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**Incentive Regulation and Benchmarking  
Work Stream**

**Report on Regulatory Frameworks for  
European Energy Networks**

**CEER Report**

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## INFORMATION PAGE

### Abstract

This document (Ref. C18-IRB-38-03) presents the CEER report on regulatory frameworks 2018 in European energy networks.

The regulation of natural monopolies as they are found at European electricity and natural gas networks is necessary to guarantee free competition at the upper and lower market layers and to avoid a loss of consumers' welfare. Furthermore, a regulatory system also sets standards to the regulated network operators and for possible investors of the networks themselves.

This report provides a general overview of the regulatory regimes applied in 2018, the required efficiency developments and analyses the overall determination of capital costs in EU Member States, Iceland and Norway. A major focus is placed on the calculation of an adequate rate of return, the determination of the regulatory asset base (RAB) and the depreciation of assets in the different regulatory regimes. Other important individual parameters and new incentive mechanisms presented in this study have to be interpreted in the context of a whole country-specific regulatory regime. Some contents only reflect an ex ante approach for 2018, while ex post calculations still are to be executed.

This report also serves as a background paper to CEER work on incentives, both in a quantitative as in a qualitative way.

### Target Audience

European Commission, energy suppliers, traders, gas/electricity customers, gas/electricity industry, consumer representative groups, network operators, Member States, academics and other interested parties.

### Keywords

Regulatory framework, Investment conditions, networks, rate-of-return regulation, regulatory asset base, cost of capital, incentive mechanisms, depreciations

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## Related Documents

### CEER Documents

- [CEER Report on Investment Conditions in European Countries in 2017](#), Ref. C17-IRB-30-03, 11 January 2018
- [CEER Report on Investment Conditions in European Countries in 2016](#), Ref. C16-IRB-29-03, 24 January 2017
- [CEER Report on Investment Conditions in European Countries in 2015](#), Ref. C15-IRB-28-03, 14 March 2016
- [CEER Memo on regulatory aspects of energy investment conditions in European countries](#), Ref: C14-IRB-23-03a, 27 April 2015
- [CEER Memo on regulatory aspects of energy investment conditions in European countries](#), Ref: C13-IRB-17-03, 7 March 2014
- [CEER Memo on regulatory aspects of energy investment conditions in European countries](#), Ref: C13-EFB-09-03, 4 July 2013

### External Documents

- [IRG – Regulatory Accounting, Principles of Implementation and Best Practice for WACC calculation, February 2007](#)
- S. Ross, R. Westerfield, B. Jordan, Essentials of Corporate Finance, Irwin/McGraw-Hill, 2016

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## 1 Introduction

This report provides a general overview of the regulatory systems of electricity and gas networks in most individual EU Member States, Iceland and Norway. A major focus is placed on the calculation of a classic and adequate rate of return, the determination of the regulatory asset base (RAB) and the depreciation of assets in the different regulatory regimes.

Of course there are still other important factors which have an influence at the work of the regulated network operators or the decisions of investors, including, for example, the time required for permitting processes or the overall stability of the implemented regime. However, these equally important aspects go beyond the scope of this report and are therefore not covered in this analysis. In respect of this, the reader should be aware that the parameters presented in this study have to be interpreted in the context of a whole country-specific regulatory regime.

The Council of European Energy Regulators (CEER) considers that in a system with a mature regulatory framework, the regulatory review will generally be a package of different decisions which need to form a coherent whole.

As tariff regulation schemes are highly complex, a direct comparison of certain parameters, such as capital costs, is difficult and should only be done in the context of the whole regulatory system.

CEER addressed this challenge by undertaking a survey among CEER members, which focused on the main elements for determining allowed revenues. This data was then subject to a basic comparison and a number of conclusions were drawn.

This report includes data submitted by the national energy regulators of Austria, Belgium, Croatia, Czech Republic, Denmark, Estonia, Finland, France, Germany, Great Britain, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Netherlands, Norway, Poland, Portugal, Romania, Slovenia, Spain and Sweden (26 countries).

The data collection, covering the current regulatory regimes in 2018, took place in the first half of 2018.

In comparison to the previous reports from 2014 to 2017, no major changes were found in respect of the most important parameters. But a new chapter (chapter 2 of the current report) has been added, which gives a brief overview of the regulatory regimes in individual EU Member States, Iceland and Norway. Chapters 6 and 7 of the previous reports have been removed due to the relevance of the content. For further details regarding differences or developments one can consult last year's report. This annual report focusing on the regulatory frameworks for European energy networks will be published every year in future.

## **2 Compact Description of the Regulatory Framework**

There is considerable variation in the number, size and structure of electricity and gas network operators throughout Europe, partly because of how individual European countries developed in the past. However, network operators are universally regarded as natural monopolies requiring regulation by national regulatory authorities.

As each country decides for itself on the type and structure of its regulatory system, it is not useful to compare individual systems directly. Listing the different systems does, however, make it possible to identify similarities between them. Not one system is completely unique. Rather, each system makes use of a toolbox of regulatory instruments reflecting the current state of knowledge in the field. It is often the case that several regulatory systems employ the same tools or combinations of them. Such tools should be regarded as equivalent and are used in accordance with their suitability in the national context.

This chapter describes 23 European regulatory systems. The individual sections describe the regulatory framework without going into great detail. Any questions regarding specific features should be directed to the individual regulatory authority that provided the description.

This chapter is intended to provide assistance to both regulatory authorities and potential investors. It may provide support material in the event of a country's own regulatory system being changed or if key data from other regulated countries are compared. In addition, it gives investors a good overview of the prevailing returns and terms for planned investments.

The reports may be read either separately or in full, with the latter providing an extensive description. Each national report includes a fact sheet listing the key regulations and figures to make it easier for readers to gain an overview at a glance. The layout of the fact sheet is based on the subsequent chapters of the rest of the report.

## 2.1 Austria

|                                       |   | Gas TSO   | Gas DSO  | Electricity TSO   | Electricity DSO  |  |
|---------------------------------------|---|---|--|---|--|--|
| Market structure                      | Network operators                             | 2   | 21   | 2   | 130  |  |
|                                       | Network length                                | <i>Electricity:</i> UHV 6.700, HV 11.400, MV 69.000, LV 173.400 km, <i>Gas:</i> transm. & regional distrib.: 3.100, high-pressure distrib. 4.100, local low-pressure distrib. 35.600 km |  |   |  |  |
|                                       | Ownership                                     | private and public  | private and public   | private and public  | private and public   |  |
| General framework                     | Authority                                     | E-Control   |  |   |  |  |
|                                       | System  | Incentive regulation – price cap  | Incentive regulation – price cap   | Cost+ regulation  | Incentive regulation – price cap   |  |
|                                       | Period  | 2017-2020 (4yrs)  | 2018-2022 (5yrs)   | Annual  | 2014-2018 (5yrs)   |  |
|                                       | Base year for next period                     | TBD   | TBD  | 2016  | TBD  |  |
|                                       | Transparency                                  | Method decision   | Current regulatory framework   | Non   | Current regulatory framework   |  |
|                                       | Main elements for determining the revenue cap | Efficiency scores, increase in WACC for taking full volume risk   | Efficiency scores and general productivity offset, network price index and expansion factors, efficiency dependent WACC                    | Costs of t-2, ex ante costs according to network development plan   | Efficiency scores and general productivity offset, network price index and expansion factors |  |
|                                       | Legal framework                               | Gas act 2011 (GWG 2011)   |  | Electricity act 2010 (EIWOG 2010)   |  |  |
|                                       | Rate of return                                | Type of WACC  | mixed WACC pre taxes based on real cost of equity (share 40%) and nominal cost of debt (share 60%), beta transformation: Modigliani-Miller | nominal WACC pre taxes (equity share 40%, debt share 60%, beta transformation: Modigliani-Miller)                           |  |  |
|                                       |   | Determination of the rate of return on equity   | $rE = (\text{real risk-free rate} + \text{levered Beta} \times \text{MRP}) / (1 - \text{tax rate}) + \text{volume risk premium}$           | $rE = (\text{nominal risk-free rate} + \text{levered Beta} \times \text{MRP}) / (1 - \text{tax rate})$                      |  |  |
| Rate of return on equity before taxes |   | 8,92 % ( <u>real</u> pre tax, set in 2016, incl. volume risk premium of 3,5%) = $(-0,19\% + 0,85 \cdot 5\%) / (1 - 0,25) + 3,5\%$   | 8,16% ( <u>nominal</u> pre tax, set in 2017, granted for the average efficient DSO) = $(1,87\% + 0,85 \cdot 5\%) / (1 - 0,25)$             | 8,16% ( <u>nominal</u> pre tax, set in 2017) = $(1,87\% + 0,85 \cdot 5\%) / (1 - 0,25)$                                     | 8,97% ( <u>nominal</u> pre tax, set in 2013) = $(3,27\% + 0,691 \cdot 5\%) / (1 - 0,25)$     |  |
| Use of rate of return                 |   | $rE$ real pre taxes * indexed equity financed RAB + $rD$ * book values of debt financed RAB   | WACC nominal pre taxes * RAB (book values)   |   |  |  |
| Regulatory asset base                 | Components of RAB                             | Intangible and fixed assets, book values for debt financed share of assets and indexed historic costs for equity financed share of assets   | Intangible and fixed assets, book values   | Intangible and fixed assets, book values and ex-ante determination of investments according to the network development plan | Intangible and fixed assets, book values   |  |
|                                       | Regulatory asset value                        | Historic cost appr. for debt and indexed historic cost appr. for equity   | Historic cost approach   |   |  |  |



|                      |                           |  |   |              |  |
|----------------------|---------------------------|--|---|--------------|--|
|                      | <b>RAB adjustments</b>    | Non  | RAB developments during a regulatory period are taken into account and lead to changes of the regulated cost base | Non          | Expansion factor for investments during a regulatory period leads to changes of the regulatory cost base   |
| <b>Depreciations</b> | <b>Method</b>             | straight line  |   |              |  |
|                      | <b>Depreciation ratio</b> | Depending on asset type: lines 2-3%, transformers 4-5%, substations 4% |   |              |  |
|                      | <b>Consideration</b>      | Pass through   | Pass through  | Pass through | Depreciation of new investments during the regulatory period is a pass through. Depreciation of the base year is adjusted with an individual productivity offset |

### Introduction

E-Control, the Austrian regulatory Authority for the Electricity and Gas Industry, was established in 2001 prior to liberalizing the electricity market on 1<sup>st</sup> January 2001 and the gas market on 1<sup>st</sup> October 2002. Regulated tariffs for the transmission and distribution of electricity and gas apply in contrast to generation and supply of energy where a market operates. On an annual basis, E-Control is obliged to determine the costs and volumes of 2 electricity TSOs, approximately 60 electricity DSOs, and 21 gas DSOs. Furthermore, the regulator has to approve a tariff methodology as proposed by the two gas TSOs. The regulatory commission then performs the task of setting the tariffs with the costs and volumes provided by E-Control. For the relevant legislation of the electricity sector (most pertinently the electricity act, EIWOG 2010) please refer to <https://www.e-control.at/recht/bundesrecht/strom/gesetze> and of the gas sector (mainly the gas act, GWG 2011) to <https://www.e-control.at/recht/bundesrecht/gas/gesetze> respectively.

### Historical Development

While the electricity TSOs are still regulated with an annual cost+ methodology, attempts to introduce an incentive regulation framework for the electricity DSOs started in 2003. Two intensive rounds of cost auditing procedures (in 2004 and 2005) delivered an agreement that a long-term incentive regulation framework with stable and predictive conditions would be preferable. The first incentive regulation period started in 2006 for electricity DSOs and the first for the gas DSOs in 2008.

With the introduction of the Electricity Act 2010 and the Gas Act 2011 the scope for legal appeals were not only extended to the companies under regulatory control, but also to the Austrian chamber of commerce and the Austrian chamber of labour, two major customer representatives. These chambers have the same legal rights to challenge the official decision fixing the previously mentioned costs and volumes that are determined by E-Control. Not only do the customer representatives have the right to appeal but they are also included in negotiations with industry representatives and associations over various regulatory parameters such as the weighted average cost of capital (WACC), general productivity factors (XGen) and the regulatory framework in general.

## Current Regulatory Frameworks

### Electricity Transmission

The two Austrian electricity TSOs are regulated with an annual cost+ methodology. Those costs and volumes are audited on an annual basis on the least available costs in t-2 (historical values) to the year where the tariffs are in force. This general framework to rely on historical values is abrogated for investments according to the ten-year network plan, which is subject to approval by E-Control. Capital costs are recognised ex-ante in line with paragraph 38 (4) EIWOG 2010. In order to overcome the t-2 delay, the approved historic controllable costs are adjusted with a network price index (NPI) and an individual efficiency offset to current costs. Non-controllable costs consist of ancillary services, secondary control, network losses, and costs due to network expansion within the 10-year network plan among others, where no efficiency requirements are applied according to paragraph 59 (6) EIWOG 2010. The individual efficiency factor stems either from CEER's international E3Grid Benchmarking procedure (if the TSO participated) or from other sources that are appropriate (e.g. the efficiency outcome of the distribution grid). Additional elements included into the cost+ framework permitted the companies to earn a bonus (or suffer a penalty) if ex-ante set targets on various market relevant duties (e.g. facilitation of competition in reserve markets) are met (not met). The regulatory account ensures, that the company bears no volume risk at all. Differences resulting from deviations between planned (t-2) volumes and actual volumes are considered when setting new tariffs in the following years.

### Gas Transmission

In contrast to both the electricity and the gas distribution sectors, E-Control is not obliged to approve the costs and volumes on an annual basis. E-Control approves a tariff methodology which is submitted by the TSOs as a proposal. After approval, the regulatory authority sets costs and volumes according to these principles for the whole duration of a regulatory period of 4 years. The tariffs are set for this period and do not change within the period.

The current regulatory framework for gas transmission is highly different to the other sectors as it consists of a forward-looking tariff methodology. The regulatory asset value (RAV) is split into a debt and an equity financed share and consists of book values for the former share and current indexed values for the latter. Due to this procedure the debt finance share of the RAV is remunerated with a nominal rate of debt (2,7%) and the equity financed RAV with a real rate of equity (5,42% before taxes). As there is by law no regulatory account (to account for differences in estimated or historical volumes and actual ones) foreseen for the GAS TSOs, these entities bear the full volume risk in contrast to the 3 other sectors. To compensate these companies for the volume risk they bear, the real rate of equity is lifted by 350 basis points. Forward-looking costs are adjusted with an efficiency factor, although the TSOs do not take part within the international CEER Benchmarking Project E2Gas. The mean efficiency score seems to be plausible in light of non-participating TSOs. Costs for planned investments are considered ex-ante and aligned with actual investments in the next regulatory period. A description of the tariff methodology for the period 2017-2020 is published in English under the following link:

[https://www.e-control.at/documents/20903/388512/ECA\\_Methode\\_2017-2020\\_EN.pdf/7e830468-2bb3-94ec-7297-8426057fdf7d](https://www.e-control.at/documents/20903/388512/ECA_Methode_2017-2020_EN.pdf/7e830468-2bb3-94ec-7297-8426057fdf7d)

### Electricity Distribution

The current 3<sup>rd</sup> regulatory period for electricity DSOs has been effective since 1<sup>st</sup> of January 2014 and lasts until 31<sup>st</sup> of December 2018 (5 years). A detailed description of this incentive regulation methodology is published in English under the following link: [https://www.e-control.at/documents/20903/388512/Regulierungssystematik+Strom+3.+Periode-engl\\_clean\\_en\\_14037\\_final.pdf/8bf86184-095a-4eb1-811d-b682d146f709](https://www.e-control.at/documents/20903/388512/Regulierungssystematik+Strom+3.+Periode-engl_clean_en_14037_final.pdf/8bf86184-095a-4eb1-811d-b682d146f709).

The intention of the incentive regulation is to increase the technical efficiency of network operators by decoupling the firm's actual costs from a regulatory set cost path over a predetermined regulatory period. An overall budget based on TOTEX is audited based on last available cost data since the beginning of a regulatory period. This budget is adjusted via a network price index (consisting of a consumer price index and a wage index), a general productivity offset (1.25%) and an individual efficiency factor annually. The individual efficiency factor is derived from a national relative efficiency estimate (with the benchmarking models based on TOTEX: modified ordinary least squares, MOLS and data envelopment analysis, DEA) across a time span of 10 years in which the inefficiencies have to be removed (this has the effect that only half of the measured inefficiencies are considered within a regulatory period of 5 years). In order to account for a change in the service provision during a regulatory period, the previous budget that is based on TOTEX is adjusted with two cumulative expansion factors beginning with the 1<sup>st</sup> year of a regulatory period as outline below.

The first expansion factor is the so-called investment-factor. This focuses on capital expenditures (CAPEX) and aligns the firms' actual capital expenditures to the CAPEX of the budget, although an individual productivity offset for existing capex within the budget remains. Capital expenditures during a regulatory period are treated as preliminary efficient until they become part of the initial cost base for an upcoming new regulatory period whereupon new efficiency estimates are derived. This mechanism leads to a hybrid regulatory scheme that lies between the sphere of a pure incentive regulation and a traditional cost+ methodology. The procedure of continuous benchmarking at the beginning of a regulatory period encourages network operators to invest according to their needs and in an efficient manner.

The other expansion factor, a so-called operating cost factor focuses on operating expenditures (OPEX) during a regulatory period for a change in service provision. This change is measured as an annual deviation in line length of high, medium and low voltage level as well as metering points to the corresponding values in the base year. The deviations (increase or decrease of line lengths and metering points) are multiplied with specific operating cost estimates and increase or decrease the approved budget during the regulatory period.

A regulatory account further ensures that effects due to the t-2 principle do not translate into windfall profits or losses to the network operators.

The current 3<sup>rd</sup> regulatory period ends at the end of year 2018 and the methodology of the 4<sup>th</sup> regulatory period – beginning on 1<sup>st</sup> of January 2019 – is currently being discussed with industry and customer representatives. The conclusion of which will be published by the end of 2018. A quality regulation has not been introduced yet, despite efforts since the first regulatory period, yet minimum quality standards are set.

### **Gas Distribution**

The current 3<sup>rd</sup> regulatory period for gas DSOs started on 1<sup>st</sup> of January 2018 and ends on 31<sup>st</sup> of December 2022 (5-year period) and includes major changes when compared to the second regulatory period. The TOTEX inflation adjusted budget constraint with general and individual productivity offsets was replaced by a similar procedure to OPEX and an introduction of an efficiency-adjusted WACC for the cost of capital. While depreciation is a pass-through, based on a t-2 principle, the income of occurred investments is granted. The return on these investments is adjusted with the company specific efficiency values taken from a national benchmarking analysis that relies on the two methods: MOLS (modified ordinary least squares); and DEA (data envelopment analysis) and varies between a

bandwidth of +/- 0,5% around the WACC of 4,88% for the average efficient DSO.

The parameters k1 and k2 ensure a setting where the outcome is not cost-neutral and rewards above-average efficient DSOs. This means that a total of 5 million EUR per year for above average performance and -2 million EUR per year for below average efficiency. Investments occurring during the regulatory period are treated as average-efficient until a new benchmarking analysis is performed at the beginning of the next period. The capital costs of these investments are considered with a t-2 delay. A mark-up on the WACC is also applied to encourage investments. Besides the annual treatment of the capital costs, an operating cost factor is adjusting the budget during the regulatory period for a change in service provision. This OPEX-factor is similar to the factor for electricity DSOs as mentioned above with two further incentives for DSOs to acquire new customers and to encourage development of the grid's density (providing services to more customers with the existing grid lengths).

A regulatory account further ensures that effects due to the t-2 principle do not translate into windfall profits or losses to the network operators.

Both customer representatives - the Austrian chamber of commerce and the Austrian chamber of labour – have appealed against the official decisions (the cost determinations according to the controversial regulatory model) of all gas DSOs and the cases are pending at the federal administrative court.

A quality regulation is considered inappropriate, as suitable indicators have not been identified yet. Despite this, minimal quality standards on commercial quality besides norms for product quality are already in effect.

The description of the 3<sup>rd</sup> regulatory period for gas DSOs is only available in German and published under the following link:

<https://www.e-control.at/documents/20903/388512/Regulierungssystematik+f%C3%BCr+die+dritte+Regulierungsperiode+GAS.pdf/8165376e-2a5e-c4d3-3568-e3a65e47c7f2>

## 2.2 Belgium

|                       |   | Gas TSO   | Gas DSO | Electricity TSO | Electricity DSO |
|-----------------------|---|---|---------|-----------------|-----------------|
| Market structure      | Network operators                             | 1   |         |                 |                 |
|                       | Network length                                | +/- 4.200 km  | km      | km              | km              |
|                       | Ownership                                     | Public  |         |                 |                 |
| General framework     | Authority                                     | CREG  |         |                 |                 |
|                       | System  | Incentive regulation / revenue cap  |         |                 |                 |
|                       | Period  | 4 years, current period : 2016-2019   |         |                 |                 |
|                       | Base year for next period                     | 3 <sup>rd</sup> year in current regulatory period   |         |                 |                 |
|                       | Transparency                                  | Evolution of Regulatory account   |         |                 |                 |
|                       | Main elements for determining the revenue cap | Non-controllable and controllable costs, depreciation costs, taxes and fair margin  |         |                 |                 |
|                       | Legal framework                               | Belgian Law and by CREG approved Tariff Methodology   |         |                 |                 |
| Rate of return        | Type of WACC                                  | No use of WACC  |         |                 |                 |
|                       | Determination of the rate of return on equity | Sum of a nominal risk-free rate and a risk premium (market risk premium multiplied with a risk factor) multiplied with (1+illiquidity premium) multiplied with a corporate tax factor                   |         |                 |                 |
|                       | Rate of return on equity before taxes         | 5,76% = (0.90+3.5*0.65)*(1+0.20)*1,513  |         |                 |                 |
|                       | Use of rate of return                         | Granted for existing assets to a maximum of 33% of the imputed business assets. Any available equity capital in the capital structure in excess of this will be subject to another equity interest rate |         |                 |                 |
| Regulatory asset base | Components of RAB                             | Fixed assets, working capital, assets under construction  |         |                 |                 |
|                       | Regulatory asset value                        | 2.3 B€ (2016)   |         |                 |                 |
|                       | RAB adjustments                               | Investments (+), divestments (-), depreciation (-), subsidies (-)   |         |                 |                 |
| Depreciations         | Method  | Straight line   |         |                 |                 |
|                       | Depreciation ratio                            | Depending on assets : pipes : 2%, compressors : 3%  |         |                 |                 |
|                       | Consideration                                 | Non controllable  |         |                 |                 |

For 2018, the National Regulatory Authority was not able to author the descriptive part of this subchapter.

## 2.3 Croatia

|                   |   | Gas TSO   | Gas DSO   | Electricity TSO | Electricity DSO |  |
|-------------------|---|---|---|-----------------|-----------------|--|
| Market structure  | Network operators                             | 1   | 35  |                 |                 |  |
|                   | Network length                                | 2.693 km  | 19.091 km   | km              | km              |  |
|                   | Ownership                                     | Public ownership  | Private and local public ownership  |                 |                 |  |
| General framework | Authority                                     | Croatian Energy Regulatory Agency (HERA)  |   |                 |                 |  |
|                   | System  | Incentive Regulation / Revenue cap  |   |                 |                 |  |
|                   | Period  | 5 years;<br>current regulatory period 2017-2021   |   |                 |                 |  |
|                   | Base year for next period                     | Base year is 2015 for 2 <sup>nd</sup> regulatory period 2017-2021   |   |                 |                 |  |
|                   | Transparency                                  | For gas TSO:<br><a href="http://www.plinacro.hr/default.aspx?id=592">http://www.plinacro.hr/default.aspx?id=592</a>   | For gas DSO information about regulation and prices are published on HERA's website: <a href="http://www.hera.hr">www.hera.hr</a> |                 |                 |  |
|                   | Main elements for determining the revenue cap | <p>OPEX and CAPEX</p> <p>OPEX is projected for regulatory period based on 1+CPI-X formula, without ex-post adjustment if realized above, but with profit-sharing mechanism if realized below projected level.</p> <p>Budgeted-planned CAPEX, with an ex-post adjustment based on real values (only up to the economically efficient level).</p>   |   |                 |                 |  |
|                   | Legal framework                               | Methodology for the Determination of the Amount of Tariff Items for Gas Transmission (Official Gazette, No. 48/18); Methodology for the Determination of the Amount of Tariff Items for Gas Distribution (Official Gazette, No. 48/18)  |   |                 |                 |  |
| Rate of return    | Type of WACC                                  | Nominal pre-tax WACC  |   |                 |                 |  |
|                   | Determination of the rate of return on equity | <p>The rate of return on equity (<math>r_e</math>) is determined by applying the capital asset pricing model (CAPM), according to the formula:</p> $r_e = r_f + \beta \times (r_m - r_f)$ <p>wherein the following items are:</p> <p><math>r_f</math> - the risk-free rate of return (%),<br/> <math>r_m</math> - the rate of return on the diversified market portfolio (%),<br/> <math>r_m - r_f</math> - the market risk premium (%),<br/> <math>\beta</math> - the coefficient of variability of return on the operator's shares in relation to the average variability of return on the market portfolio</p> |   |                 |                 |  |
|                   | Rate of return on equity before taxes         | Rate of return on equity: 5,34%<br>Risk-free rate of return: 2,75%<br>Coefficient $\beta$ : 0,54<br>Market risk premium: 4,80%  | Rate of return on equity: 6,84%<br>Risk-free rate of return: 4,25%<br>Coefficient $\beta$ : 0,54<br>Market risk premium: 4,80%    |                 |                 |  |



|                              |                               |   |  |  |
|------------------------------|-------------------------------|---|--|--|
|                              |                               | Rate of return on diversified market portfolio: 7,55%<br>Share of equity in total capital: 50%<br>Rate of return on debt: 3,92%<br>Share of debt in total capital: 50%<br>Rate of return on profit: 18%<br>Amount of WACC for the regulatory period: 5,22%  | Rate of return on diversified market portfolio: 9,05%<br>Share of equity in total capital: 50%<br>Rate of return on debt: 4,88% (maximum value)<br>Share of debt in total capital: 50%<br>Rate of return on profit: 20%<br>Amount of WACC for the regulatory period: 6,72% (maximum value) |  |
|                              | <b>Use of rate of return</b>  | The nominal weighted average cost of capital before tax (WACC) is used as the rate of return on regulated assets. As a measure of avoiding systemic risk, the rate of return on equity is calculated using the CAPM model, and the rate of return on debt capital is determined as the average weighted interest rate on investment loans used by the system operator to finance regulated assets. The shares of debt and equity capital are defined as target shares in the amount of 50%, which is theoretically optimal capital distribution and approximates the effect of the financial leverage to a good extent. |  |  |
| <b>Regulatory asset base</b> | <b>Components of RAB</b>      | RAB includes both tangible and intangible assets which is in operation and also planned investments which will be put in operation for each year of the regulatory period.  |  |  |
|                              | <b>Regulatory asset value</b> | RAB is calculated as historical cost of the assets such as depreciated book value of the assets.  |  |  |
|                              | <b>RAB adjustments</b>        | In the last year of the regulatory period revision of allowed revenues is performed. RAB is revised in way that the revised value of regulated assets at the end of each regulatory year t is equal to the realised value determined on the basis of balance sheet, in part that HERA considers reasonable.   |  |  |
| <b>Depreciations</b>         | <b>Method</b>                 | Linear method   |  |  |
|                              | <b>Depreciation ratio</b>     | 2,86 % for gas pipelines, measuring and regulating stations and office buildings, while for other types of assets 5 - 10 %  |  |  |
|                              | <b>Consideration</b>          | Amount of annual depreciation of regulated assets is added to the allowed revenue.  |  |  |

### Regulatory Framework for Tariff Determination for Gas Infrastructure Activities

The methodologies for determining the amount of tariff items for gas infrastructure activities in the Republic of Croatia are based on the incentive regulation method, i.e. on the revenue cap method. Thereby, projected allowed revenue shall cover reasonable operating expenses generated when performing the energy activity and ensure the return on regulated assets. The revenue cap method applied stipulates the regulatory period as a multiannual period for which, separately for each regulatory year, the allowed revenues are defined, which consist

of eligible operating expenses (hereinafter: OPEX) and the eligible capital expenses (hereinafter: CAPEX) and the amount of tariff items. The duration of the first regulatory period was three years (2014 - 2016), and of the second regulatory period (2017 - 2021) and subsequent regulatory periods is five years.

The allowed OPEX is projected for the regulatory period on the basis of the  $1+CPI-X$  formula (CPI = projected consumer price index for the regulatory year). In addition to the efficiency factor X, in the OPEX part, as an important incentive element for the system operator, a profit-sharing mechanism is also stipulated, which is implemented in such a manner that after expiry of the regulatory period the base OPEX for the following regulatory period is defined so that the system operator retains 50% of the realized savings from the base year.

The eligible CAPEX, which includes the amortization cost and the return on regulated assets, recognizes an equity capital investment into a regulated energy entity, i.e. provides sufficient funds for the required investments into the construction and reconstruction of the system and to cover the regulated return on invested capital. The regulated assets consist of tangible and intangible assets in use, which is a part of a particular gas system, and investments under an approved system development plan that are taken into account for the regulatory year in which it shall be in use. Capital expenses, i.e. amortization and return on regulated assets are not included in direct efficiency improvement mechanisms, but are defined by an ex-ante approach as part of approving the investment plans and the amount of tariff items, which reduces the investment risk and provides more investment incentives. Namely, the risk of not covering the costs of infrastructure projects if they are eligible and economically efficient is eliminated. Additional incentives in terms of CAPEX may lead to overinvestment and are therefore not required.

An important incentive element within the applied regulatory method is the regular audit of the allowed revenues, which is performed in the last year of the regulatory period, and as part of which the difference is determined between the realised revenue (R) and the audited allowed revenue (AI) to be distributed to the following regulatory period. Since the applied revenue cap method guarantees to the system operator the level of revenue in the medium term, a significant part of the market risk is shifted to the system users. The reduction of market risk also affects the reduction of the liquidity risk and hence the reduction of the cost of financing the investment activities.

An additional measure aimed at mitigating the risk of the system operator business is the option of performing an extraordinary audit of the allowed revenue also during the current regulatory period at the request of the operator or according to the estimate by the Agency. The extraordinary audit of allowed revenue is performed due to unexpected changes in the market that have a significant impact on the conditions of providing the energy activity, which the system operator could not have foreseen nor prevented, eliminated or avoided. As part of the extraordinary audit, an audit may be performed of all the elements used in the calculation of the allowed revenue and in the calculation of the amount of tariff items for the current regulatory period.

An additional measure in the gas distribution is the possibility of introducing a regulatory account. This is an optional model of economic regulation, which provides the possibility for the system operator, in the later years of the regulatory account, for the reimbursement of the revenue realised in the early years in the amount less than the allowed revenue that would have resulted from the application of the standard regulation model. Namely, in the case of significant investments in the existing infrastructure or with entirely new infrastructure, the standard regulation model is not appropriate, since significant investments, which by being



put into use are included in the regulatory asset base, affect the strong growth in the amount of allowed capital expenses in the first years of the project. At the same time, large investments in the initial period are often accompanied by low system usage level. The aforementioned would result in uncompetitive high tariffs for using the system in the same period, which would represent a negative factor for the decision to invest in the project. Therefore, the regulatory account is approved in such a manner that the gas system operator achieves cumulatively the same allowed revenue as without the use of the regulatory account, but at a different time dynamics. The period for which a regulatory account is established may not be shorter than two regulatory periods nor longer than the period for which the operator has concluded a concession contract. Such a mechanism also prevents the discrimination against new users that use the system in the early years since the tariff items are unified and without fluctuations throughout the entire period for which the regulatory account is kept.

The nominal weighted average cost of capital before tax (WACC) is used as the rate of return on regulated assets. As a measure of avoiding systemic risk, the rate of return on equity is calculated using the CAPM model, and the rate of return on debt capital is determined as the average weighted interest rate on investment loans used by the system operator to finance regulated assets. The shares of debt and equity capital are defined as target shares in the amount of 50%, which is theoretically optimal capital distribution and approximates the effect of the financial leverage to a good extent. In this respect, a pre-defined ratio of debt and equity capital in the WACC calculation significantly reduces the regulatory risk, while at the same time encourages the system operator to consider the actual capital structure used. In addition, applying a targeted ratio provides for equal treatment and approach to WACC calculation for all energy entities in gas infrastructure activities. The decision on the actual capital structure in regular business and project financing remains with the system operator, while the target ratio defined by the methodologies for determining the amount of tariff items for gas infrastructure activities in the Republic of Croatia refers solely to the WACC calculation.

## 2.4 Czech Republic

|                       |   | Gas TSO  | Gas DSO  | Electricity TSO   | Electricity DSO                       |
|-----------------------|---|--|--|---|---------------------------------------|
| Market structure      | Network operators                             | 1  | 3 regional<br>66 local   | 1   | 4 regional<br>247 local               |
|                       | Network length                                | 3 821 km (2016)  | 61 344 km (2016,<br>regional DSOs)   | 5 717 km (2016)   | 241 223 km (2016,<br>regional DSOs)   |
|                       | Ownership                                     | Private ownership  | Private and local<br>public ownership  | Public ownership  | Private and local<br>public ownership |
| General framework     | Authority                                     | Energy Regulatory Office   |  |   |                                       |
|                       | System  | Incentive regulation/<br>Revenue cap,<br>Price cap   | Incentive regulation / Revenue cap   |   |                                       |
|                       | Period  | Originally set as 3-year (2016-2018), later it was prolonged until 2020  |  |   |                                       |
|                       | Base year for next period                     | Not decided yet  |  |   |                                       |
|                       | Transparency                                  | Price decisions, Regulatory methodology  |  |   |                                       |
|                       | Main elements for determining the revenue cap | Allowed costs,<br>Allowed depreciation,<br>RAB, WACC   |  |   |                                       |
|                       | Legal framework                               | Act No. 458/2000 on the Conditions of Business and State Administration in Energy Industries and on Changes to Certain Laws (the Energy Act),<br>Public notice no. 195/2015 on price control in gas sector.  |  | Act No. 458/2000 on the Conditions of Business and State Administration in Energy Industries and on Changes to Certain Laws (the Energy Act),<br>Public notice no. 194/2015 on price control in electricity sector. |                                       |
|                       |   |  |  |   |                                       |
| Rate of return        | Type of WACC                                  | Nominal, pre-tax WACC  |  |   |                                       |
|                       | Determination of the rate of return on equity | Sum of nominal risk-free rate and a risk premium (market risk premium multiplied by beta factor)   |  |   |                                       |
|                       | Rate of return on equity before taxes         | $9.66\% = (3.82 + 5.00 * 0.801) / (1 - 0.19)$  |  | $10.28\% = (3.82 + 5.00 * 0.901) / (1 - 0.19)$  |                                       |
|                       | Use of rate of return                         | The whole RAB is multiplied by the WACC. When setting the nominal pre-tax WACC the D/E ratio of 38.48/61.52 was used.  |  | The whole RAB is multiplied by the WACC. When setting the nominal pre-tax WACC the D/E ratio of 45.75/54.25 was used.   |                                       |
| Regulatory asset base | Components of RAB                             | Fixed assets, investments in progress, leased assets, no working capital   |  |   |                                       |
|                       | Regulatory asset value                        | The RAB is based on reevaluated values of assets that are recorded in the annual financial statements.   |  |   |                                       |
|                       | RAB adjustments                               | The adjustment is similar to the net book value calculation (investment - depreciation), the formula for RAB adjustment is "investment – depreciation x k"; k is revaluation coefficient which is set annually and which is calculated as the result of dividing the planned value of the regulatory asset base in year "i-1" by the planned residual value of assets in year i-1; $k = <0;1>$ |  |   |                                       |
| Depreciations         | Method  | Straight line  |  |   |                                       |
|                       | Depreciation ratio                            | Buildings 2%,<br>Pipes 2.5%,<br>Pumps,<br>Compressors 5%   | Electricity transmission system operator calculates the depreciation in accordance with national accounting standards. | Buildings 2%,<br>Overhead lines and Cables 2.5%,<br>Transformers VHV 4%<br>Transformers MV, LV 3.3%<br>Metering devices 6.6%  |                                       |
|                       | Consideration                                 | 100% of the depreciation is used to determine the allowed revenue.   |  |   |                                       |

## Introduction

Electricity and gas distribution and electricity and gas transmission are the so-called natural monopolies, the operation of which relies on only one network because the rollout of a parallel infrastructure is not effective in economic terms. To prevent monopolies from dictating prices uncontrollably, they have to be regulated by the State. A regulatory authority is usually authorized to do this in the case of regulation.

In the Czech Republic, Act No. 458/2000 (the Energy Act), sets up the Energy Regulatory Office (ERO) for the purpose of regulation in the energy sector. Under the Energy Act, the ERO is obliged to set out, in implementing legal regulations, the method of regulation in energy industries and price control procedures. To this end, public notices no. 194/2015 on price control in electricity sector and no. 195/2015 on price control in gas sector were promulgated in August 2015; they came into effect with the beginning of the fourth regulatory period (RP) in 2016. Furthermore, ERO published document called “Principles of price regulation for period since 2016 to 2018 in electricity and gas sector and for the market operator’s activities”, in which it describes the price methodology for the fourth RP in more detail.

The purpose of the methodology for the fourth RP was to determine a reasonable level of profit for companies during the three-year RP, to ensure adequate quality of the services provided to customers with effective spending of costs, to support future investments, to provide for the resources required for network renovation, and to continue to improve efficiencies from which also customers benefit.

## Price Control in the Electricity Industry

The resulting price of electricity supply for all categories of final customers is comprised of five basic components. The first component is the uncontrolled price of commodity, i.e., the electrical energy itself [in Czech called “silová elektřina”; still “energy” or “electricity” in English], which is priced on market principles and in line with the various electricity suppliers’ business strategies. The other components of the price are as follows: regulated activities of a monopoly nature, which include electricity transport and distribution from the generating plant over the transmission and distribution systems to the final customer, and also activities related to ensuring the stability of the electricity system from the technical point of view (the so-called provision of system services) and from the commercial point of view (primarily the electricity market operator’s activity in the area of imbalance clearing). The last component of the resulting price of electricity supply is the contribution to support of electricity from promoted sources. The above is the approach to electricity supply pricing for all customer categories with effect as from 1 January 2006 when the Czech electricity market was completely liberalised.

## Price Control in the Gas Industry

The price of natural gas supply for final customers is comprised of four basic components. The first component is the charge for commodity, i.e., natural gas itself, which is priced on market principles and in line with the various gas suppliers’ business strategies. Other three components are: the price for gas transmission, gas distribution and market operator’s activities. The prices for these three components are regulated and determined by ERO.

## Regulatory Methodology Framework

There is used a revenue cap methodology for setting the allowed revenue in the Czech Republic. The length of the RP is mostly 5 years.

The ongoing fourth RP was originally set as 3-year (2016 - 2018) but it was prolonged at the beginning of 2018 until the end of 2020, so the fourth RP will finally last for 5 years.

The basic formula for determining allowed revenue is:

$$AR = AC + AD + P,$$

where

**AR** is the value of the allowed revenue

**AC** is the value of the allowed costs

**AD** is the value of the allowed depreciation

**P** is the value of the allowed profit.

### **Allowed Costs**

The generally adopted theory of regulation assumes that the costs that enter into the subsequent RP are determined based on the analysis of values achieved in the preceding period. This theory is based on the assumption that during the RP the companies reduce their costs under the pressure for efficiency, thereby achieving higher profits than those set for them by regulator.

ERO decided to determine the initial level of allowed costs as the arithmetic average of actual accounting costs for two particular years, specifically years 2012 and 2013, for which the audited actual values were available. ERO considered such procedure for the fourth RP to be objective, transparent, fair and acceptable for all market participants.

Setting the cost base – to obtain the input value of costs, rigorous classification of reported costs for the defined reference years had to be carried out for regulated entities and the anomalies that were not accepted for this input data were separated from the reported and eligible justified costs. Costs base were netted for extraordinary costs and at the same time it was submitted to thorough check. Extraordinary costs are the costs that are not related to the standard activity performed by the regulated entity and which are not of regular nature (they are not repeated every year) or the costs that were incurred just once.

The values ascertained in such manner for years 2012 and 2013 were adjusted with escalation factor to the time value 2015. Arithmetic average of these values thus became initial value of allowed costs for the fourth RP. Regulation principle of revenue cap is than consistently applied to these costs throughout the RP. This costs base is annually adjusted with escalation factor and efficiency factor.

### **Escalation Factor**

The initial cost base is indexed to the following years by escalation factor. Escalation factor for the fourth RP is composed by the annual business service price index with the weight of 70% and the annual consumer price index with 1% bonus and the weight of 30% published by the Czech Statistical Office for April of the relevant year.

### **Efficiency Factor (X Factor)**

Efficiency factor makes companies on the energy market behave more efficiently and reduce costs over the RP. At the beginning of the RP the regulator sets the value of the required efficiency, which the companies are obliged to observe.

The ERO set this value to 3% for the fourth RP (2016-2018) and it represents the year on year decrease of the costs by 1.01% (according to the formula:  $X=1-\sqrt[3]{0.97}=1,01\%$ ).

### **Allowed Depreciation**

The allowed depreciation is determined on the basis of the planned values in individual years of the RP. The planned values of the depreciation are adjusted in the year “i+2” based on the actual values using the time value of money.

## **Profit**

The profit of the regulated entity is simplified calculated as follows:

$$P = RAB \times WACC$$

where

RAB is the value of the regulatory asset base

WACC is the rate of return

## **Regulatory Asset Base**

The calculation of the regulatory asset base in the fourth RP uses for its input the planned values which are corrected (in 2-year lag) based on the actual values.

In order to maintain continuity between the third and the fourth RP the initial level of the regulatory asset base ( $RAB_0$ ) was set at the planned value of the regulatory asset base for the year 2015.

In the subsequent years of the RP the initial level of the regulatory asset base is increased (or decreased) by the differences between the capitalised investments and the depreciation which is adjusted with the revaluation coefficient utilized in the third RP.

The assets under construction are also included into RAB. These assets are part of RAB under certain conditions, namely the planned acquisition period of the investments is more than 2 years (the time of preparation is not included) and the total planned price of individual investment exceeds 500 mil. CZK.

## **Rate of Return (WACC)**

The WACC parameter (nominal, pre-tax) is used for computing profit in the Czech Republic. When determining the rate of return as the key parameter for investment conditions (and decisions) in the regulated environment, the ERO analysed the market environment, risk rate of individual environments as well as overall economic position of similar – peer – companies in the Czech Republic and also in the other EU countries. ERO set the values of the WACC parameter as fixed for the entire RP, except for cases when the income tax rate of legal entities is changed – considering the relevant specific conditions and indicators for electricity and gas industries. The rate of return is set as the uniform value for the electricity industry and the uniform value for the gas industry (i.e. the same rate for the DSO as well as the TSO in the given industry)

## **Inflation Rate – Time Value of Money**

To adjust the planned values that are included into the parameters of regulation, the standard cases are covered by inflation rate parameter which is derived from the index of industrial producers' prices (PPI).

Inflation rate parameter is defined annually, based on the ratio of rolling averages reported by the Czech Statistical Office in the table "Industrial Producer Price Index by Section and Subsection of CZ-CPA in the Czech Republic (ratio of rolling averages)".

In the specific cases the WACC value is used as the time value of money.

## 2.5 Denmark

|  |   | Gas TSO  | Gas DSO  | Electricity TSO  | Electricity DSO   |
|--|---|--|--|--|---|
| <b>Market structure</b>                              | <b>Network operators</b>  | 1 (Energinet)  | 3 (2017)   | 1 (Energinet )   | 47 (2017)   |
|  | <b>Network length</b>   | 861 km (2017)  | ~ 18 000 km (2016)   | 6.913 km (2017)  | ~ 165 000 km (2016)   |
|  | <b>Ownership</b>  | Independent public enterprise owned by the Danish Ministry of Climate, Utilities and Energy (SOV)  | Public ownership   | Independent public enterprise owned by the Danish Ministry of Climate, Utilities and Energy (SOV)  | Private and local public ownership  |
| <b>General framework</b>                             | <b>Authority</b>  | Danish Utility Regulator (DUR)   | Danish Utility Regulator (DUR)   | Danish Utility Regulator (DUR)   | Danish Utility Regulator (DUR)  |
|  | <b>System</b>   | Strict cost plus   | Revenue Cap  | Strict cost plus   | Revenue Cap   |
|  | <b>Period</b>   | Yearly   | 4 years, current period: 2018-2021   | Yearly   | 5 years, current period: 2018-2022  |
|  | <b>Base year for next period</b>  | *) Strict cost plus regulation (ex post regulation)  | 4 previous years   | *) Strict cost plus regulation (ex post regulation)  | 5 previous years  |
|  | <b>Transparency</b>   | *) Strict cost plus regulation (ex post)   | Efficiency scores, efficiency model parameters, WACC, specific cost data   | *) Strict cost plus regulation ex post)  | Efficiency scores, efficiency model parameters, WACC, specific cost data  |
|  | <b>Main elements for determining the revenue cap</b>                              | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Costs in previous period<br>Fixed interest rates;<br>4-year period.  | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | The reduction in the revenue cap is spread over permanent efficiency requirements arising from low financial efficiency, and single-year efficiency requirements imposed on the grid companies for not having satisfactory quality of supply. |
|  | <b>Legal framework</b>  | The Natural Gas Supply Act<br><br>The Energinet Act<br><br>Notice: BEK nr.816 af 27/06/2016  | The Natural Gas Supply Act<br><br>Notice: BEK nr 768 23/06/2016  | The Electricity Supply Act<br><br>The Energinet Act<br><br>Notice: BEK nr 816 27/06/2016   | The Electricity Supply Act<br><br>Notice: BEK nr. 1594 18/12/2017 and 1595 18/12/2017   |
|  | <b>Rate of return</b>   | <b>Type of WACC</b>  | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Nominal WACC pre-tax 4,51 (2017)   | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below  |
| <b>Determination of the rate of return on equity</b> | Danish TSO regulation doesn't fit to this scheme. For further details see section | Sum of a nominal risk-free rate and a risk premium (market risk premium multiplied   | Danish TSO regulation doesn't fit to this scheme. For further details see section  | Sum of a nominal risk-free rate and a risk premium (market risk premium multiplied   |   |



|                              |  |  |  |  |   |
|------------------------------|--|--|--|--|---|
|                              |  | "Regulation of transmission grid (el and gas)" in the text below   | with a beta risk factor)   | "Regulation of transmission grid (el and gas)" in the text below   | with a beta risk factor)  |
|                              | <b>Rate of return on equity before taxes</b> | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | 9,00   | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | 5,63  |
|                              | <b>Use of rate of return</b>                 | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | A risk-free interest rate calculated as an average of the last three months available daily observations of four year zero coupon rates for Danish government bonds. | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | A risk-free interest rate calculated as an average of the last three months available daily observations of ten year zero coupon rates for Danish government bonds. |
| <b>Regulatory asset base</b> | <b>Components of RAB</b>                     | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Fixed assets, working capital, assets under construction and historical debt   | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Fixed assets, working capital and assets under construction   |
|                              | <b>Regulatory asset value</b>                | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Historical costs included return on capital  | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Historical costs included return on capital   |
|                              | <b>RAB adjustments</b>                       | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Investments in new assets after the base year lead to an adjustment of the CAPEX.  | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | Adjusted for non-controllable costs   |
| <b>Depreciations</b>         | <b>Method</b>                                | Straight line  | Straight line  | Straight line  | Straight line   |
|                              | <b>Depreciation ratio</b>                    | Depending on asset type  | Depending on asset type  | Depending on asset type  | Depending on asset type   |
|                              | <b>Consideration</b>                         | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | -  | Danish TSO regulation doesn't fit to this scheme. For further details see section "Regulation of transmission grid (el and gas)" in the text below | -   |

## Introduction

The Danish Utility Regulator (DUR) is independent of the government. The tasks of DUR are stipulated in the supply acts for electricity, natural gas and district heating.

### Regulation of Electricity Grid Companies

Danish electricity grid companies are natural monopolies. As the distribution of electricity is a monopolistic activity, the grid companies generally do not have the same incentives for financial efficiency as enterprises on a free, competitive market. The grid companies are therefore subject to financial regulation, managed by DUR. The regulation aims at reflecting the pressure on efficiency faced by enterprises subject to competition on the free market. The financial regulation primarily consists of two mechanisms: revenue caps and benchmarks.

Revenue caps set a ceiling on the operating revenues of grid companies.

Benchmarking aims at ensuring that consumers do not pay more for the services of the grid companies than they would have done, if the companies were subject to competition. If the actual costs of a grid company are too high, efficiency improvement requirements will be imposed on the company by DUR.

### Regulation of Gas Distribution Companies

Grid companies are not subject to competition and therefore DUR regulations aim at encouraging these companies to be more efficient by lowering the cap on their revenues.

The revenue cap is made up by *i*) operating costs (decided activity level), *ii*) operating costs (imposed by external factors) *iii*) historic debt locked (remaining from 2004 balance), *iv*) asset base and *v*) costs to promote and realize reductions in energy consumption.

DUR sets efficiency demands on *i*) operating costs based on a benchmark between the DSO's to ensure external pressure to lower costs continuously.

Further DUR sets a cap on *i*) operating costs based on historic cost levels and DSOs can achieve efficiency gains by realising operating costs that are lower this level of historic costs adjusted for efficiency demands. Revenue cap is adjusted to actual level of *ii*) operating costs.

Before entering a regulation period DUR sets a level of interest rate for the *iv*) asset base using a WACC framework and a CAPM methodology. The level of interest is fixed during the regulation period but the asset base can vary.

Revenue cap is adjusted by *iv*) actual costs to realize reductions in energy consumption.

### Regulation of Transmission Grid (Electricity and Gas)

Energinet is both TSO for electricity and gas in Denmark. The special provisions for Energinet was established through law on Energinet and executive order on economic regulation of Energinet.

Energinet is ex-post regulated in accordance with a "non-profit" principle, whereby the company's tariffs may only cover the necessary costs incurred in efficient operation and an interest rate to ensure the real value of the company's capital base at 1 January 2005 (strict cost plus regulation). Energinet's capital base pr.1. January 2005 was 3.157 million DKK. In 2016 the return of capital was 21 million DKK (0,7 pct.).



The economic regulation of Energinet does not allow explicit efficiency requirements for Energinet. However, DUR may determine that a specific cost - or the amount thereof - does not constitute a necessary cost at efficient operation and therefore may not be included (or only partially included) in Energinet tariffs.

DUR and Energinet have participated in two European benchmark analyses of electricity TSOs, the latest being from 2013 and in the first European benchmark of Gas TSOs, which was concluded in 2016. The benchmarks play a role as background for DUR's economic regulation and assessment of Energinet.

DUR distributed the results of the benchmark analyses to the Minister of Energy, Utilities and Climate in his capacity as owner of the Energinet.

In the government's utility strategy (Regeringens forsyningsstrategi) from September 2016 the government presented its comprehensive strategy for a utility strategy to Danish households and companies. One of the proposals was a new incentive-based financial regulation of Energinet.

## 2.6 Estonia

|                        |   | Gas TSO  | Gas DSO                                      | Electricity TSO                           | Electricity DSO                           |
|------------------------|---|--|--|---|---|
| Market structure       | Network operators                             | 1  | 24   | 1   | 34  |
|                        | Network length                                | 885 km   | 2170 km                                      | 5348 km                                   | 65 700 km                                 |
|                        | Ownership                                     | State owned  | Private investors                            | State owned                               | State owned and private investors         |
| General framework      | Authority                                     | Konkurentsiamet<br>www.konkurentsiamet.ee  | Konkurentsiamet<br>www.konkurentsiamet.ee    | Konkurentsiamet<br>www.konkurentsiamet.ee | Konkurentsiamet<br>www.konkurentsiamet.ee |
|                        | System  | Rate-of-Return   |  |   |   |
|                        | Period  | There is no period   |  | There is no period                        |   |
|                        | Base year for next period                     | n/a  |  |   |   |
|                        | Transparency                                  | specific cost data   |  |   |   |
|                        | Main elements for determining the revenue cap | 1) Variable costs<br>2) Operating costs<br>3) Depreciation of RAB<br>4) Justified return of RAB  |  |   |   |
|                        | Legal framework                               | Natural Gas Act  |  | Electricity Market Act                    |   |
| Rate of return         | Type of WACC                                  | Pre-tax WACC nominal   |  |   |   |
|                        | Determination of the rate of return on equity | 1) Germany 10 years average bonds yield<br>2) Estonian risk premium<br>3) McKinsey market risk premium<br>4) Beta  |  |   |   |
|                        | Rate of return on equity before taxes         | 5,59% (1,47+0,78+(0,668*5))<br>$k_e = R_f + R_c + (\beta * R_m)$   | 5,73% (1,47+0,78+(0,696*5))                  | 5,60% (1,47+0,78+(0,67*5))                | 5,59% (1,47+0,78+(0,668*5))               |
|                        | Use of rate of return                         | 4,51%  | 4,58%  | 4,46%                                     | 4,50%                                     |
|                        | Regulatory asset base                         | Components of RAB  | Fixed assets, working capital, leased assets |   |   |
| Regulatory asset value |   | Historical costs   |  |   |   |
| RAB adjustments        |   | The fixed assets do not include:<br>1) long-term financial investments;<br>2) intangible assets, except for software licenses;<br>3) fixed assets acquired with grant aid (including targeted funding);<br>4) fixed assets acquired with funds obtained from connection fees;<br>5) fixed assets which the undertaking does not use for the purpose of providing network service.  |  |   |   |
| Depreciations          | Method  | For depreciation of fixed assets we use a regulatory capital expenditure method, which differs from accounting depreciation. In the regulatory capital expenditure accounting a principle is used in which, from a certain moment in time, fixed assets are divided into two parts, the old ones and the new investments. All assets acquired before the limit year are considered old ones and for them an accelerated rate of depreciation is applied. |  |   |   |
|                        | Depreciation ratio                            | Depending on asset type. For new assets (after year 2003) 2.86%-3.33 from investment cost and for old assets (before year 2003) 7.14% from residual value.   |  |   |   |
|                        | Consideration                                 | Present regulation started at 2003 legal framework.  |  |   |   |

## Introduction

The Estonian Competition Authority (ECA) must establish network charges of network operators. The laws provide uniform price regulation for all network operators regardless of their size. The Competition Authority has prepared uniform methods for the calculation of network charges based on the weighted average cost of capital. The Methods shall be applied similarly and uniformly in analysing the activities and monitoring the prices of all the undertakings under the Competition Authority's supervision, in compliance with the principle of equal treatment and proportionality.

## Variable Cost

Variable costs are costs that vary in line with changes in the sales volume, i.e. are directly dependent on the sales volume. The following variable costs shall be included in network charges: the costs of outsourced transmission and/or distribution network services and the costs of electricity purchased for covering network losses.

ECA shall use the following methods to analyse network losses: monitoring of the dynamics of network losses in time; comparison of statistical indicators with other network operators; analysis of technical indicators (e.g. length of lines, number of substations, etc); analysis of the impact of investments on network losses.

The cost of the network electricity losses is the product of the forecast amount of network loss and the price. The forecast price of the electricity purchased for covering network losses shall be justified and cost-effective. An analysis of the justification of the price shall be based on the weighted average price determined on the basis of the price applicable in the Nord Pool Spot Estonian price region and the size of network losses in the 12 calendar months preceding the submission of the request, plus justified costs necessary for purchasing electricity. The weighted average price is calculated on the basis of the one-day forward hourly price in the electricity market during the aforementioned period and the network operator's amount of energy lost in the respective hour. If the amount of electricity purchased for compensating network losses is below 5,000 MWh a year, the electricity price may be forecast on the basis of the electricity supply agreement. In such a case, the justification of the price as well as the conformity of the price with the market price shall be analysed, and the organisation of a tender shall be expected. In the case of a transmission network operator, specific income and expenses are taken into account, including: the income and expenses of the transit flow compensation mechanism between transmission network operators (ITC), countertrade costs, transmission capacity auction income, etc.

## Operating Cost

Operating costs are all the justified costs necessary for the provision of network services which are not variable costs or capital expenditure. Operating costs are divided into controlled operating costs and non-controlled operating costs. The following justified costs are generally considered as operating costs: the costs of maintenance and repairs performed by the network operator; the costs of outsourced works and services; transport costs; information technology and communication costs; labour expenses (including taxes); the state fee payable for the activity licence for providing network services; fees for tolerating technical networks or structures; other costs which must be listed and justified in the request.

ECA shall use the following methods to analyse operating costs: monitoring of the dynamics of operating costs in time by quantity and as a special cost in regards to the sales volume; comparison of statistical indicators with similar network operator; performance of an in-depth analyses of the components of operating costs (using expert evaluations, if necessary); analysis of the impact of investments on operating costs. Monitoring the dynamics of costs in

time means a change in the operating costs of a network operator across the years; in general, it must not grow more than the CPI. An in-depth analysis shall include a detailed distribution of operating costs between different activities. The detailed distribution of operating costs shall include data across the three calendar years preceding the submission of the request. The network operator shall justify the incurrence, variation and cost-efficiency of the costs presented in the in-depth analysis. The dynamics of the special costs of various cost types may be compared in conducting an in-depth analysis.

Upon comparing the costs of a network operator and the statistical indicators determined on the basis thereof with the costs of other similar network operators, the special costs under the operating costs of similar network operators shall be compared (total operating costs per sales amount). If necessary, ECA may also analyse the cost types and the special costs thereof of similar network operators (e.g. the labour expenses of network operators per sales amount).

Upon approval and verification of network charges, ECA shall not accept the following cost items: the cost of doubtful receivables; costs related to ancillary activities; costs arising from changes in the value of assets (change in the balance of inventories, write-downs of current assets, etc); penalties and fines for delays imposed on the network operator pursuant to law (fines for administrative violations, penalty payments, compensation for damages, etc); costs not related to business activities (sponsorship, gifts, donations etc); other unjustified costs identified in the process of an economic analysis.

### **Regulated Assets and Capital Expenditure**

Determining the value of regulated assets (the fixed assets necessary for the provision of network services) is necessary for calculating capital expenditure and justified profitability. The Competition Authority shall analyse the justification of both made and forecast investments for the basis for accounting for regulated assets. For the purpose of verifying the justification of investments:

- transmission system operator shall submit a detailed 5-year investment plan and a prospective 10-year investment plan. The investment plan shall include the cost and justification of the investments, the economy and cost-efficiency to be achieved, and the criteria for improving the security of supply and quality;
- a distribution network operator with more than 100,000 consumers shall submit the same data as the transmission system operator;
- a distribution network operator with fewer than 100,000 consumers shall submit a detailed 5-year investment plan and a prospective 10-year investment plan upon the Competition Authority's request.

The Competition Authority shall not accept the following costs incurred on fixed assets as regulated assets and capital expenditure: long-term financial investments; fixed assets acquired using connection charges paid by consumers; fixed assets acquired using non-refundable aid (e.g. EU external aid programmes); intangible assets (excluding computer software licences and rights of use pertaining to land related to technical structures); fixed assets related to ancillary activities; costs arising from changes in the value of assets (impairment of the value of fixed assets, losses from sales and liquidations of property, plant and equipment and intangible assets, etc); assets which the network operator is not actually using for the provision of network services.

Capital expenditure is calculated on the basis of the value of the fixed assets (regulated assets) necessary for the provision of network services and the capital expenditure rate. The capital expenditure rate is the reciprocal value of the useful technical life of the asset.

Individual assets may have different useful lives and therefore different capital expenditure rates. Upon justifying the useful life of an asset, the Competition Authority shall verify the following:

- the expected period of use of the asset;
- the expected physical wear and tear of the asset;
- the technical or moral obsolescence of the asset.

The accounting of regulated assets and capital expenditure shall be consistent and shall also continue in the event of changes in the ownership of the undertaking or the asset.

The calculation of the net assets underlying the network fees is as follows:

- 1) Starting from the reference year, the network operator's fixed assets will be divided into fixed assets acquired before reference year and fixed assets acquired after the reference year;
- 2) Depreciation of fixed assets is treated separately for assets acquired before and after the reference year as a result of which the depreciation of fixed assets is separately calculated;
- 3) Depreciation on fixed assets is calculated using the straight-line depreciation method;
- 4) Depreciation rates for fixed assets are not justified if they differ substantially from the depreciation rates set for similar life, same uses and similar fixed assets, or if the entity does not calculate the depreciation based on the useful (technical) life of the fixed assets;
- 5) Depreciation for fixed asset acquired before reference year is calculated based on its residual value. In this case, depreciation of fixed assets to be included in the net fees is based on depreciation rate(s) set for assets acquired before reference year;
- 6) For fixed asset acquired after reference year, depreciation is calculated based on the acquisition cost. In this case, depreciation of fixed assets to be included in the net fees is based on depreciation rate(s) set for assets acquired after reference year;
- 7) If necessary, differentiation of fixed assets can be used, using different depreciation rates of fixed assets.

The working capital shall be calculated on the bases of 5% of the allowed revenue of the tariff year. If necessary, a more detailed working capital analysis may be performed. The internal turnover of undertakings belonging to a vertically integrated group shall not be included in working capital accounts. If necessary, an additional working capital analysis shall be performed.

### **Justified Profitability**

The justified profitability to be included in the price shall be calculated on the basis of the fixed assets (both tangible and intangible assets) necessary for the provision of network services.

Justified profitability is determined as the product of the regulated assets and the weighted average cost of capital ( $JP = WACC \times RA$ ).

The weighted average cost of capital (WACC) is calculated using a capital structure of which 50% is debt capital and 50% equity and the same proportion shall also be taken as the basis in the case of all other regulated undertakings providing a similar service (i.e. a vital service provided by a dominating undertaking in the market, e.g. electricity, gas, district heating, water supply).

The risk-free rate of return is the average interest rate of German 10-year bonds in the preceding five years, plus Estonia's state risk premium. If Estonian government bonds exist, the interest rate of the government bonds may be used as the risk-free rate of return. As Estonia does not have long-term government bonds that are traded on the secondary market, it is not possible to give a direct quantitative assessment on Estonia's state risk. This

can only be done indirectly, by comparing Estonia with countries that have issued state bonds. The Ministry of Finance has recommended that the Competition Authority take into account the average return on ca 10-year bonds of European countries with a credit rating similar to the one given to Estonia by rating agencies (S&P/Moody's/Fitch) and use this to assess the return on Estonia's long-term government bonds.

The cost of debt is the sum of the risk-free rate of return (plus Estonia's state risk premium) and the debt risk premium of the undertaking. The cost of equity is calculated using the CAPM (capital assets pricing model) model ( $C_e = R_f + R_c + \beta \times R_m$ ). The value of the beta coefficient is determined on the basis of the relevant indicators of other European and/or US regulated undertakings. The market risk premium is determined on the basis of the long-term market risk premium of other European and/or US undertakings.

The Competition Authority calculates WACC annually and publishes it on its website at [www.konkurentsiamet.ee](http://www.konkurentsiamet.ee).

## 2.7 Finland

|                       |  | Gas TSO   | Gas DSO  | Electricity TSO   | Electricity DSO  |
|-----------------------|--|---|--|---|--|
| Market structure      | Network operators  | 1   | 24   | 1   | 77   |
|                       | Network length   | ~1 300 km   | ~2 000 km  | ~15 000 km  | ~400 000 km  |
|                       | Ownership  | State owned   | State, local public and private ownership                | State and private ownership   | State, local public and private ownership  |
| General framework     | Authority  | Energy Authority  |  |   |  |
|                       | System   | Revenue Cap   |  |   |  |
|                       | Period   | Current regulatory framework is set for 2 regulatory periods (2016-2019 and 2020-2023)  |  |   |  |
|                       | Base year for next period  | No specific base year applied <sup>1</sup>  |  |   |  |
|                       | Transparency   | Decisions, Regulatory Data, Efficiency Scores, Quality of networks  |  |   |  |
|                       | Main elements for determining the revenue cap  | Efficiency-, Quality-, Innovation- and Investment incentive, WACC return on RAB   | Innovation- and Investment incentive, WACC return on RAB | Efficiency-, Quality-, Innovation- and Investment incentive, WACC return on RAB | Efficiency-, Quality-, Security of supply-, Innovation- and Investment incentive, WACC return on RAB |
| Legal framework       | Electricity market Act (588/2013), Natural gas market Act (587/2017) and Act on the supervision of the electricity and natural gas market (590/2013) |   |  |   |  |
| Rate of return        | Type of WACC   | Nominal, pre-tax  |  |   |  |
|                       | Determination of the rate of return on equity  | Risk-free rate + beta*Market risk premium + Premium for lack of liquidity (+ additional risk premium for natural gas TSO and DSOs)  |  |   |  |
|                       | Rate of return on equity before taxes  | 9,91% = $(2,18+0,69*5+0,6+1,7)/(1-0,2)$   | 9,41% = $(2,18+0,69*5+0,6+1,3)/(1-0,2)$                  | 7,96% = $(2,18+0,72*5+0,6)/(1-0,2)$   | 8,65% = $(2,18+0,828*5+0,6)/(1-0,2)$   |
|                       | Use of rate of return  | Reasonable return is calculated by multiplying the adjusted capital invested in network operations by the reasonable rate of return. Therefore, company receives reasonable return on adjusted equity and interest-bearing debt invested in network operations. |  |   |  |
| Regulatory asset base | Components of RAB  | Fixed assets, working capital, leased assets  |  |   |  |
|                       | Regulatory asset value   | Regulatory asset value is calculated from network replacement value by applying network component-specific average age and lifetime selection.  |  |   |  |
|                       | RAB adjustments  | Book values taken to RAB annually from balance sheet  |  |   |  |
| Depreciations         | Method   | Straight-line depreciation on replacement value of network. Depreciation is inflation corrected annually with CPI.  |  |   |  |
|                       | Depreciation ratio <sup>2</sup>  | 1,6%  | 2,2%   | 1,8%  | 2,5%   |
|                       | Consideration  | Depreciation level based on average adjusted straight line based on the selected component lifetimes. Imputed straight-line depreciations are always allowed in full as far as the component is in actual use.  |  |   |  |

<sup>1</sup> For electricity DSOs the average of regulatory data from years 2015 – 2018 is used to determine the efficiency incentive for the fifth regulatory period (2020 – 2023). DSOs efficiency figure for fifth regulatory period will be determined by the average of reasonable controllable operational costs (SKOPEX) and the average of realized controllable operational costs (KOPEX) from years 2015 – 2018. The efficiency frontier determining the individual DSOs SKOPEX, will be estimated by using regulatory data from years 2012 – 2018. For electricity TSO and natural gas TSO the efficiency reference level (SKOPEX) is based merely on operators own historical costs. In the first year of the regulatory period, the average of the previous four-year regulatory period realized controllable operational costs is used as the benchmark for efficiency costs. In the following years, the benchmark will be the reasonable controllable costs of the previous year.

<sup>2</sup> Calculated: Depreciation/ Replacement value of network.



## Introduction

In Finnish energy sector regulatory task is performed by Energy Authority as an independent regulatory authority. The responsibilities of the TSOs and DSOs are set by Finnish Electricity Market Act and Natural Gas Market Act. Guidelines for the regulatory procedures applied by the Energy Authority are provided by the Act on the supervision of the electricity and natural gas market. The main objectives of regulation are the reasonableness of pricing and high quality of network services. Therefore, the Energy Authority seeks these with the entity formed by regulation methods, specific incentives and with practical steering impacts of the methods on the network operator's business operations. In addition to the main targets of regulation, other key targets include equality and network development, as well as the sustainability, continuity, development, and efficiency of business operations.

## Historical Development

Until 2005 Energy Authority's regulation methodology was ex-post regulation, based on case-specific assessment. Since 2005 determining reasonableness of the network operation prices has based on ex-ante set regulation method with pre-defined regulatory periods. Under this regime, the allowed revenues are set for network operators before the start of the regulatory period. The current regulatory period is 4 years, but the methods are valid for 2 consecutive regulatory periods since Electricity Market Act changed in 2013.

## Determining the Revenue Caps

Energy Authority doesn't regulate the actual charges and tariffs, as TSOs and DSOs set them independently. The regulation of electricity grid and natural gas networks services are based on the assessment of the reasonableness of the pricing in network services as a whole. The method decisions are published before the start of the upcoming regulatory period and these method decisions determine how the allowed or target revenues are set for the period. The supervision of the reasonableness of the pricing is direct to the accumulating entity comprised by different network service fees. Regulatory methods consider capital invested in network operations and reasonable rate of return (WACC-%) to it, which constitute the reasonable return for a network operator. In turn as, a comparison to reasonable return is considered the realized adjusted profit from network operations which includes the effect of incentives. The impact of incentives is deducted when calculating realized adjusted profits. The incentive elements that are applied in regulatory methods varies between TSOs and DSOs and the set of incentives used are quality incentive, efficiency incentive, innovation incentive, the security of supply incentive and investment incentive. Energy Authority monitors that operators' profits for the regulatory period does not exceed determined reasonable level. If pricing exceeds the determined reasonable level, surplus will have to be returned to customers in the next regulatory periods pricing.

## Efficiency Benchmarking

Efficiency means that the service required by the customer is provided at the lowest cost possible. The operation of network operator is cost-effective when the input, or costs, used in its operations are as small as possible in relation to the output of operations. The pricing of network operations is not subject to market pressure, in which case the operator has no incentive to improve the efficiency of its operations. In such a case, without regulation, any cost ineffectiveness could be compensated with higher prices. The purpose of the efficiency incentive is therefore to encourage network operator to operate in a cost-effective way and to achieve a cost level that is achievable.

Energy Authority applies efficiency incentive to electricity TSO, natural gas TSO and electricity DSOs. Natural gas DSOs are not subject to efficiency incentive.



In the calculation of efficiency improvement potential, the network operators realized controllable operational costs (KOPEX) is benchmarked with operator's reasonable controllable operative costs (SKOPEX). For electricity TSO and natural gas TSO the efficiency reference level (SKOPEX) is based merely on operators own historical costs. In the first year of the regulatory period, the average of the previous four-year regulatory period realized controllable operational costs is used as the benchmark for efficiency costs. In the following years, the benchmark will be the reasonable controllable costs of the previous year.

With electricity DSOs the company-specific efficiency target is also observed by comparing individual DSOs realized controllable operative costs (KOPEX) to DSOs reasonable controllable operative costs (SKOPEX). DSOs reasonable controllable operational costs at an output level according to efficient operations are determined by using the efficiency frontier. The efficiency frontier is estimated from combined cost and output data from all DSOs. The variables included in the measurement of company-specific efficiency target consists the input variables (KOPEX and replacement value of network), output variables (volume of transmitted energy, number of metering points, total length of the electricity network and regulatory outage costs) and operating environment variable (connections / metering points -ratio).

In calculation of KOPEX and SKOPEX for the fourth regulatory period (2016 – 2019) was used the average of regulatory data for 2011 – 2014 and for the fifth regulatory period (2020 – 2023) will be used the average of regulatory data for 2015 – 2018. The efficiency frontier was estimated for the fourth regulatory period by using regulatory data from 2008 – 2014 as the initial data for company specific efficiency measurement variables and these were adjusted with the consumer price index to the 2014 level. The efficiency frontier will be re-estimated for the fifth regulatory period (2020 – 2023) in 2019 using regulatory data from 2012 – 2018. For electricity DSOs efficiency benchmarking has based on StoNED-method (Stochastic Non-Smooth Envelopment of Data) since 2012. In 2015 method was developed further to its current form to regulatory periods 2016-2019 and 2020-2023.

### **Quality Incentive**

Energy Authority uses regulatory outage costs as a quality incentive. Regulatory outage costs, i.e. the disadvantage caused by outages, are calculated based on the number and duration of outages, as well as the unit prices of outages which are determined at the methods. The DSO's average realised regulatory outage costs for the two previous regulatory periods, i.e. eight years, are used as the reference level of regulatory outage costs. The reference level is adjusted with the annual energy transmitted to the customers to make the reference level of regulatory outage costs comparable with the realised regulatory costs with respect to the transmitted energy. The impact of the quality incentive is deducted when calculating realised adjusted profit. The impact of the quality incentive is calculated so that the realised regulatory outage costs are deducted from the reference level of regulatory outage costs.

The maximum impact of the quality incentive in the calculation of realised adjusted profit is made reasonable. The impact of the quality incentive may not be higher than 15% of the reasonable return in the year in question for electricity DSOs, 3% for electricity TSO and 2% for the gas TSO. Natural gas DSOs are not subject of quality incentive.

### **Innovation Incentive**

The purpose of the innovation incentive is to encourage the network operators to develop and use innovative technical and operational solutions in its network operations. The key objectives of research and development activities are the development and introduction of

smart grids and other new technologies and methods of operation. As a result, the network operator may incur research and development costs before the new technologies are in full use and utilisable. The Authority encourages the network operators to make active efforts in research and development by deducting reasonable research and development costs in the calculation of realised adjusted profit. Acceptable research and development costs must be recorded in the unbundled profit and loss account as expense as capitalised R&D costs are not accepted to be included in the calculation of the innovation incentive. Acceptable research and development costs must be directly related to the creation of new knowledge, technology, products or methods of operation in network operations for the sector.

The impact of the innovation incentive is deducted when calculating realised adjusted profit. The impact of the innovation incentive is calculated so that a share corresponding to a maximum of 1% of the DSO's total turnover from network operations in the unbundled profit and loss accounts in the regulatory period are treated as reasonable research and development costs. The incentive is applied to all network operator's.

### **Investment Incentive**

The purpose of the investment incentive is to encourage DSOs and TSOs to make investments cost-effectively and to enable replacement investments. The investment incentive consists of the incentive impact of unit prices and the straight-line depreciation calculated from the adjusted replacement value. The incentive impact of unit prices directs the network operators to invest more effectively than on average and to find more cost-effective methods of implementation than before. The incentive impact arises from the difference between investments calculated with unit prices and the cost of realised investments.

Together with the net present value, the incentive impact of the straight-line depreciation calculated from the network operator's adjusted replacement value directs the operator to maintain its network in accordance with the lifetimes it has selected in actual use as part of the network assets and enables the making of sufficient replacement investments. The incentive impact arises from the fact that the methods allow for the operator an annual depreciation level based on average adjusted straight-line depreciation based on the lifetimes selected by the operator. Imputed straight-line depreciations are always allowed in full as far as the component is in actual use. Therefore, imputed straight-line depreciation is calculated for the component even after the end of the lifetime if the component is still in actual use. The impact of the investment incentive is deducted when calculating realised adjusted profit and incentive is applied to all DSOs and TSOs.

### **Security of Supply Incentive**

With the new Electricity Market Act, which entered into force in 2013, criteria for security of supply were set in for a maximum duration of outage for electricity DSOs. In order to implement the new security of supply obligations, most of the electricity DSO's need to make extensive replacement investments and carry out maintenance. For this reason, the security of supply incentive was introduced into the methods for the fourth and fifth regulatory periods, for the years 2016-2023.

The write downs of the security of supply incentive compensate for the demolition made regarding replacement investments, which has been compulsory due to the security of supply criteria. The write-downs of the security of supply incentive consider justifiable early replacement investments made in order to meet the security of supply criteria in so far as the investment incentive does not take them into account. In other words, the write-down of the security of supply incentive only compensates the potentially lost part of imputed straight-line

depreciation which the DSO has not been able to predict when selecting the average lifetime for the fourth regulatory period.

The impact of the security of supply incentive is calculated by adding together the write-downs of the NPV residual value resulting from early replacement investments carried out to improve the security of supply and the reasonable costs of maintenance and contingency measures. The security of supply incentive is only applied to electricity distribution system operators.

With the minimum requirements of the security of supply in renewed Electricity Market Act in 2013 and the transition to updated regulation methods in 2016 led to large tariff increases by few large DSOs in Finland in 2016. With the aftermath of an extensive public debate Energy Authority suggested amendments to the legislation and in year 2017 the Electricity Market Act was changed in a way that the DSOs are allowed to increase the electricity transmission and distribution charges up to 15% compared to the charges collected by the 12 months prior to the increase.

### **Transparency**

Energy Authority publishes regulatory methods, decisions, expert reports, efficiency targets and the data used in the efficiency estimation in Authority's website. Energy Authority also publishes the annually updated parameters regarding to the calculation of the reasonable pricing. The Energy Authority has also prepared an excel workbook for electricity DSOs to assess the reasonable return for the regulatory period 2016 - 2019 and to evaluate the realized adjusted profit.

### **Outlook**

Although the current methodology is set out for two regulatory periods, years 2016 to 2023, Energy Authority strives to develop methodology in accordance with changed market conditions. For example, Energy Authority has ordered a survey about the international regulatory methods supporting the demand response.

## 2.8 France

|                       |   | Gas TSO   | Gas DSO   | Electricity TSO  | Electricity DSO                  |
|-----------------------|---|---|---|--|----------------------------------|
| Market structure      | Network operators                             | 2   | 26  | 1  | ~160                             |
|                       | Network length                                | ~38.000 km  | ~200.000 km                                       | ~100.000 km  | ~1.400.000 km                    |
|                       | Ownership                                     | Private and public ownership  | Private and public ownership (indirect and local) | Mainly public ownership (direct and indirect)  | Mainly indirect public ownership |
| General framework     | Authority                                     | Commission de Régulation de l'Energie (CRE)   |   |  |                                  |
|                       | System  | Incentive Regulation / Revenue cap  |   |  |                                  |
|                       | Period  | 4 years, current period: 2017-2021  | 4 years, current period: 2016-2020                | 4 years, current period: 2017-2021   |                                  |
|                       | Base year for next period                     | 2 <sup>nd</sup> year in current regulatory period   | 3 <sup>rd</sup> year in current regulatory period | 2 <sup>nd</sup> year in current regulatory period  |                                  |
|                       | Transparency                                  | Cost data (detailed OPEX and CAPEX), WACC and its underlying parameters, quality of service scores, regulatory accounts                       |   |  |                                  |
|                       | Main elements for determining the revenue cap | Non-controllable and controllable costs, depreciation costs, taxes and fair margin  |   |  |                                  |
|                       | Legal framework                               | French law (code de l'énergie) and CRE tariff decisions   |   |  |                                  |
| Rate of return        | Typ of WACC                                   | Pre-tax, real   |   | Pre-tax, nominal   | N/A*                             |
|                       | Determination of the rate of return on equity | Sum of a real risk-free rate and a risk premium (market risk premium multiplied by a beta risk factor) multiplied with a corporate tax factor |   | Sum of a nominal risk-free rate and a risk premium (market risk premium multiplied by a beta risk factor) multiplied with a corporate tax factor | N/A*                             |
|                       | Rate of return on equity before taxes         | 8.1% =<br>(1.6%+5.0%*0.75) /<br>(1-34,43%)  | 7.5% =<br>(1.6%+5.0%*0.66) /<br>(1-34,43%)        | 9.7% =<br>(2.7%+5.0%*0.73) /<br>(1-34,43%)   | N/A*                             |
|                       | Use of rate of return                         | Multiplied with the whole RAB (except assets that were funded through subsidies or grants)  |   |  | N/A*                             |
| Regulatory asset base | Components of RAB                             | Fixed assets  |   |  |                                  |
|                       | Regulatory asset value                        | Historical revaluated costs (taking into account inflation and depreciation)  |   | Net book value   |                                  |
|                       | RAB adjustments                               | Subsidies and grants are removed from the value of assets before entering the RAB   |   |  |                                  |
| Depreciations         | Method  | Straight line   |   |  |                                  |
|                       | Depreciation ratio                            | Depending on asset type. Ratio between 2% and 4% for network assets (lines, pipes etc)  |   |  |                                  |
|                       | Consideration                                 | Integrated directly and with 100% (except assets that were funded through subsidies or grants)  |   |  |                                  |

\* due to the specificities of electricity distribution in France, assets are not remunerated via a WACC

### Introduction

In France, the Commission de Régulation de l'Energie (CRE) is the independent authority responsible for the regulation of electricity and gas markets. CRE is in charge of setting up access rules and tariffs for the utilization of electricity and gas grids. It is also responsible for approving investments of transmission operators.

In electricity, there is a single transmission system operator (TSO), RTE, which operates, maintains and develops the high and very high voltage network. With more than 100,000 km

of lines between 63,000 and 400,000 volts, the network managed by RTE is the largest in Europe. There are 160 electricity distribution system operators (DSOs) in France of various sizes. Distribution is dominated by Enedis, which operates 95% of the electricity distribution network, representing 1.3 million km of lines and 35 million customers. 4-6 other DSOs serve more than 100,000 customers (Gérédis, SRD, SER, GEG, URM and EDF SEI) and the remaining DSOs are local companies that serve less than 100,000 customers.

In the gas sector, there are two TSOs: GRTgaz and Teréga (formerly TIGF). GRTgaz operates a pipeline network of approximately 32,000 km which forms a unique balancing zone since 1 November 2018, with the creation of a single market area in France. Teréga operates a network of about 5,000 km in south-western France, also representing a single balancing zone. Since 1 November 2018, there is only 1 market area but still 2 balancing zones, one for each TSO. On the distribution side, there are 26 natural gas DSOs supplying about 11.5 million consumers. GRDF is the main one with more than 96% of the volumes, Régaz-Bordeaux and Réseau GDS each distribute about 1.5% of the market, while the 23 other DSOs represent less 1% of distribution in total.

### **TSO Certification and DSO Independence**

On 26 January 2012, CRE certified all the French TSOs under the ITO model. Revisions were carried out for RTE and Teréga after changes in their shareholding. RTE's certification was renewed by decision of 11 January 2018. Initially certified as ITO, Teréga's status was changed in ownership unbundling on July 3, 2014 after a modification of the shareholding of the TSO.

Regarding DSOs, CRE ensures they are effectively independent of their parent company. For instance, they must be clearly differentiated between companies engaged in the supply or production of gas or electricity within the vertically integrated company (Enterprise Verticalement Intégrée or EVI) to which they belong. This verification is based on the internal organization and governance rules, the operating autonomy and the implementation of a compliance officer in charge of independence obligations and compliance with the code of good conduct.

### **Electricity Transmission and Distribution Tariffs**

In electricity, the current transmission and distribution tariffs for RTE and Enedis, known as "TURPE 5 HTB" and "TURPE 5 HTA-BT", came into force on 1 August 2017, for a period of approximately four years (in accordance with the CRE's deliberations of 17 November 2016). During the elaboration procedure, CRE conducted in-depth analyses of the projected expenses of French operators, of practices in other European countries and about the calculation of the weighted average cost of capital (WACC) of electricity and natural gas infrastructure in France. Operating expenditures and their comparison with those of other European network managers were also examined. At the end of the process, CRE largely kept the previous tariff structure while introducing some improvements regarding incentives relating to capital expenditures, quality of service and losses.

Regarding distribution, the tariff is equalized, therefore the same for all the DSOs. Charges are calculated on the basis of an average distribution cost plus a management fee and determined according to the level of voltage on which consumers are connected. A specific device to ensure that the network operators have the necessary resources to meet the costs of research and development as well as deployment of smart grids has been introduced while encouraging operators to be efficient.



### **Gas Transmission Tariffs**

The tariff for the use of the GRTgaz and Teréga natural gas transmission networks, (known as the ATRT6) entered into force on 1 April 2017 for a period of approximately four years. It was adopted after extensive stakeholder consultation and as a result of published studies.

The ATRT6 tariff aims at giving gas TSOs the capacity to meet the challenges of the energy transition and to take into account the changes in the gas market in the coming years. Its level is set to include GRTgaz 2020 projects and Teréga Research and Innovation. The developments related to the ATRT6 tariff are part of a framework for controlling the tariff level of gas transport in a context of demand decrease.

The trajectory of net operating expenses of GRTgaz and Teréga is defined over the 2017-2020 period and must correspond to that of efficient operators. From the level chosen for 2017, this trajectory is based on inflation and an annual growth coefficient that incorporates a productivity objective. Additional productivity gains, beyond the expected trajectory set in the ATRT6 will be retained by the TSOs. Symmetrically, additional costs will be borne entirely by the TSOs. In addition, the ATRT6 tariff provides for a rendezvous clause after two years, which, under certain conditions, will make it possible to re-adjust upwards or downwards the net operating expenses expected over 2019 and 2020.

In terms of investment, CRE has implemented a specific incentive regime for interconnections which used to include a fixed premium for the construction of the assets, an incentive aimed at minimizing costs based on the difference between expected and realized expenditures, and an incentive based on the actual utilization of the new built infrastructure. During the ATRT6 tariff, the capital charges for these asset classes will be calculated from the forecasted values defined by the rate decision. At the end of the period, the effective value of these fixed assets will be taken into account in the regulated asset base which will allow, for the following tariff periods, a sharing of gains or a socialization of the additional costs with the users.

### **Gas Distribution Tariffs**

The fifth tariff for the use of GRDF's natural gas distribution networks, known as the "ATRD5 tariff", entered into force on 1 July 2016 for a period of about four years. The main evolution compared to the previous tariff relates to encouraging GRDF to improve its efficiency, both from the point of view of controlling its costs, and the quality of the service provided to the users of its networks. It also aims at providing GRDF the capacity to adapt to the energy transition in particular regarding the development of smart metering, the injection of bio-methane and research and development activities. The ATRD5 tariff schedule is mechanically adjusted every 1 July by applying an RPI-X formula and including elements of the regulatory account. CRE has also determined individual tariffs for the other DSOs following similar rules.

### **Outlook**

CRE is currently working on a better harmonization of the regulatory frameworks which applies to TSOs and DSOs, both in electricity and in gas: this project will lead to developments regarding the tariff settings of the network operators. One of the aims is to improve the consistency of incentives for each network and their users and to avoid undue threshold effects that would favour the development of a particular infrastructure whereas another operator could provide a more efficient solution.

Gas transmission tariffs will be amended in 2019 to comply with the Commission Regulation 2017/460 (TAR NC).

## 2.9 Germany

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO  | Electricity DSO  |
|-----------------------|---|--|---|--|--|
| Market structure      | Network operators   | 16   | ~700  | 4  | ~850   |
|                       | Network length  | ~40.000 km   | ~500.000 km   | ~37.000 km   | ~1.800.000 km  |
|                       | Ownership   | Mainly private investors, indirect public ownership  | Private and local public ownership  | Mainly private investors, indirect public ownership  | Private and local public ownership   |
| General framework     | Authority   | Bundesnetzagentur<br>(www.bundesnetzagentur.de)  | Bundesnetzagentur and federal state authorities, depending from size and network area   | Bundesnetzagentur<br>(www.bundesnetzagentur.de)  | Bundesnetzagentur and federal state authorities, depending from size and network area  |
|                       | System  | Incentive Regulation / Revenue cap   |   |  |  |
|                       | Period  | 5 years, current period: 2018-2022   |   | 5 years, current period: 2014-2018   |  |
|                       | Base year for next period   | 3rd year in current regulatory period  |   |  |  |
|                       | Transparency  | Efficiency scores, efficiency model parameters, specific cost data   |   |  |  |
|                       | Main elements for determining the revenue cap   | Non-controllable and controllable costs, TOTEX efficiency benchmark, general inflation and sectoral productivity factor, volatile costs                              | Non-controllable and controllable costs, TOTEX efficiency benchmark, efficiency bonus, general inflation and sectoral productivity factor, volatile costs | Non-controllable and controllable costs, TOTEX efficiency benchmark, general inflation and sectoral productivity factor, volatile costs                          | Non-controllable and controllable costs, TOTEX efficiency benchmark, efficiency bonus, general inflation and sectoral productivity factor, quality element, volatile costs |
|                       | Legal framework   | EnWG, ARegV, GasNEV  |   | EnWG, ARegV, StromNEV  |  |
|                       | Type of WACC  | No use of WACC   |   |  |  |
|                       | Determination of the rate of return on equity   | Sum of a nominal risk-free rate and a risk premium (market risk premium multiplied with a beta risk factor) multiplied with a corporate tax factor                   |   |  |  |
|                       | Rate of return on equity before taxes   | 6.91% = (2.49+3.8*0.83) * 1.225  |   |  |  |
| Use of rate of return | Granted for existing assets to a maximum of 40% of the imputed necessary business assets. Any available equity capital in the capital structure in excess of this will be subject to another equity interest rate |  |   |  |  |
| Regulatory asset base | Components of RAB   | Fixed assets, working capital, assets under construction   |   |  |  |
|                       | Regulatory asset value  | Net substance preservation for business assets capitalised prior to 1 <sup>st</sup> 2006, real capital preservation for business assets as from 1 <sup>st</sup> 2006 |   |  |  |
|                       | RAB adjustments   | By the ordinance defined investments after the base year, e.g. expansions, lead to an adjustments of the non-controllable costs and therefore of the revenue cap     | Investments in new assets after the base year lead to an adjustment of the CAPEX. No distinction between replacements and enhancements or expansions      | By the ordinance defined investments after the base year, e.g. expansions, lead to an adjustments of the non-controllable costs and therefore of the revenue cap | The assets of the base year are used as RAB. No general adjustments after the base year  |
| Depreciations         | Method  | Straight line  |   |  |  |
|                       | Depreciation ratio  | Depending on asset type. Ratio between 1.5% and 4% e.g. lines & cables: ~2%, stations: ~4%   |   |  |  |
|                       | Consideration   | Part of the examined controllable costs  |   |  |  |

## Introduction

The electricity and gas networks are examples of what are known as "natural monopolies", where effective competition is restricted or does not exist at all. To ensure that network operators (DSOs = Distribution System Operators, TSOs = Transmission System Operators) do not make any monopoly profits but still operate their networks as cost effectively as possible, the electricity and gas network operators are subject to regulation. This task is performed by the Bundesnetzagentur as the regulatory authority responsible in Germany for the networks in various sectors, including electricity and gas. The Bundesnetzagentur is responsible for regulating all operators with more than 100,000 customers or whose network area covers more than one federal state. All other network operators are regulated by the regulatory authorities in the federal states. These federal state authorities can, however, also delegate their regulatory task to the Bundesnetzagentur.

## Historical Development

Regulation by the Bundesnetzagentur began in 2005 as cost-plus regulation. An incentive-based regulatory regime was introduced in 2009 to replace cost-plus regulation. Under this regime, the revenue that network operators are allowed to earn within a certain period (regulatory period) is determined using a mathematical formula and fixed for the period. It therefore makes sense (incentive) for network operators to lower their costs within the regulatory period (work efficiently) so as to increase their profits within the limits of the framework (revenue (fixed) minus costs (controllable) equals profit).

## Determining the Revenue Caps

The revenue caps for network operators are set for a five-year regulatory period. Each cap is composed of the permanently non-controllable costs, temporarily non-controllable costs, controllable costs (applying a distribution factor for reducing inefficiencies), a possible efficiency bonus (DSOs only), general inflation relative to the base year and a general sectoral productivity factor, a CAPEX in period top-up to take account of the cost of capital for investments after the base year (DSOs only), quality element (electricity DSOs only), and volatile costs. The difference between the allowed revenue and the development of actual volumes over the year is entered into a regulatory account.

## Efficiency Benchmarking

The Bundesnetzagentur carries out its efficiency benchmarking on the basis of the cost examination (TOTEX) and structural data validation before the start of each new regulatory period for gas and electricity network operators separately. The efficiency benchmarking involves assessing the operators' individual costs against the services they provide and determining each operator's cost efficiency compared to the other operators.

In addition to the (input) cost parameters, structural (or output) parameters are taken into account to replicate the services provided in each case as well as the regional characteristics. Possible structural parameters could include the number of connection points, peak load, the amount of energy delivered or injected, and transformer and compressor station data. The costs and structural data collected always relate to the base year, which is always the third year of a regulatory period.

The costs data mainly comprise staff and materials costs, interest on borrowings, depreciations and other operating costs. Depreciations are prescribed in the regulations and are based on technical asset lives.

The costs data are supplemented by a calculated return on equity. Anyone investing in a business enterprise expects a return on the capital employed that is competitive and reflects the industry-specific risks. This return is usually a result of market forces and depends on the



individual sector and the general level of interest rates. If there is an imbalance between the risk of investment and potential earnings, as a rule there will be no investment. However, since network operators – by virtue of their natural monopoly – are not fully subject to these market mechanisms, yet still need to make vital investments in infrastructure, the rate of return on equity is determined by the regulator.

The return on equity comprises a risk-free rate (determined on the basis of the ten-year average current yield of fixed-interest securities) and a risk premium. The premium covering network-specific risks is determined using the capital asset pricing model (CAPM) and is derived from the product of an imputed market risk premium and a risk factor (beta factor).

Corporate tax is accounted for through a factor applied to the sum of the risk-free rate and the risk premium. Trade tax is, by contrast, determined on the basis of the return on equity.

The rate of return on equity is different for new and old assets. The return on equity comprising the risk-free rate, the risk premium and the corporate tax factor is applicable to "new assets" that first existed in or after 2006. A rate adjusted to take account of inflation is applicable to "old assets" that existed before 2006.

The rate of return on equity is granted for existing assets to a maximum of 40% of the imputed necessary business assets. Any available equity capital in the capital structure in excess of this will be subject to another equity interest rate. This "equity II interest rate" is aligned with the standard rates of interest for procured capital and is set as a ten-year average based on the yields published by the German Bundesbank (federal bank). Existing borrowed capital is recognised at equal value insofar as any interest on borrowings does not exceed the customary market interest rate for comparable loans.

The costs known as the permanently non-controllable costs are deducted from this cost pool (materials costs, staff costs, costs of borrowing, taxes, other costs, write-downs and return on equity, minus revenue and income with cost-reducing effect). Permanently non-controllable costs are, for example, upstream network costs, non-wage labour costs and concession fees. Network operators can fully recoup the permanently non-controllable costs as revenue.

From the third regulatory period (2018 gas and 2019 electricity) there will be an annual subtraction of the capital cost for the DSOs. This subtraction takes account of the fall in capital expenditure for the asset base (total costs of depreciation, the return on equity and the corporate tax, each of which is imputed, plus the costs of borrowing) over the duration of the regulatory period.

The CAPEX subtraction is also deducted from the cost pool. The remaining controllable costs data and the structural data are then taken for the efficiency benchmarking model.

The structural cost parameters for all network operators are used to define groups or combinations of parameters that reflect the services provided by the network operators. The optimum size of the parameter groups is also examined and defined. The efficiency scores for the network operators are determined by applying the data envelopment analysis (DEA) and stochastic frontier analysis (SFA) methods to the defined parameter groups. Since the efficiency benchmarking is a comparative method, the results for the individual network operators have a mutual influence on each other. A network operator that provides the same scope of services as, but has higher costs than, another operator (100% efficiency) will have an efficiency score lower than 100%. The efficiency scores are then applied to the controllable costs (total costs minus permanently non-controllable costs minus CAPEX

subtraction). A network operator with an efficiency score of 80%, for example, will need to remedy the 20% of inefficiencies over the course of the upcoming regulatory period.

Each of the two methods used (DEA and SFA) offers only a restricted approach to determining efficiency scores. This is why both methods are applied to determine more than one efficiency score for each network operator. The network operators' costs are also adjusted to take account of the networks' different lifetime structures. The DEA and SFA methods are then applied to determine further efficiency scores using these standardised costs. Each network operator is then given the highest of the four efficiency scores calculated.

If the efficiency score calculated for a network operator using the two methods is lower than 60%, the score is raised to 60% as the set minimum efficiency level. A maximum efficiency level of 100% is also set. The results are also examined to identify any network operators that appear as "outliers" and whose efficiency scores clearly dominate the efficiency scores of other network operators. These network operators are no longer taken into account in the benchmarking and are given a fixed score of 100%, without having any further influence on the efficiency scores of the other network operators. The most efficient DSOs are eligible for a bonus added to the revenue cap on the basis of a super-efficiency analysis; this bonus is limited to a maximum value of 5%. This gives operators an incentive beyond the end of a regulatory period to improve efficiency in the long term even if they have already achieved an efficiency score of 100%.

### **General Sectoral Productivity Factor and Price Development**

Another component of the revenue caps is the general sectoral productivity factor, which is always applicable for one regulatory period. This factor is determined using scientific methods from the divergence between productivity gain in the network industry and productivity gain in the economy as a whole. The idea behind this factor is to imitate market forces and thus simulate competitive pressure. It is assumed that where competition exists, productivity gains will lead to lower costs for companies, and companies will pass on this competitive advantage to customers in the form of lower prices so as to attract customers away from competitors. The productivity factor has the effect of reducing revenues.

The revenue caps also take account of the development of consumer prices in relation to the base year (CPI-X regime). General price increases lead to an increase in the revenue cap.

### **Quality Regulation**

Under a regulatory regime that provides incentives to cut costs, there is a risk that operators will refrain from undertaking the necessary investments or measures in order to achieve the required or potential savings. To counter this, the regime includes quality regulation for electricity distribution networks. This takes the form of a quality element in the formula for setting the revenue caps. Operators achieving above-average quality in past years will have an amount added to their cap, while operators with comparatively poor quality levels will have amounts deducted (bonus/penalty system).

### **Adjusting the Revenue Caps After the Reference Year**

A CAPEX in period top-up for DSOs ensures that the revenue cap can be adjusted in line with the cost of capital for investments in new assets after the reference year. No distinction is made here between replacement and enhancement or expansion expenditure. Operators must apply for the top-up six months in advance.

TSOs (and, in some cases, DSOs) are able to refinance their necessary expansion and restructuring investments through investment measures. Proposed expansion and restructuring investments can be approved provided they are required for the stability of the system as a whole, incorporation into the national or international interconnected grid, or expansion of the network to meet energy supply requirements. Investments approved under the investment measures are factored into the revenue cap as permanently non-controllable costs.

In the event of changes in other permanently non-controllable costs of a network operator in the course of a regulatory period, the revenue cap and thus the network charge can be adjusted accordingly.

### **National Specificities**

Electricity (Gas) DSOs with fewer than 30,000 (15,000) customers can choose to participate in what is known as the "simplified procedure" and are then not subject to efficiency benchmarking. The efficiency score applicable to these operators is the weighted average of all adjusted efficiency levels from the national benchmarking exercise in the previous regulatory period. For companies subject to the simplified procedure, the portion allocated to permanently non-controllable costs is fixed at a flat rate of 5%.

### **Transparency**

The data published on the regulatory authorities' websites include revenue caps and annual adjustments, efficiency scores (together with the relevant cost and output parameters), efficiency bonus, CAPEX in period top-up and permanently non-controllable costs.

### **Outlook**

There are currently no further plans to develop the incentive-based regulatory regime in Germany. Various changes were made to the regime in 2016. The effects of these changes are to be awaited before any further reforms or changes are made.

## **2.10 Great Britain**

For 2018, the National Regulatory Authority was not able to author this subchapter.

## 2.11 Greece

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO   | Electricity DSO  |
|-----------------------|---|--|---|---|--|
| Market structure      | Network operators                             | 1  | 3   | 1   | 1  |
|                       | Network length                                | 1.466 km   | 5.603 km  | 17.340 circuit km   | 238.300 circuit km   |
|                       | Ownership                                     | State ownership and private investors <sup>3</sup>   | State ownership and private investors   | State ownership and private investors   | State ownership and private investors <sup>4</sup>   |
| General framework     | Authority                                     | Regulatory Authority for Energy (RAE)  |   |   |  |
|                       | System  | Cost plus  | Revenue cap   | Revenue cap   | Cost Plus  |
|                       | Period  | 4 years (from 2019 onwards), current period: 2017-2018   | 4 years (from 2019 onwards), current period: 2017-2018  | 4 years, current period: 2018-2021  | 1 year   |
|                       | Base year for next period                     | Year t-2 (actual) & year t-1 (estimates)   |   |   |  |
|                       | Transparency                                  | Decisions, Regulatory data, Specific cost data   |   |   |  |
|                       | Main elements for determining allowed revenue | OPEX (Non-controllable and controllable costs) Depreciation, RAB (Assets and approved investment plans, working capital), WACC                       | OPEX (Non-controllable and controllable costs) Depreciation, RAB (Assets and approved investment plans, working capital), WACC and WACC premium | OPEX (Non-controllable and controllable costs) Depreciation, RAB (Assets and approved investment plans, working capital), WACC and WACC premium | OPEX (Non-controllable and controllable costs) Depreciation, RAB (Assets and approved investment plans, working capital), WACC |
|                       | Legal framework                               | Law 4001/2011  |   |   |  |
| Rate of return        | Type of WACC                                  | Nominal, pre-tax   | Nominal, pre-tax  | Real, pre-tax   | Nominal, pre-tax   |
|                       | Determination of the rate of return on equity | WACC: a) CAPM & additional country risk premium for cost of equity; and b) cost of debt based on operators' proposal and actual figures of base year |   |   |  |
|                       | Rate of return on equity before taxes         | 9.23%  | 9.23%   | 12.6%   | 8.20%  |
|                       | Use of rate of return                         | WACC is applied on the value of Regulatory Asset Base (RAB) for each year of the Regulatory Period   |   |   |  |
| Regulatory asset base | Components of RAB                             | Fixed assets, working capital, assets under construction   |   |   |  |
|                       | Regulatory asset value                        | Historical costs   |   | Historical costs since 2009 (last revaluation in 2004)  |  |
|                       | RAB adjustments                               | No adjustments, historical values <sup>5</sup>   |   |   |  |
| Depreciation          | Method  | Straight line  |   |   |  |
|                       | Depreciation ratio                            | Most assets are depreciated over a period of 25-50 years.  |   |   |  |
|                       | Consideration                                 | Depreciation ratio depends on asset type and it is integrated directly into the revenues.  |   |   |  |

<sup>3</sup> Wholly owned subsidiary of DEPA (Greek State: 65%, Hellenic Petroleum: 35%).

<sup>4</sup> Wholly owned subsidiary of PPC S.A. (Greek State: 51%, Institutional Investors & general public: 49%).

<sup>5</sup> Only for Electricity TSO, since Allowed Revenue is calculated in real terms, an adjustment of RAB is taken place from one Regulatory Period to another based on CPI.

## Introduction

Electricity and natural gas networks are characterized as “natural monopolies”, in which effective competition is limited or does not exist at all. In this context, to ensure that Network Operators do not abuse their dominant position, i.e. provide non-discriminatory access to the network at tariffs that reflect conditions of healthy competition and to stimulate cost effective operation of the network, TSOs and DSOs are subject to regulation.

This task is performed by Regulatory Authority for Energy (RAE). RAE, among others, oversees and regulates the electricity and natural gas Network Operators in Greece. Electricity transmission and distribution in Greece, is conducted by one TSO (ADMIE-IPTO) and one DSO (HEDNO), respectively. Regarding natural gas, there are one TSO (DESFA) and three DSOs (EDA Attikis, EDA Thess<sup>6</sup>, DEDA). There is also a separate electricity DSO (private owned), operating the network of Athens International Airport. Athens International Airport’s Electricity Grid Manager is regulated. However, only accounting obligations are applied, since it has less than 100.000 customers (Directive 72/2009).

## Historical Development

### Unbundling

Following the Energy Law 4001/2011, the Public Power Corporation (PPC S.A), established a 100% subsidiary, ADMIE S.A., according to the Independent Transmission operator (ITO) model. In 2012, RAE certified ADMIE S.A. as the independent power transmission system operator, while since June 20th, 2017 ADMIE S.A., follows the model of Ownership Unbundling.

HEDNO S.A. (Hellenic Electricity Distribution Network Operator S.A.) was formed by the separation of the Distribution Department from PPC S.A., according to Law4001/2011 and in compliance with 2009/72/EC EU Directive. HEDNO S.A. is a 100% subsidiary of PPC S.A., however, it is fully independent in operation and management, retaining all the independence requirements that are incorporated within the above mentioned legislative framework. HEDNO is organised as a distribution operator based on the ISO model; PPC S.A. retains the ownership of distribution assets. HEDNO is also the designated system & market Operator of the non-interconnected island electricity systems.

The Hellenic Natural Gas TSO (DESFA S.A.), a 100% subsidiary<sup>7</sup> of the public natural gas company (DEPA) is unbundled from DEPA since 2007, while the three Natural Gas DSOs (EDA Attikis, EDA Thess and DEDA<sup>8</sup>) were unbundled from supply activities since 2017.

### Tariff Regulation

According to Law<sup>9</sup> RAE approves tariff setting methodologies for all non-competitive activities and sets relevant overarching principles and criteria. Explicit allowed revenue methodologies are currently in place for electricity transmission (since 2015), gas transmission (since 2012) and for gas distribution (since 2016). The regulatory model is essentially multi-year, revenue-cap on OPEX and cost-plus on CAPEX. Allowed revenue for electricity distribution is currently calculated by relying on the principles underpinning the electricity transmission

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<sup>6</sup> Operator of the Natural Gas Distribution Network within the geographical areas of Thessaloniki Prefecture and Thessaly Region.

<sup>7</sup> The privatization of 66% of DESFA is in progress (March 2018).

<sup>8</sup> Operator of the Natural Gas Distribution Network for the Rest of Greece, apart from Attiki and Thessaloniki – Thessalia.

<sup>9</sup> Law 2773/1999 and Law 4001/2011.



revenue methodology, adapted to single-year regulatory periods and applied broadly as cost-plus on both OPEX & CAPEX.

### **Regulatory Decision Process**

Given the allowed revenue methodologies in place for the next period, the process starts with regulatory submissions by Operators, due not later than 7 months before start of next Regulatory Period. The decision setting allowed revenue for the next period is issued 2 months before its start. Decisions are taken separately for each TSO and DSO in natural gas and electricity sector.

### **Main Principles of the Tariff Regulation**

#### **The Regulatory Period**

Duration of the regulatory period is set as part of the allowed revenue methodology decision. For electricity and gas TSO, as well as for gas DSOs, a four-year Regulatory Period applies<sup>10</sup>. For electricity DSO the regulatory period can be set to 3-5 years, defined also as part of the allowed revenue methodology decision (to be issued). The base (reference) year for all operators is year  $t - 2$ .

#### **Determining Allowed Expenditures**

The main building blocks of allowed revenue (OPEX and CAPEX) are determined in separate processes.

CAPEX streams are derived by approved network development plans (10-year plan for electricity and gas TSO, 5-year plan for electricity and gas DSOs) that apply for the regulatory period under review. These can be modified on an annual basis and are approved separate from allowed revenue decisions. Modifications to approved development plans during a regulatory period are considered in ex-post treatment of CAPEX.

OPEX streams are determined in the context of the allowed revenue decision. RAE set a reasonable OPEX allowance for the next period, scrutinising Operators expenditure proposals, based on past performance and forecasts, considering changes in relevant drivers, conditions, statutory and regulatory requirements etc.

#### **Regulatory Asset Base – Depreciation**

The Regulatory Asset Base (RAB) includes the estimated capital employed for the regulated network activity for every year of the Regulatory Period, which includes the following:

- i. Undepreciated value of fixed assets (+)
- ii. Assets under construction (+)
- iii. Working capital (+)
- iv. Grants and Contributions from Third Parties (-)

Depreciation is calculated for every year of the Regulatory Period, for all assets that are expected to be in service during that year, excluding assets funded by third parties. Assets under construction are remunerated only for return on employed capital.

For electricity TSO (ADMIE) and DSO (HEDNO), the historical values of 2009 have been considered (two revaluations took place before 2009, in 2000 and 2004, and the relevant surplus has been included in historical values). Since then no revaluation is considered.

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<sup>10</sup> In the recent past, regulatory periods of three years were implemented, while the current regulatory period for gas TSO is 2 years (2017-2018).

For natural gas TSO and DSO historical values are considered).

### WACC and WACC Premium

A weighted average cost of capital (WACC) is calculated as a rate of return for capital employed (RAB). WACC is estimated in real terms (pre-tax) only for electricity TSO (since 2015), while for all the other Operators, a nominal, pre-tax WACC is used. Due to specific country conditions, an extra premium (Country Risk Premium) is added to CAPM model.

For electricity TSO and for specific projects that are characterized as Projects of Major Importance in the TYNDP, a premium rate of return can be provided, in addition to WACC. The percentage of this premium varies between 1% and 2,5% and is decided by RAE.

For gas DSOs, RAE can increase the allowed return (WACC) by 1,5%, according to specific objectives (defined by RAE), mainly aiming to increase natural gas consumption.

### WACC Calculation

$$WACC_{pre-tax,nominal} = g * r_d + (1 - g) * r_e / (t - 1)$$

$$r_{e,post-tax,nominal} = r_f + \beta_{equity} * MRP + CRP$$

| Parameters               | electricity  |              | natural gas  |              |
|--------------------------|--------------|--------------|--------------|--------------|
|                          | transmission | distribution | transmission | distribution |
| Nominal risk-free rate   | 0.70%        | 0.70%        | 0.36%        | 0.36%        |
| Real risk-free rate      |              |              |              |              |
| Debt premium             | 2.30%        | 2.30%        | 4.00%        | 4.00%        |
| Cost of Debt             | 5.28%        | 4,60%        | 4.46%        | 0            |
| Risk premium             | 5.00%        | 5.00%        | 5.23%        | 5.23%        |
| Asset beta               | 0.43         | 0.38         | 0.38         |              |
| Equity beta              | 0.68         | 0.56         | 0.60         | 0.42         |
| Cost of Equity (pre-tax) | 9.00%        | 8.20%        | 9.23%        | 9.23%        |
| Gearing - D/(D+E)        | 36.30%       | 32.00%       | 22.00%       | 0            |
| Tax rate                 | 29.00%       | 29.00%       | 29.00%       | 29.00%       |
| Nominal pre-tax WACC     | 7.64%        | 7.00%        | 9.22%        | 9.23%        |

### Treatment of OPEX & CAPEX – Efficiency Incentives

Except for extraordinary allowed revenue revisions, electricity TSO and gas DSOs OPEX allowance is not subject to ex-post adjustment or settlement, either during or after the regulatory period. As there is no efficiency sharing mechanism currently in place, the scheme provides some incentives to these operators to operate more efficiently.

The electricity DSO is provided with similar incentives, although these are further limited to  $\pm 3\%$  of OPEX allowance; deviations beyond this threshold are potentially subject to settlement ex-post.

OPEX allowance of gas TSO is fully adjusted, based on actual figures (cost-plus approach).

CAPEX is treated on a cost-plus basis for both electricity and gas TSOs and DSOs, with settlements for differences between approved and realised expenditure carried out both on annual basis and at the end of the regulatory period.

### **Extraordinary Revisions of Allowed Revenue**

Extraordinary revisions of the allowed revenue, can be performed in case of a substantial change on the legal, economic or actual data that were considered when calculating the Allowed Revenue has occurred.

### **Adjusting During a Regulatory Period**

Inflation adjustments are made for all network operators during the regulatory period, apart from the electricity DSO which has a one-year regulatory period.

### **Outlook**

Key plans to further develop the regulatory regime for electricity networks in Greece include for electricity DSO an introduction of:

- a multi-year regulatory periods (3-5 years),
- a revenue-cap methodology (probably for OPEX during the first period),
- incentives to reduce network losses (penalty/reward scheme),
- a quality regulation (minimum guaranteed standards complemented with penalty/reward scheme in the following period).

## 2.12 Hungary

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO   | Electricity DSO   |
|-----------------------|---|--|---|---|---|
| Market structure      | Network operators                             | 2  | 10  | 1   | 6   |
|                       | Network length                                | 5874 km  | 83872 km  | 4856 km   | 161800 km   |
|                       | Ownership                                     | 1 public, 1 private  | 2 public, 8 private   | Public  | 1 public, 5 private   |
| General framework     | Authority                                     | Hungarian Energy and Public Utility Regulatory Authority<br>( <a href="http://www.mekh.hu/home">http://www.mekh.hu/home</a> )                            |   | Hungarian Energy and Public Utility Regulatory Authority<br>( <a href="http://www.mekh.hu/home">http://www.mekh.hu/home</a> )   |   |
|                       | System  | Incentive Regulation   |   |   |   |
|                       | Period  | 4 years, current period: 2017-2020   |   | 4 years, current period: 2017-2020  |   |
|                       | Base year for next period                     | 2019   |   | 2019  |   |
|                       | Transparency                                  | The methodological guidelines for determining the justified costs, and maintaining the prices during the regulation period are available on HEA' website |   |   |   |
|                       | Main elements for determining the revenue cap | We use a hybrid model  | We use a hybrid model   | We don't use revenue cap  | We don't use revenue cap  |
|                       | Legal framework                               | Act 40 of 2008 on natural gas  |   | Act 86 of 2007 on electricity   |   |
| Rate of return        | Type of WACC                                  | Real, pre-tax.   |   |   |   |
|                       | Determination of the rate of return on equity | Sum of the real risk-free rate and risk premium (equity beta multiplied by market risk premium)  |   |   |   |
|                       | Rate of return on equity before taxes         | $6.14\% = (0.188 + 1.689 + 4.30 \cdot 0.72) / (1 - 0.19)$  |   | $6.20\% = (1.88 + 4.30 \cdot 0.73) / (1 - 0.19)$  |   |
|                       | Use of rate of return                         | Has a 47 weight in WACC.   |   | Has a 49% weight in WACC.   |   |
| Regulatory asset base | Components of RAB                             | Tangible assets  |   | Fixed assets  |   |
|                       | Regulatory asset value                        | Network assets: depreciated replacement value; Non-network assets: historical costs.   |   | Network assets: depreciated replacement value; Non-network assets: historical costs.  |   |
|                       | RAB adjustments                               | The assets of the base year are modified yearly with modified CPI and T-1 year's investments which were approved by the Authority                        | The assets of the base year are modified yearly with modified CPI and T-1 year's investments which were approved by the Authority | The assets of the base year are modified yearly with CPI and T-1 year's investments minus depreciation minus connection charges | The assets of the base year are modified yearly with CPI and T-1 year's investments minus depreciation minus connection charges |
| Depreciations         | Method  | Straight line  |   |   |   |
|                       | Depreciation ratio                            | Depending on asset type the useful lifetime (years): pipeline 50, compressor station 20, gas delivery station 30   |   | Depending on asset type. Ratio between 2.5 and 7% e.g. lines & cables: ~2,5%, stations: ~3,33%                                  |   |
|                       | Consideration                                 | Based on expected useful lifetime  |   | Based on expected useful lifetime   |   |

## Introduction

The electricity and gas networks are examples of what are known as "natural monopolies", where effective competition is limited or does not exist at all. To ensure that network operators (DSOs and TSOs) do not make any monopoly profits but still operate their networks as cost effectively as possible, the electricity and gas network operators are subject to regulation.

## Electricity

### Historical Development

Regulation began in Hungary after the privatisation in 1997, with the first four-year regulatory period. The regulation is incentive based from the beginning, but there were gradual changes in each period. The development in electricity and gas sector was parallel, but there were some differences. In electricity, separate network tariffs exist since 2003. The Capital Asset Pricing Model was first applied in the 2005-2008 pricing period, while benchmarking in the 2009-2012 pricing period. In the present regulatory period we made a step from price caps to revenue caps, as the quantity changes of the distributed energy are taken into account.

### Determining the Price Caps

The Hungarian incentive regulation is a price-cap-like system. The price caps for network operators are set at the beginning of the four-year regulatory period. The cap is calculated from the justified costs (operation & maintenance (O&M), depreciation, capital costs (RAB multiplied with WACC), network loss) and the transmitted or distributed energy. The justified costs are determined through a detailed cost review. Concerning the O&M cost, there is an efficiency benchmarking, the Regulatory Asset Base and the depreciation are calculated from the depreciated replacement value, and the expected lifetime of the assets.

### Efficiency Benchmarking

The Hungarian Energy and Public Utility Regulatory Authority (hereinafter HEA) carries out its O&M cost-efficiency benchmarking prior to the start of each new regulatory period for gas and electricity network operators separately. The efficiency benchmarking involves assessing the operators' individual costs against the services they provide and determining each operator's cost efficiency compared to the other operators. The benchmarking is related to the DSO's part- or sub-operations, such as operation and maintenance, metering and reading, customer service. We are using partial productivity index.

### General Sectoral Productivity Factor and Price Development

The idea behind this factor is to imitate market forces and thus simulate competitive pressure. It is assumed that where competition exists, productivity gains will lead to lower costs for companies, and companies will pass on this competitive advantage to customers in the form of lower prices so as to attract customers away from competitors.

### Quality Regulation

Under a regulatory regime that provides incentives to cut costs, there is a risk that operators will refrain from undertaking the necessary investments or measures in order to achieve the required or potential savings. To counter this, the regime includes quality regulation for electricity distribution networks. This takes the form of a quality element in the formula for maintaining the price caps. Operators achieving above the required quality (SAIDI, SAIFI, Outage Rate) in past years will have an amount added to price cap, while operators with comparatively poor quality levels will have amounts deducted (bonus/penalty system). The TSO is subject to a far softer quality regulation which is only a simple penalty system, and which has not been activated so far.

### **Adjusting the Price Caps After the Reference Year**

The formula for maintaining the network tariffs during the regulation period consists of the following cost and revenue elements:

- forecasted CPI – X (O&M), forecasted CPI (depreciation and capital expenditure)
- investments
- forward electricity price changes (network losses)
- the difference between the factual revenue and the forecasted revenue
- quality of service
- other specific costs (only in case of the TSO)

### **National Specialities**

Electricity: Nation-wide uniform distribution tariffs, with an inter-DSO compensation tool.

### **Transparency**

HEA's methodological guidelines for determining the justified costs, and maintaining the prices during the regulation period are available on the website of HEA.

### **Natural Gas**

#### **Historical Development**

With regards to natural gas separate system tariffs exist since 2004. Before their introduction, between 1999 and 2004 regulated tariffs (containing both the costs related to system usage and commodity costs) consisted of two components (fixed and variable), and before 1999 a single component tariff (purely volume based) was in effect. Since 2004 system tariffs have been regulated in regulatory cycles ranging between 2 and 6 years. The current regulatory period began in 2017 and according to the current legislation it is four years long.

#### **Determining the Tariffs**

Tariffs are set for four-year regulatory periods, with annual tariff reviews during the regulatory period. HEA carries out a cost and asset review before the beginning of each regulatory period, during which it determines the regulatory asset base, the justified operating costs, and the level of the WACC to be applied during the next regulatory period. Before the cost and asset review, HEA issues methodological guidelines detailing the applied methodologies both for the setting of the initial tariffs, and the annual tariff review during the regulatory period.

During the cost review, mainly with regards to DSOs, HEA benchmarks the efficiency of relevant activities among the system operators. In 2015 HEA issued a guideline to DSOs in order to harmonize their cost accounting practices, and thus help the benchmarking process. HEA also determines the level of metering losses considered to be justified and the cost of the lost gas. After determining the justified operating costs and the regulatory asset base, HEA calculates the level of the costs to be recovered through the tariffs (cost base). Based on the cost base, the relevant capacities and heating-degree day normalized volumetric data, HEA determines the applicable tariffs.

#### **A Short Overview of the Benchmarking Process Utilized During the Cost and Asset Review of DSOs**

The aim of benchmarking the relevant costs is to assess the efficiency of the different operators and to determine the justified level of operating costs. For the benchmarking HEA used partial productivity indices. HEA divided the activity of DSOs into comparable sub-activities, allocated the relevant costs to the sub-activities and based on the relevant cost



drivers/outputs created per unit indices. These per unit, partial productivity indices form the basis of the benchmarking process.

The following sub-activities are used in the benchmarking process:

Activities related to the operation of infrastructure:

- Maintenance and operation of pressure regulators (with the exceptions of small sized pressure regulators placed at end-users) and city gates
- Maintenance and operation of gas lines
- Maintenance and operation of gas meters
- Maintenance and operation of pressure regulators placed at end-users + Costs related to malfunctions

Activities related to system users

- Meter reading
- Customer relations
- Billing
- Technical review of end-user system plans and testing of end-user systems

Only operating costs are benchmarked. The following categories of costs are not benchmarked: pass-through costs, costs of an insignificant level, costs reviewed with other methodologies (e.g.: network losses).

Cost drivers used during the process were determined based on the following criteria:

- the data were available at all DSOs and it was determined with a sufficiently similar methodology,
- a strong correlation was found both on the level of individual DSOs and for their totality between the cost driver and the relevant cost base,
- for activities with no sufficient cost drivers identified, composite cost drivers with a better fit were created from the combination of the relevant drivers.

In order to account for justified differences between the costs and operating circumstances of the DSOs, the regulator had the right to modify cost drivers.

By dividing the relevant costs with the relevant cost drivers the regulator created the partial productivity indices regarding unit costs.

By dividing the sum of the relevant costs of all DSOs with the sum of the relevant cost drivers of all DSOs the regulator determined the average unit costs.

In case of DSOs with higher than average unit costs, only the average unit cost level is considered to be justified, the part of the per unit costs above the average level are not accepted as a part of the justified cost base.

In order to avoid unjustified under recovery of costs due to different accounting and cost allocation practices between DSOs, an „efficiency reserve” is utilized. The role of this „efficiency reserve” is to allow the efficiency increase in those cost categories in which a DSO’s efficiency is more than average to compensate for lack of efficiency in those cost categories in which a DSO’s efficiency is less than average.

### **Adjusting the Tariffs During the Regulatory Period**

During the regulatory period annual tariff reviews are carried out, in order to keep the tariffs updated. During the annual tariff review the initial cost base is adjusted, and tariffs are recalculated based on the adjusted cost base and the updated capacities and heating-degree day normalized volumetric data. The adjustment takes into consideration the following factors:

- inflation;

- changes of the operating costs caused by legislative changes;
- changes in the regulatory asset base, depreciation and cost of capital;
- investments arising from legislative changes or regulatory obligations;
- changes in the recognised cost of the settlement difference;
- adjustments to be made based on the ex post examination of the system operator's profit with regards to its profit limit;
- correction of errors, if any; and
- changes in data expressed in volumes and quantified non-financial parameters.

#### **National Specialities**

- Nation-wide uniform transmission tariffs, with an inter-TSO compensation tool.
- Separate distribution tariffs for each DSO. (Before 2011 uniform distribution tariffs with an inter-DSO compensation mechanism were utilized, however the system led to legal disputes. Since 2011 separate distribution tariffs are used.)
- Off-peak seasonal consumers.

#### **Transparency**

The methodological guidelines for both the cost and asset review, and the within-period annual cost review are published on the regulator's website before the cost and asset review.

## 2.13 Iceland

|                       |  | Gas TSO   | Gas DSO    | Electricity TSO   | Electricity DSO   |
|-----------------------|--|---|------------|---|---|
| Market structure      | Network operators  | No Gas TSO  | No Gas DSO | 1   | 6   |
|                       | Network length   | km  | km         | ~3.400 km   | ~22.000 km  |
|                       | Ownership  |   |            | Indirect public ownership   | Private, public and local public ownership  |
| General framework     | Authority  |   |            | The National Regulatory Authority (NRA) is a team within <b>Orkustofnun</b> National Energy Authority (www.os.is)   | The National Regulatory Authority (NRA) is a team within <b>Orkustofnun</b> National Energy Authority (www.os.is)   |
|                       | System   | Incentive Regulation / Revenue cap  |            |   |   |
|                       | Period   | 5 years, current period 2016-2020   |            |   |   |
|                       | Base year for next period  | Average of OPEX 2015 – 2019, base year 2020   |            |   |   |
|                       | Transparency   | All data behind the regulation model can be made available upon request   |            |   |   |
|                       | Main elements for determining the revenue cap  |   |            | TOTEX; OPEX (CPI adjusted average 2010-2014) + CAPEX (previous year CPI adjusted book values). + Non-controllable cost (less than 2%)<br>Efficiency factor = 0 for this period. | TOTEX; OPEX (CPI adjusted average 2010-2014+non-controllable OPEX from previous year) + CAPEX (previous year CPI adjusted book values) + other non-controllable cost (e.g. network losses). Efficiency factor = 0 for this period |
|                       | Legal framework  | The Electricity Act No. 65/2003   |            |   |   |
|                       | Type of WACC   | Pre-tax<br>$WACC = d \cdot Rd / (1 - t) + e \cdot Re$ , d=debt ratio, e=equity ratio<br>WACC for energy intensive TSO (2018) = 6,65%<br>WACC for general (TSO and DSO) = 7,08%  |            |   |   |
|                       | Determination of the rate of return on equity  | $Re = (r_f + (r_m - r_f) \cdot \beta + \text{specific risk}) / (1 - t)$<br>Sum of real risk-free rate and a risk premium (market risk premium multiplied with a beta risk factor) plus a specific risk premium multiplied with a corporate tax factor |            |   |   |
|                       | Rate of return on equity before taxes  | Energy intensive (TSO) = 10,2% = $((2,73 + 5,0 \cdot 0,89) + 1,0) / (1 - 0,2)$ (for 2018)<br>General (TSO and DSO) = 10,7% = $((3,11 + 5,0 \cdot 0,89) + 1,0) / (1 - 0,2)$ (for 2018)   |            |   |   |
| Use of rate of return | The Pre-Tax WACC is the rate of return, it is granted for operating necessary business assets. |   |            |   |   |
| Regulatory asset base | Components of RAB  | Fixed operating assets  |            |   |   |
|                       | Regulatory asset value   | Book value  |            |   |   |
|                       | RAB adjustments  |   |            | CPI adjusted book values  | CPI adjusted book values  |
| Depreciations         | Method   | Straight line   |            |   |   |
|                       | Depreciation ratio   | Depending on asset type. Ratio between 2 and 20%<br>e.g. TSO lines & cables: ~2%, stations: ~2,5%, DSO lines & cables: ~3%-4%   |            |   |   |
|                       | Consideration  | The regulator regularly inspects the RAB and the depreciations  |            |   |   |

## Introduction

The National Regulatory Authority (NRA) in Iceland, responsible for regulating natural monopolies in electricity, is a team of four people within the Icelandic National Energy Authority, Orkustofnun. Iceland has no gas networks and the majority of space heating is conducted through direct use of geothermal energy. Iceland has one TSO (Transmission System Operator) and ~75% of the energy produced is transmitted directly to Energy-Intensive Industries. The other ~25% of the energy is transmitted to six DSOs (Distribution System Operators) with no. of customer ranging from ~900 to ~80.000. Two of the DSOs distribute both in rural and urban areas.

## Historical Development

The Electricity Act no. 65/2003 came into force in 2003 and implements Directives 96/92 and 2003/54. The third Energy Package has not yet been implemented into national law. Regulation by the National Energy Authority officially began in 2005 as a revenue cap regulation with a team of two people. The Electricity Act was changed in 2011. The changes in terms of regulation included e.g. a longer regulatory period from three to five years and rate of return changed from being based on government bonds directly to a weighted average cost of capital (WACC). After the change of the regulation the team was enlarged and consists presently of four people.

## Determining the Revenue Caps

The revenue caps for network operators are set for a five-year regulatory period. The last cap was set in 2015 for the period 2016 – 2020 based on data from 2010 – 2014 where the base year is 2015. The next cap will be set in 2020 for the 2021-2025 period. The cap is composed of the five year average of the controllable operational cost (OPEX), non-controllable OPEX and CAPEX.

## Determining the Allowed Revenue

The revenue cap is updated every year ex-post and is referred to as allowed revenue. The allowed revenue is updated by CPI adjusting the controllable OPEX (relative to the base year) set by the revenue cap. Non-controllable OPEX is based on real values and includes network losses and TSO tariffs (for DSOs) which the DSOs can fully recoup as revenue. TSO network losses are not a part of their revenue cap/allowed revenue but the tariff for network losses is monitored by the NRA. CAPEX includes the RAB times the WACC plus depreciations for the relevant year. The RAB is based on inflation adjusted book values on the 1<sup>st</sup> of January for the relevant year. Depreciations are linear and based on asset type. The difference between the allowed revenue and the actual revenue from distribution/transmission is entered into a regulatory account containing accumulated surplus or deficit balances. All change in tariffs is based on that account. A network operator cannot have accumulated surplus that is higher than 10% of their last allowed revenue. All accumulated deficits that are higher than 10% of the last allowed revenue are written off.

## Split up Revenue Caps

Both the TSO and two of the six DSOs in Iceland have split up revenue caps and allowed revenue, and thus two regulatory accounts. The TSO has a revenue cap for transmission to the DSOs and a revenue cap transmission to Energy-Intensive Industries. Two of the DSOs have a revenue cap for their urban areas, and a revenue cap for their rural areas.

## Efficiency Benchmarking

The NRA at Orkustofnun is legally obliged to carry out an efficiency study of the network operators before the revenue cap is set every five years. Such a study can only be carried out through independent specialists and not by the regulator. Other than that, the efficiency

legislation is open in terms of methodology and data. After a recommendation from the specialists the regulator can make a decision on an efficiency factor for the next period. Before the last cap was set in 2015, independent specialist conducted such an efficiency study on the TSO and the six DSOs. The TSO was evaluated independently and not benchmarked against other TSOs. The six DSOs were evaluated as eight companies since two of them have split up revenue caps. The evaluation for the DSOs was based on a DEA analysis and the controllable OPEX (input) and structural data. Structural parameter can include peak load, energy delivered, length of lines and cables, no. of customer etc. The result was used as a recommendation for an efficiency factor for the NRA and the NRA made an efficiency score decision based on that recommendation. That decision was however appealed to an independent appeal committee that revoked the NRAs decision in the case.

### **Rate of Return**

According to the Electricity Act, weighted average cost of capital or WACC is the rate of return on book values of all assets in the RAB. Both the TSO and two of the DSOs have two RAB on account of their split of revenue cap. The WACC is the weighted average of the cost of debt and cost of equity calculated by the capital asset pricing model (CAPM). Corporate tax is accounted for through a factor applied to the WACC formula. Inflation is however not accounted for in the WACC formula since the RAB is adjusted in terms of inflation every year. All parameters in the WACC model are fixed in a regulation no. 192/2016, except the risk-free rate. The risk-free rate is a moving average of 10 year inflation-indexed US TIPS plus 10 year CDS spread for Energy-Intensive Industries and on a 10 year inflation-indexed Icelandic government bonds for the general user and DSOs. The NRA calculates a new WACC every year based on the change in the risk-free rate. E.g. in April 2017, the NRA at Orkustofnun published new WACC for 2018, based on the average of the risk-free rate from 1.1.2007 – 31.12.2016. The WACC 2018 is the rate of return for the RAB when the allowed revenue for 2018 will be calculated in 2019. The WACC regulation mentioned above has a revision clause and is revised upon request. The revision and recommendation for the parameters of the WACC formula is performed by independent group of specialist, the WACC committee appointed by the NRA.

### **Quality Regulation**

The Icelandic regulatory regime provides incentives to cut costs and to invest. There is still a risk that operators will refrain from undertaking the necessary investments or measures in order to achieve the required or potential savings. To counter this, data on quality of the network is collected and monitored by the NRA. The quality element is not a part of the revenue cap/allowed revenue formula although it has been considered and was included in the draft of the Electricity Act.

### **Investments**

The DSOs are not legally obligated to report their investment plan to the NRA. The NRA can however request all such information, especially when it comes to potential change in Tariffs the DSOs are obligated to provide a forecast for the allowed revenue to account for the effect on the regulatory account.

The TSO is obligated by law to deliver a three-year exact investment plan and ten-year network development plan to the NRA. The NRA approves or disapproves the investment plan. The three-year plan is equivalent to an investment authorisation. This plan includes all investments of the TSO.

### **Transparency**

The NRA plans to publish data on the regulatory website which will include revenue caps and annual adjustments, WACC, etc. All data related to the regulation can be made available upon request.

### **Outlook**

There are currently no formal plans to develop the incentive-based regulatory regime in Iceland. Various changes were last made to the regime in 2011.



## 2.14 Ireland

|                          |  | Gas TSO   | Gas DSO   | Electricity TSO  | Electricity DSO   |
|--------------------------|--|---|---|--|---|
| <b>Market structure</b>  | <b>Network operators</b>                             | 1   | 1   | 1  | 1   |
|                          | <b>Network length</b>                                | ~2,427 km   | ~11,527km   | ~6,711 km  | ~172,000 km   |
|                          | <b>Ownership</b>                                     | Gas Network Ireland   | Gas Network Ireland   | EirGrid operate the System and ESB Networks own the system   | ESB Networks  |
| <b>General framework</b> | <b>Authority</b>                                     | Commission for Regulation of Utilities  | Commission for Regulation of Utilities  | Commission for Regulation of Utilities   | Commission for Regulation of Utilities  |
|                          | <b>System</b>  | Incentive Regulation / Revenue cap  |   | Incentive Regulation / Revenue cap   |   |
|                          | <b>Period</b>  | 5 years, current period: 2017 - 2022  |   | 5 years, current period: 2016 - 2020   |   |
|                          | <b>Base year for next period</b>                     | Fourth year of current regulatory period  |   | Third year of current regulatory period  |   |
|                          | <b>Transparency</b>                                  | Performance reports (Customer Performance and System Performance) are published annually. The CRU is currently putting in place an innovation reporting framework for Gas Networks Ireland.   |   | Performance reports published annually, Capex monitoring and reporting, and the NRA publishes a tariff information note annually – CRU's recent decision paper on incentives and reporting for electricity system operators is available here:<br><a href="https://www.cru.ie/document_group/pr4-implementation-reporting-and-incentives/">https://www.cru.ie/document_group/pr4-implementation-reporting-and-incentives/</a>  |   |
|                          | <b>Main elements for determining the revenue cap</b> | <ol style="list-style-type: none"> <li>1. Review of historic and forecast Opex;</li> <li>2. Review of historic and forecast Capex;</li> <li>3. Value of Assets in TSO's RAB;</li> <li>4. Rate of Return; and</li> <li>5. Inflation</li> </ol>   | <ol style="list-style-type: none"> <li>1. Review of historic and forecast Opex;</li> <li>2. Review of historic and forecast Capex;</li> <li>3. Value of Assets in TSO's RAB;</li> <li>4. Rate of Return; and</li> <li>5. Inflation</li> </ol> | <ol style="list-style-type: none"> <li>1. revenue to cover the DSO's operational costs during that period;</li> <li>2. a return on the capital that the DSO has invested in the distribution system assets; and</li> <li>3. revenue to cover depreciation of those assets</li> </ol>   | <ol style="list-style-type: none"> <li>1 Revenue to cover the TSO's and TAO's operational costs during that period;</li> <li>2 A return on capital invested in the TSO's and TAO's assets; and</li> <li>3 Revenue to cover depreciation of the TSO's and TAO's assets.</li> </ol> |
|                          | <b>Legal framework</b>                               | <p>The Department of Communications, Climate Action and Environment (DCCAE) is the lead government department (or ministry) with responsibility for energy policy. In the natural gas sector, the Department determines policy in relation to security of energy supply and the functioning of the market. The Department is responsible for transposing EU gas directives into national law and is responsible for financial oversight and corporate governance of state-owned energy companies.</p> <p>The Commission for Regulation of Utilities is the independent economic regulator for the natural gas, electricity and water sectors in Ireland.</p> <p>Under Section 10A of the Gas Act 1976 as amended (the 'Act') the CRU sets the tariffs and the allowed revenue for the TSO.</p> <p>The Competition and Consumer Protection</p> |   | <p>CRU Legislative Basis for setting charges - Under Section 35 of the Electricity Regulation Act 1999 ("the Act"), the CRU approves charges for the use of the electricity transmission/distribution system in Ireland. In accordance with Section 35 of the Act, the CRU's Price Review decisions outline the revenue that the TSO, TAO DSO will be allowed to recover from customers during a Price Review Period. Section 36 of the Act states that the TSO/DSO's statement of charges, prepared in accordance with Section 35, must be submitted to the CRU for approval and will not take effect until approved by the CRU</p> |   |

|                       |   |  |                            |  |
|-----------------------|---|--|----------------------------|--|
|                       |   | Commission is the government body responsible for enforcing Irish and European competition law in Ireland. Generally, it looks to the CRU (there is a Memorandum of Understanding between the two) for matters relating to the electricity and natural gas sectors.  |                            |  |
| Rate of return        | Type of WACC                                  | WACC for the period 2017 – 2022 is 4.63% pre-tax real. The CRU decided that a further aiming up allowance was not required.  |                            | WACC for the period 2016 – 2020 is made up of a baseline WACC plus an aiming up allowance.   |
|                       | Determination of the rate of return on equity | <p>The CAPM methodology is used to calculate the cost of equity using the formula:</p> $ke = rf + \beta \times (rm - rf)$ <p>where: <i>ke</i> is the expected rate of return for the risky asset;<br/> <i>rf</i> is the rate of return on a 'risk-free' asset (the "risk-free rate" or "RFR"); <math>\beta</math> is the 'beta' factor, which is correlation of the return on the risk asset with the expected returns on a diversified portfolio of all investable assets;<br/> and <i>rm</i> is the expected rate of return on a market value-weighted portfolio of all assets (the 'market portfolio').</p> <p>The term <i>rm - rf</i> in the CAPM is referred to as the market risk premium ("MRP").</p> |                            |  |
|                       | Rate of return on equity before taxes         | Cost of equity (pre-tax) 7.22%   |                            | Cost of equity (pre-tax) – high 7.99%<br>Low 5.62%<br>Point Estimate 6.63 %  |
|                       | Use of rate of return                         | Applied to capex   |                            | The Regulatory Asset Base (RAB) is the base to which the rate-of-return is applied when determining the return on capital  |
| Regulatory asset base | Components of RAB                             | Fixed assets, assets under construction  |                            | Fixed assets, assets under construction  |
|                       | Regulatory asset value                        | Replacement cost approach: Historic cost indexed to present value using inflation  |                            |  |
|                       | RAB adjustments                               | RAB adjusted for disposals   | RAB adjusted for disposals | assets which have been added to the RAB, but have not been energised within 5 years (except in the case where the programme of work was scheduled to be longer than 5 years or where the SO can satisfactorily show that the delay is beyond its control) will be temporarily removed or "paused" from the RAB (with all return and depreciation paused) until the point at which the asset can be energised and utilised) |
| Depreciations         | Method  | Straight line  |                            |  |
|                       | Depreciation ratio                            | Depends on asset category  |                            |  |
|                       | Consideration                                 | Part of the examined controllable costs  |                            |  |

## Introduction

The Commission for Regulation of Utilities (CRU) is the independent body responsible for regulating the natural gas and electricity sectors in Ireland. Part of its responsibilities involves regulating the level of revenue which the monopoly system operators, can recover from its customers to cover its costs.

The electricity and gas networks in Ireland are described as "natural monopolies", as the nature of it is that it would be inefficient to develop duplicate sets of wires and pipes to service customers. Given the relatively small size of Ireland it would also be inefficient to break the current geographical area of the networks into smaller sections managed by individual DSOs/TSOs, although this is possible in larger jurisdictions/networks.

## **Gas**

Gas Network Ireland (GNI) is the gas system operator in Ireland. GNI own and operate the Transmission Network and Distribution Network. The aim of the CRU's regulatory review process is to drive the TSO to constantly seek, year-on-year economic efficiencies to the benefit of customers. There are almost 680,000 natural gas customers in Ireland.

## **Electricity**

The transmission business consists of EirGrid, licensed by the CRU as the Transmission System Operator (TSO) and ESB, acting through its ESB Networks business unit, as the licensed Transmission Asset Owner (TAO). EirGrid is responsible for the operation and setting the maintenance and development policies of the transmission system, while ESB Networks is required to maintain the system and carry out construction work for its development. ESB Networks Ltd., a wholly owned subsidiary of ESB, is licensed by the CRU as Distribution System Operator (DSO) and is responsible for building, maintaining and operating the distribution system. ESB, acting through its ESB Networks business unit, is the licensed DSO and owns the distribution system.

## **Determining the Revenue Cap**

The CRU uses a revenue-cap regulatory regime to determine the appropriate level of revenue required to allow the System Operators (SOs) operate the networks in Ireland. The CRU sets revenues ex-ante for a regulatory period of five years. There are a number of key components required to estimate the level of revenue that will be sufficient to finance the SOs. The building blocks of the regime are as follows:

### **Operational Expenditure**

The overall revenue figure for operational expenditure (OPEX) that is put in place by the CRU is the result of both rigorous scrutiny of the SO's proposals and benchmarking. The CRU applies both a top-down and bottom-up benchmarking approach to OPEX. The objective of the bottom-up assessment is to develop a base year or stable run rate of normalised OPEX that represents the core historic 'business as usual' OPEX, (which can then be revised as to reflect additional items of core OPEX), forecast to be incurred in future years of the regulatory period. There are two components to the top-down benchmarking assessment. Firstly, the SOs are benchmarked to comparable utility businesses to determine how expenditure compares to an efficiency benchmark for the relevant sector. Secondly, the CRU considers the degree of ongoing efficiency improvement or frontier shift that might be possible for the SO over the regulatory period.

### **Capital Expenditure**

In reviewing the SO's capital expenditure (CAPEX) proposals, the CRU analyses the proposals to determine whether they are appropriate, fully justified, whether they would deliver benefits to the customer and whether the estimated costs are realistic.

### **Determining the Appropriate Rate of Return**

The CRU sets the rate of return that the SO can earn on the efficiently incurred capital investments in its Regulated Asset Base (RAB). This is known as the Weighted Average Cost of Capital or WACC. This is essentially a weighted average of the cost of debt and the cost of equity. The CRU sets a WACC that is used to derive a fair return on the capital investments made by the utility while also endeavouring to ensure that the SOs sits comfortably within an investment grade credit rating. The Capital Asset Pricing Model (CAPM) is used to assess the cost of equity which is used to aid the determination of an appropriate WACC.

### **Uncertain Costs**

Uncertain costs are defined as those that could not reasonably be foreseen by the SOs. The CRU decided that such costs should be dealt with on a case-by case basis. In each case, the SO would be expected to ensure that changes in OPEX or new CAPEX would take place in an efficient manner and this would be reflected in the allowance provided – that is, there would not be an automatic pass-through of such costs.

### **Pass-through Items**

The price control model contains a provision for the pass-through of certain types of costs, such as business rates, that are deemed to lie outside the business's control. In some cases pass through items are subject to incentive mechanisms which shares savings between the SOs and the network customers, for example, in areas such as rates and safety.

### **K-factor Adjustments**

The CRU regulates the SOs through a form of revenue cap regulation which allows adjustments relating to one revenue control period to feed through into subsequent periods. This adjustment mechanism is generally referred to as a k-factor mechanism. The k-factor methodology is an adjustment used to allow for the fact that while the CRU approves a level of revenue to allow the SO to cover its costs over a regulatory period, this level depends on assumptions about what happens over the course of that period but it may not necessarily reflect events as they occur. The adjustment essentially corrects for these events by applying a correction to the revenue to be collected in subsequent periods.

### **Indexation**

The model used by the CRU uses a base allowable revenue which is indexed to take account of price inflation. The index used should be the best reflection of the increases in prices faced by the utility, such as wage inflation or materials inflation etc. Also the index needs to be practical to implement, robust and transparent. In the recent review of allowable revenues for the SOs the CRU used HICP. The CRU accepts that no one index can precisely mirror the utility's input costs. It is also accepted that the majority of the annual revenue which the utility receives, covers depreciation and return on its asset base, rather than operating costs.

### **Valuation of the RAB**

The SOs' RAB is valued using a replacement cost approach. The use of this approach has continued during the prevailing price control periods. While it is recognised that there are advantages and disadvantages associated with each methodology, the replacement cost approach was taken as it is more likely to result in the correct level of network investment. The CRU notes that there are a number of variations of replacement cost that could be used. The version used by the CRU uses the acquisition cost, indexed with inflation, as a proxy for the replacement cost.

### **Depreciation Method**

The CRU used the straight line depreciation methodology in its recent price control decisions and for the prevailing price control decisions.

### **Determining the Allowed Revenue**

Combining all the component parts, the CRU generates an overall revenue allowance for the SOs. This revenue feeds through into setting the transmission and distribution tariffs for each tariff period.

## **Outlook**

With regard to the gas Price Control, The CRU recently published its price control decision for Price Control 4 in August 2017 and aims to begin work for Price Control 5 in 2020, keeping in mind issues such as, movement towards a decarbonised economy. The CRU is minded to assess the incentive mechanism in the initial stages of PC5.

With regard to the electricity Price Review, the CRU recently published its decision on reporting and Incentives under PR4. The CRU introduced what the CRU considers improvements to the existing incentives and reporting regime through the decisions in that paper. The aim is to provide the customer with better value for money and improve quality of services provided to the customer.

## **2.15 Italy**

For 2018, the National Regulatory Authority was not able to author this subchapter.

## 2.16 Latvia

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO  | Electricity DSO                 |
|-----------------------|---|--|---|--|---------------------------------|
| Market structure      | Network operators                             | 1  | 1   | 1  | 11                              |
|                       | Network length                                | 1 188 km   | 5 206 km  | 5 240 km   | 96 500 km                       |
|                       | Ownership                                     | Mainly private   | Mainly private  | Public ownership   | Public ownership                |
| General framework     | Authority                                     | The Public Utilities Commission  | The Public Utilities Commission   | The Public Utilities Commission                                | The Public Utilities Commission |
|                       | System  | Cost-plus  |   |  |                                 |
|                       | Period  | 1 year   | 2 years   | Not determined   | Not exceeding five years        |
|                       | Base year for next period                     | Tariffs are based on justified historical costs.   |   |  |                                 |
|                       | Transparency                                  | When submitting new tariff proposal, overview with key indicators and figures is published on Regulator's website. As a part of evaluation process public hearing takes place. All interested stakeholders are welcome with their questions and proposals. |   |  |                                 |
|                       | Main elements for determining the revenue cap | OPEX + CAPEX (Depreciation + return on capital)  |   |  |                                 |
|                       | Legal framework                               | Energy Law, Law on Regulators of Public Utilities, Methodology for the Calculation of the Tariffs on the Natural Gas Transmission System Services, Methodology for the Calculation of the Tariffs on the Natural Gas Distribution System Service           | Electricity Market Law, Law on Regulators of Public Utilities, Methodology for the Calculation of the Tariffs on the Electricity Transmission System Services, Methodology for the Calculation of the Tariffs on the Electricity Distribution System Services |  |                                 |
|                       |   |  |   |  |                                 |
| Rate of return        | Type of WACC                                  | post-tax, nominal  |   |  |                                 |
|                       | Determination of the rate of return on equity | Return on equity: Sum of a nominal risk-free rate, market risk premium multiplied with a beta risk factor, and a sector risk premium.  |   |  |                                 |
|                       | Rate of return on equity before taxes         | 7,17% <sup>11</sup><br>(the post-tax rate of return on equity)   |   | 6,67% <sup>12</sup><br>(the post-tax rate of return on equity) |                                 |
|                       | Use of rate of return                         | WACC is applied to the value of RAB to calculate the return on capital, which is a part of capital costs in tariff.  |   |  |                                 |
| Regulatory asset base | Components of RAB                             | Fixed assets, intangible investment, and does not include inventories and assets under construction.   |   |  |                                 |
|                       | Regulatory asset value                        | Book value as per financial reports (taking into account asset revaluations carried out by the operator at replacement cost value)   |   |  |                                 |
|                       | RAB adjustments                               | The RAB is adjusted and set when the operator submits the tariff proposal; during the period the tariff is in force there is no RAB adjustment taking place.   |   |  |                                 |
| Depreciations         | Method  | Straight line  |   |  |                                 |
|                       | Depreciation ratio                            | Depending on asset type. Ratio between 1% and 20%, gas pipelines 1.7-2.5%, electricity lines 2-5%, electricity transformation substations 2.5-12.5%  |   |  |                                 |
|                       | Consideration                                 | Depreciation is a part of capital costs in the tariff.   |   |  |                                 |

11 According methodology post-tax rate of return on equity is calculated. The corresponding pre-tax rate of return on equity would be 8,44% in gas sector (corporate tax rate used for calculation is 15%).

12 According methodology post-tax rate of return on equity is calculated. The corresponding pre-tax rate of return on equity would be 7,85% in electricity sector (corporate tax rate used for calculation is 15%).



## Introduction

The unified multi-sector Regulator in Latvia was established on 1 September 2001. In accordance with the law “On Regulators of Public Utilities” the Regulator is institutionally and functionally independent, full-fledged, autonomous body governed by public law and independent in the implementation of its budget approved by law. The Regulator independently performs functions determined in law and within its competence independently adopts decisions and issues administrative acts which are binding for specific public utilities providers and users.

In accordance with the law “On Regulators of Public Utilities”, one of the Regulator’s main functions is to determine tariffs and the methodology for calculation of tariffs. Tariff calculation methodologies of the different sectors are developed in accordance with the law “On Regulators of Public Utilities”, sectoral laws and other normative acts which are in force in the EU and Latvia. All methodologies are regularly updated and renewed according to changes in the normative environment.

Corresponding with market opening (electricity 2015, gas 2017), former vertically integrated energy supply monopolies have been unbundled. To grant equal access to infrastructure for all stakeholders, transmission system operators (TSOs) and distribution system operators (DSOs) work in regulated environment. Therefore, tariffs are set by Public Utilities Commission (PUC).

Even though there are some differences in methodologies applied in tariff calculation between TSOs and DSOs, and between electricity and gas sectors, the common goal is to ensure the possibility of receiving continuous, safe and qualitative public utilities whose tariffs (prices) conform to economically substantiated costs.

In Latvia tariffs are currently set using the cost-plus approach, which means the costs arose in previous period of operation after careful evaluation and economic justification might be included as planned costs for next period in the tariff.

The tariff period may vary. For gas TSO methodology defines it as one-year period, for electricity DSO tariff periods don’t exceed five years, for other energy utilities fixed period is not applied. Furthermore, PUC annually evaluates tariff fulfilment in previous year, and PUC has legal rights to request new tariff proposal from system operator. System operator has similar rights to submit new tariff proposal, if there is legal, technical or economical background for changes.

### Determining the Allowed/ Target Revenues

The allowed revenues are calculated using the building-block approach. The main parts of the allowed revenues are OPEX and CAPEX. Capital costs consist of depreciation and return on capital, which is calculated by applying a rate of return (weighted average cost of capital, determined by the Regulator) to the value of RAB.

The WACC is set yearly and the system operator must use it when calculating the new tariff proposals that are planned to come into effect in the respective year. The cost of capital is calculated as nominal post-tax WACC (2018).

From 1 January 2019 the applied WACC would be pre-tax nominal. Changes in WACC calculation was made in summer 2018 related to the tax reform, where the corporate tax starting from 2018 is applied only to dividends and costs equated with dividends. The necessary amendments to the methodologies in energy sector will be adopted by September 2018

The general RAB definition used in all energy sector tariff calculation methodologies states that RAB consists of assets or part thereof used for providing the regulated service by the system operator. In the electricity transmission and distribution sectors, as well as gas distribution sector exclude inventories from the RAB, instead including the financing costs of maintaining the necessary inventory levels in the operating expenses and also exclude assets under construction from RAB. For projects of common interest, the costs of assets under construction can be included in RAB, if incentive is granted to this project according to the Article 13 of the Regulation (EU) No 347/2013.

### **Transparency**

When approving new tariff, overview with key indicators and figures is published on Regulator's website.

### **Outlook**

There are further plans to develop regulatory regime in Latvia. Various changes are planned in 2019.

## 2.17 Lithuania

|                       |   | Gas TSO  | Gas DSO                                    | Electricity TSO  | Electricity DSO   |
|-----------------------|---|--|--|--|---|
| Market structure      | Network operators                             | 1 (AB Amber Grid)  | 5  | 1 (LITGRID AB)   | 6   |
|                       | Network length                                | 2.113 km   | 8.385 km                                   | 7,048 km   | 125,155 km  |
|                       | Ownership                                     | State owned  | State owned, private investors             | State owned  | State owned, private investors  |
| General framework     | Authority                                     | National Commission for Energy Control and Prices (NCC)  |  |  |   |
|                       | System  | Price cap  |  | Price cap  |   |
|                       | Period  | 5 years (2014–2018)  | 5 years (2014–2018 for the main DSO)       | 5 years (2016-2020)  | 5 years (2016-2020) and 5 years (for small DSOs, 2015-2019)   |
|                       | Base year for next period                     | 2019   | 2019 for the main DSO                      | 2021   | 2021 and 2020 (for small DSOs)  |
|                       | Transparency                                  | Decisions  |  |  |   |
|                       | Main elements for determining the revenue cap | TOTEX, RAB, WACC, technical losses, efficiency benchmark   |  | TOTEX, RAB, WACC, technical losses   |   |
|                       | Legal framework                               | The Law on Natural Gas of the Republic of Lithuania  |  | The Law on Electricity of the Republic of Lithuania  |   |
|                       | Type of WACC                                  | Nominal, pre-tax   |  |  |   |
| Rate of return        | Determination of rate of return on equity     | Return on investment is determined as weighted average cost of capital, calculated according to the formula: $WACC = R_d \times W_D + R_e \times \frac{1}{1-m} \times W_E$ |  |  |   |
|                       | Rate of return on equity before taxes         | Rate of return on equity = 11,3%<br>$WACC = 7,09\% = 4,43 \times 0,7 + 11,3 \times 1/(1-0,15) \times 0,3$  |  | Rate of return on equity = 8,58%<br>$WACC = 4,90\% = 1,435 \times 0,6 + 8,58 \times 1/(1-0,15) \times 0,4$   | $4,88\% = 1,399 \times 0,6 + 8,58 \times 1/(1-0,15) \times 0,4$<br>6,79% for small DSOs calculated in 2014 for period 2015-2019   |
|                       | Use of rate of return                         | WACC is used to calculate return on investment. WACC is a multiplied with whole RAB  |  |  |   |
| Regulatory asset base | Components of RAB                             | Fixed assets   |  |  |   |
|                       | Regulatory asset value                        | Historical values.<br>217 mill Euro (2017)   | Historical values.<br>160 mill Euro (2017) | Value calculated using historical and current (for the main network elements (lines, cables, transformers) assets which will depreciated until 2020) cost – 363 mill Euro (2018) | Values calculated using historical (for 5 small DSOs) as well as the historical and current (for the main network elements (lines, cables, transformers) assets which will depreciated until 2020) cost – 1,059.04 mill Euro (2018) |
|                       | RAB adjustments                               | New investments and depreciation   |  | New investments and depreciation   |   |
| Depreciations         | Method  | Straight-line depreciation   |  |  |   |
|                       | Depreciation ratio                            | 3-60 years   |  | 4-70 years   |   |
|                       | Consideration                                 | Depreciation ratio depends on asset type. All depreciation of regulated assets is integrated into revenues.  |  |  |   |

## Introduction

Natural gas and electricity transmission and distribution are regulated activities under the Law on Energy of the Republic of Lithuania, Law on Electricity of the Republic of Lithuania and Law on Natural Gas of the Republic of Lithuania. The performance of transmission and distribution system operators (TSOs and DSOs) is licensed and regulated by NCC, which approves the requirements for keeping records of regulated activities, approves methodologies for the setting of state-regulated prices, sets state-regulated prices and price caps and controls the application of state-regulated prices and rates. Moreover, NCC sets requirements for reliable transport of energy and quality of services and control compliance therewith and performs other functions laid down by legal acts.

TSOs and DSOs are responsible for stability and reliability of the transmission / distribution system, as well as provision of system services in the territory of the Republic of Lithuania, operation, maintenance, management and development of interconnectors to other systems. TSOs and DSOs shall ensure objective and non-discriminatory conditions for the access to the system for network users.

DSOs provide electricity / natural gas distribution, connection / disconnection of the customers and guaranteed<sup>13</sup> natural gas supply (only gas DSO) services. TSOs provide electricity / natural gas distribution, transit and balancing services. Moreover, natural gas TSO also performs LNG terminal funds administrator function.

## Main Principles of the Tariff Regulation

Main methodologies, based on which tariffs of natural gas and electricity transmission and distribution are calculated, i.e. Methodology of Electricity Transmission, Distribution and Public Supply Services and Public Price Cap Calculation, Methodology of setting state-regulated prices for natural gas sector and Methodology on Rate of Return on Investments, have been approved by NCC. Five-year regulatory period is being applied for the natural gas and electricity transmission and distribution prices regulated by NCC. The allowable income levels are calculated as the sum of economically based cost consist of CAPEX (cost of depreciation (using straight line method) and ROI), OPEX (repair and maintenance, administrative cost, wages, etc.), taxes and technical losses.

WACC of the TSO's and DSO's of natural gas and electricity calculated in accordance with the Methodology on Rate of Return on Investments where cost of debt (the entity's actual long-term borrowing costs limited by the market average) and equity risk premium (the sum of the equity risk premium of the country with the developed capital market (the US) and the additional market risk premium of Lithuania) are evaluated. Equity risk premium calculated for the entire regulatory period and the cost of debt must be adjusted annually. NCC use WACC to calculate ROI as well as the discount rate in approving capital investments of TSOs and DSOs.

## Making Adjustments During a Regulation Period

In natural gas sector by the decision of NCC, regulated price caps may be adjusted once a year subject to the change in the inflation rate, prices of imported (brought in) natural gas, taxes, amount of natural gas or the requirements of legal acts regulating activities of natural gas network operators, investments by natural gas undertakings as agreed on with NCC or deviation by natural gas network operators from the indicators determined in methodologies for the calculation of price caps approved by the NCC.

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<sup>13</sup> Guaranteed natural gas supply means the supply of natural gas or guaranteed to customers through the provision of services of public interest.

In electricity sector, regulated price caps are adjusted each year due to the change of inflation rate (OPEX), new investments, depreciation and change of WACC (CAPEX), electricity price (technical losses) as well as the ROI adjustment from previous periods. Actual ROI in natural gas and electricity sectors is estimated after the first two years of regulatory period and after the entire regulatory period taking into account the income earned, cost incurred and effectiveness of regulated activities (ROI may be increased due to the decisions of regulated companies related to the reorganization or other factors decreasing OPEX, accordingly 50% or 100% of the proved savings).

### **Regulatory Decision Process**

The process of setting transmission and distribution prices starts by provision of the data for establishing price caps. NCC evaluates the data provided by TSOs and DSOs, sets or corrects price caps and approves them by NCC resolutions. Regarding the set price caps TSOs and DSOs provides for the NCC an application to approve specific transmission and distribution prices. Having verified and determined that prices are calculated in breach of the requirements for setting prices laid down in methodologies for the calculation of set price caps and that they discriminate customers and/or are false, NCC shall give instructions to natural gas network operators in relation to the calculation of specific prices and tariffs. Specific prices approved by NCC resolution shall be published by TSO / DSO and NCC no later than one month before the entry into force of the prices.

### **Investments**

Each year TSO provides to the NCC ten-year national development plan (TYNDP) – the strategic document which covers main investment projects for the following 10 years. Where TSO does not execute an investment, NCC shall require the TSO to execute the investments or oblige the TSO to accept a capital increase to finance the necessary investments and allow independent investors to participate in the capital. NCC approves whether national TYNDP is consistent with the non-binding TYNDP of ENTSOG and ENTSOE. From 2018 DSO also has an obligation to prepare ten-year network development, renovation, upgrading and investment plan.

TSOs and DSOs can include into RAB only those investments which are already implemented<sup>14</sup> and approved by NCC. NCC approval of the TYNDP does not mean the approval of the concrete projects, thus projects have to be approved individually. Investment project is considered as an investment which exceeds the certain value (3,5 mill Euro for TSO or 1,5 mill Euro for DSO in electricity sector and 2 mill Euro or 5 % of company's yearly investments (but not lower then 0,15 mill Euro) in natural gas sector). Otherwise, investments are provided in the simplified manner – as a yearly investment plan.

Investment projects are based on technical justification, financial justification and economic justification (cost-benefit analysis (CBA) and impact on regulated prices). However, there are some exemptions in the evaluation process. For example, financial justification is not necessary for most projects which do not increase the transportation of the energy and CBA is not required for the upgrade of depreciated assets.

Yearly investment plan is composed of the list of investments which value is lower than an investment project. NCC can oblige a company to exclude particular investments from yearly plan and present it as an investment project. All investments included into yearly investment

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<sup>14</sup> An exception is applied to PCI projects as assets under construction of PCIs is also included into RAB.

plan must be reasoned and have technical justification. Moreover, the report of the previous yearly investment plan has to be provided and all the changes of the values of each investment has to be justified compared to the approved plan.

### **Quality Regulation**

NCC sets the minimum levels of the reliability indicators for electricity and natural gas (DSO: SAIDI, SAIFI; and TSO: MAIFI, AIT) for the regulatory period. These levels are estimated as the average of actual numbers of previous regulatory period (not worse than set for the last regulatory period) in electricity sector and as the average of actual numbers of the last 3 years in natural gas sector. Actual ROI of electricity transmission and distribution services must be reduced by: 1% (for each reliability indicator worse from 5% to 10% than set by NCC) or 2% (for each reliability indicator worse more than 10% than set by NCC). WACC of natural gas transmission and distribution services must be increased / reduced by 0,005% (for each reliability indicator better / worse from 10% to 15% than set by NCC) and 0,010% (for each reliability indicator better / worse than 15% than set by NCC).

## 2.18 Luxembourg

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO  | Electricity DSO   |
|-----------------------|---|--|---|--|---|
| Market structure      | Network operators                             | 1  | 3   | 1  | 5   |
|                       | Network length                                | 282 km   | 3 259 km  | 150 km   | 10 819 km   |
|                       | Ownership                                     | Mainly direct and indirect public ownership  | Mainly direct and indirect public ownership   | Mainly direct and indirect public ownership  | Mainly direct and indirect public ownership   |
| General framework     | Authority                                     | Institut Luxembourgeois de Régulation (ILR)  | ILR   | ILR  | ILR   |
|                       | System  | Revenue cap / incentive regulation   |   |  |   |
|                       | Period  | 4-year period, current period 2017-2020  |   | 4-year period, current period 2017-2020  |   |
|                       | Base year for next period                     | 2019   |   |  |   |
|                       | Transparency                                  | Public consultation before the tariff methodology can be adopted<br>Methodology published in official journal and on NRA website<br>Possibility to contest NRA decisions           |   |  |   |
|                       | Main elements for determining the revenue cap | Remuneration on RAB; depreciation, Controllable OPEX; Non-controllable OPEX  | Remuneration on RAB; depreciation, Controllable OPEX; Non-controllable OPEX               | Remuneration on RAB; depreciation, Controllable OPEX; Non-controllable OPEX; Ancillary services            | Remuneration on RAB; depreciation, Controllable OPEX; Non-controllable OPEX               |
|                       | Legal framework                               | Loi modifiée du 1er août 2007 relative à l'organisation du marché du gaz naturel; E16/13/ILR; E16/14/ILR   |   | Loi modifiée du 1er août 2007 relative à l'organisation du marché de l'électricité; E16/12/ILR; E16/14/ILR |   |
|                       | Type of WACC                                  | Nominal pre-tax WACC   |   |  |   |
| Rate of return        | Determination of the rate of return on equity | Sum of cost of debt and cost of equity.<br>For more details see explanations   |   |  |   |
|                       | Rate of return on equity before taxes         | For natural gas and electricity:<br>$6,12\% = 0,5 * (2,15\% + 1,45\%) + (1 - 0,5) * (2,15\% + 0,7946 * 4,80\%) / (1 - 30,93\%)$  |   |  |   |
|                       | Use of rate of return                         | Granted for self-financed assets in the RAB and for work in progress according with respect to the dispositions of E16/12/ILR and E16/13/ILR                                       |   |  |   |
| Regulatory asset base | Components of RAB                             | Fixed assets containing production costs, work in progress   |   |  |   |
|                       | Regulatory asset value                        | For assets since 2010: historical costs<br>Before: asset financed by own funds (max 50%): historical costs re-evaluated with published indexes<br>Remaining part: historical costs |   |  |   |
|                       | RAB adjustments                               | Adjustments not foresee in the method;<br>After activation, new assets also enter the RAB  | Adjustments not foresee in the method;<br>After activation, new assets also enter the RAB | Adjustments not foresee in the method;<br>After activation, new assets also enter the RAB                  | Adjustments not foresee in the method;<br>After activation, new assets also enter the RAB |
| Depreciations         | Method  | Linear   |   |  |   |
|                       | Depreciation ratio                            | Depending on the asset type. Useful lifetime 25-50 years for technical assets and constructions, and 3-20 years for IT related fixed assets  |   |  |   |
|                       | Consideration                                 | Depreciation is fully included in the allowed revenues   |   |  |   |



## Introduction

The Luxembourgish electricity market has about 300 000 consumers and 2016 a total consumption of 6,5 TWh. The natural gas sector accounts for some 90 000 consumers with a total consumption of 9,1 TWh in 2016.

The national regulatory authority is the Institut Luxembourgeois de Régulation (ILR). ILR has the role to supervise the market functioning in both electricity and gas sectors as well as to ensure the universal service in the interest of all consumers. As part of these tasks, ILR has the power to determine a tariff calculation methodology and to take decisions in matters for which the national law explicitly entitles the Institute for. The tariff calculation methodology, as well as changes to the methodology can only be decided after a public consultation process.

2017 was the first year for which all network tariffs in electricity were equalized among all network operators on a national level. This development helps the consumer to better understand the tariffs and makes it easier for suppliers to form their supply prices. Network operators on the other hand, will redistribute among themselves the part of the revenues which are over or underachieved due to the fact that their respective tariffs would be different without national tariffs.

For natural gas the network tariffs remain to be different for each DSO.

## Determining Revenue Caps

The tariff calculation methodology is set for periods of 4 years, with the current period ranging from 2017 to 2020. In principle, the methodologies for natural gas and for electricity are alike. Deviations will be explicitly mentioned in this description. The current method is a revenue cap method.

On a yearly basis the network operators submit their tariff proposal for the following year, along with the final regulatory accounts for the previous year. The Institute evaluates the submitted documents and approves the tariffs when no objection remains. The yearly review of the closed accounts from the previous year, allows to adjust the maximum allowed revenue according to the real costs observed. Differences are transferred to a regulatory account, which can be included in the next tariff proposal.

The main categories of costs forming the maximum allowed revenue are, Regulated Asset Base (RAB) remuneration, depreciation, controllable OPEX, specific pass-through, quality factor and the regulatory account term.

## Investments and Depreciation

The current tariff methodology distinguishes between two categories of investments:

- Small investments, of less than 1 million euros in the electricity sector and less than 500 000 euros in the natural gas sector, are counted among the “lots” (batch investments).
- Individual investment projects contain projects which do not fall under the “lots” anymore as well as all projects with a cross-border impact regardless of the investment cost.

For assets in the “Lots” category, the administrative burdens are considerably lower than for individual investment projects. They have to be classified according to the voltage level (for natural gas, according to the level of pressure) and pre-defined asset categories. The operator also has to note whether the costs are considered as replacement of infrastructure

or new investments. In addition, the network operator has to submit to the Institute, its procedures for standard investments. This allows the Institute to verify the efficiency of the procedure. Costs under this category enter RAB in the year they occurred.

For individual investment projects, the system operator informs the Institute annually about the progress of each project and informs the Institute about projects for which it foresees the start of the works before the end of the following year. Documentation to be submitted for new projects include a justification, an analysis of alternatives and other options for the project, a cost-benefit analysis, the detailed costs, an analysis on events that could delay the project or have an influence on the total costs of the project and an operational plan.

The tariff methodology provides the possibility to make adjustments to individual investment projects during the realisation phase in case unforeseen events, which cannot be influenced by the network operator. The date of activation as well as the total costs of the project can be adjusted upon approval by the Institute, provided that the system operator immediately notifies the Institute of such deviations.

The work in progress, from the start of the project until the planned activation date communicated in the operational plan, is remunerated by the weighted average cost of capital (WACC). In case of delays of the project remuneration, the tariff methodology allows a reduction or the annulment of the remuneration for the years in question.

A project enters the RAB, based on historical costs and is depreciated on a straight-line basis over the useful lifetime, defined in the tariff method.

Parts of an asset subsidised by public funds or financed by third parties are not included in the RAB.

### **Remuneration - WACC**

The WACC used for the current regulatory period is a nominal pre-tax remuneration. The final rate of 6,12% is a combination of the cost of equity and the cost of debt with a weight of 50% each. This gearing represents an efficient capital structure, protecting the interests of the consumer as well as allowing the system operator to access capital markets at reasonable costs.

The cost of debt is the sum of a risk-free rate (RFR) and a debt premium (DP). The RFR is based on a mid-term view of long-term interest rates published by the European Central Bank for Luxembourg. The DP is based on current spreads on debt issued by firms having similar activities. The issues had at least an A- rating and 7 to 13 years remaining to maturity.

The cost of equity adds the product of the equity risk premium (ERP) and an equity beta to the RFR. This sum is discounted with the company tax rate for Luxembourg. The ERP value is based on a study by Dimson, Staunton and Marsh (2015). The equity beta was determined by asset betas for comparable companies with the Modigliani-Miller method.

Hence, remuneration is the product of the year end value of RAB and WACC.

### **Controllable Costs**

Controllable costs are set at the beginning of the regulatory period, based on the profit and loss account of the reference year. These costs are adjusted for price index, network expansion (length of the network and consumers connected to it) and efficiency. For the subsequent years, the set costs are carried forward taking into account the previously

mentioned adjustment factors. Among controllable costs are mainly salaries, administrative costs and other operating costs for which no specific pass-through is foreseen.

### **Specific Pass-through**

Costs and revenues eligible under this category are subject to the annual review of the maximum allowed revenues in the year X+1. During this review, the costs estimated during the calculation of tariffs, are adjusted for real costs.

The non-controllable costs can be subdivided in operating costs and additional remunerations (financial incentives).

The first part of these costs contains human resource costs such as training costs, old commitments concerning supplementary pensions and costs related to the evolution of salaries in addition to the evolution of the automatic indexation. The next part of non-controllable costs is for taxes and contributions. Costs eligible under technical operation include network losses, the use of third party infrastructure, ancillary services, preparatory studies, revenues from other transmission or distribution services not accounted separately and revenues from participations of third parties in investment costs. Costs linked to a cooperation between network operators can be accepted for realising transnational cooperation projects with the aim to increase market integration as well as costs linked to common projects of network operators, aiming at enhancing market functioning or increasing the efficiency of the management of distribution networks. Finally, also research and development costs can be accepted under the conditions defined in the tariff methodology.

Additional remunerations (financial incentives) can be claimed by the network operator for specific tasks, which were identified by the regulator of particular interest for the consumer, the market functioning, or to maintain security of supply. Projects targeted by this measure are among others, establishing equalised electricity and natural gas network tariffs on a national level, setting up a remote monitoring system of the electricity network, dissociating activities of supply and network operation for integrated companies with fewer than 100 000 connected consumers, establishing a central data hub for specific energy information or for the implementation of network tariffs that improve the consumers' participation in order to increase the efficiency of the usage of the electricity network.

### **Quality**

The current methodology has a specific component allowing to integrate a quality factor into the maximum allowed revenue. Since this factor has been introduced for the first time at the start of the current regulatory period, the aim is to gather reliable data on the quality of service of the network operators. As a consequence, during this monitoring period no financial implications are caused by this factor.

For electricity the evolution of the system average interruption duration index (SAIDI) is observed. In case of a deterioration of this index, the network operator in question needs to analyse the situation and deliver a specific report which explains the reasons for this development. Such a report will be published.

For natural gas, the quality factor does not apply for the current regulatory period.

### **Regulatory Account**

The annual review of the maximum allowed revenue allows to adjust some of the elements forming the estimated maximum allowed revenue (MAR) for real costs. Indeed RAB remuneration, work in progress remuneration, depreciation, quantity factor for controllable costs and specific pass through items will be adjusted. The reviewed MAR will then be compared to the revenues from approved tariffs of the concerned year. Differences will be allocated to the regulatory account and can be used in the following tariff exercises.

Due to the evolutions and developments in the sector, with namely the roll-out of smart meters de development of e-mobility, more active consumers and a bigger share of decentralised production, the Institute has launched a study to work out possible directions for the future tariff structure. Elements of this study will have an impact on the tariff methodology for the next regulatory period.

## 2.19 Netherlands

|                       |   | Gas TSO   | Gas DSO   | Electricity TSO   | Electricity DSO  |
|-----------------------|---|---|---|---|--|
| Market structure      | Network operators                             | 1 (GTS)   | 8   | 1 (TenneT)  | 7  |
|                       | Network length                                | 12.000 km   | 124.000 km  | 21.000 km   | 318.000 km   |
|                       | Ownership                                     | State owned (public by law)   | Local public ownership (public by law)  | State owned (public by law)   | Local public ownership (public by law)                                   |
| General framework     | Authority                                     | Authority for Consumers and Markets (ACM)   | ACM   | ACM   | ACM  |
|                       | System  | Incentive regulation / Revenue cap  | Incentive regulation / Price cap  | Incentive regulation / Revenue cap  | Incentive regulation / Price cap   |
|                       | Period  | 3-5 years (currently 2017-2021)   | 3-5 years (currently 2017-2021)   | 3-5 years (currently 2017-2021)   | 3-5 years (currently 2017-2021)  |
|                       | Base year for next period                     | TBD   | TBD   | TBD   | TBD  |
|                       | Transparency                                  | Method and tariff decisions, Regulatory data, Efficiency scores, Quality of networks  |   |   |  |
|                       | Main elements for determining the revenue cap | TOTEX, cpi, cost efficiency benchmark, productivity change, WACC, RAB   | TOTEX, cpi, yardstick, productivity change, WACC, RAB   | TOTEX, cpi, cost efficiency benchmark, productivity change, WACC, RAB                       | TOTEX, cpi, yardstick, productivity change, WACC, RAB, quality incentive |
|                       | Legal framework                               | Gaswet (Gas Act)  |   | Electriciteitswet 1998 (Electricity Act)  |  |
| Rate of return        | Type of WACC                                  | Real, pre-tax   |   |   |  |
|                       | Determination of the rate of return on equity | Equity risk premium is based on data in individual Eurozone countries over the period 1900-2015 (Dimson, Marsh en Staunton database). An average of both the geometric and arithmetic average is taken. |   |   |  |
|                       | Rate of return on equity before taxes         | 6,7% (calculated; based on 5,02% after taxes and 25% tax rate; $6,7\% = (1,28\% + 5,05\% * 0,74) / 0,75$ )  |   |   |  |
|                       | Use of rate of return                         | Real WACC is currently based on a 50% debt and 50% equity capital structure. Real WACC is multiplied with the indexed RAB.  |   |   |  |
| Regulatory asset base | Components of RAB                             | Fixed assets and certain intangible assets (such as software) are included, no working capital.   |   |   |  |
|                       | Regulatory asset value                        | Indexed historical costs  |   |   |  |
|                       | RAB adjustments                               | Annual indexation (with CPI); Also, adjustment for certain specific (expansory) investments   | Annual indexation (with CPI); Also, adjustment for certain specific (replacement) investments | Annual indexation (with CPI); Also, adjustment for certain specific (expansory) investments | Annual indexation (with CPI)   |
| Depreciations         | Method  | Straight-line depreciation, corrected for inflation (CPI) each year.  |   |   |  |
|                       | Depreciation ratio                            | Most assets are depreciated over a period of 35 – 55 years.   |   |   |  |
|                       | Consideration                                 | Depreciation is part of the total costs, which are subject to an x-factor over the course of the regulatory period.   |   |   |  |

### Introduction

The transmission and distribution system operators (TSOs and DSOs) in electricity and gas are neutral market facilitators. The Dutch Electricity Act and Gas Act specify what responsibilities the TSOs and DSOs have. These responsibilities are linked to two domains. First, TSOs and DSOs are tasked with the transport and distribution of electricity and natural gas in an efficient, safe, and secure manner. Second, they are responsible for creating and maintaining connection points with other networks and consumers. TSOs are also

responsible for system operations. Furthermore, TSOs and DSOs have a responsibility to share all relevant information in order for consumers and producers to make efficient decisions. And finally, they have the task to ensure the safety of the networks.

The electricity grids and gas networks are natural monopolies, where effective competition is restricted or does not exist at all. They are also legal monopolies. To ensure that network tariffs reflect what is normal in competitive circumstances and to stimulate operators to operate their networks as cost effectively as possible, electricity and gas network operators are subject to regulation. This regulatory task is performed by ACM.

### **Historical Development**

Regulation by (the predecessor of) ACM began in 2002 with an incentive-based regulatory regime, which is still in place to date. Under this regime, the revenues that network operators are allowed to earn within a certain period (regulatory period) is determined using a mathematical formula and fixed for the period. This incentivizes network operators to lower their costs in order to maintain or increase profits.

### **Regulatory Decision Process**

The process of setting allowed revenues starts with the publication of a method decision (valid for a period between three to five years) before the start of that regulatory period. Method decisions are taken separately for GTS (the gas TSO), TenneT (the electricity TSO), combined for gas DSOs and also combined for electricity DSOs. In these decisions, ACM determines how the allowed or target revenue is calculated. Soon after this, ACM publishes the so-called x-factor decisions. In these decisions, the base level of revenue for the regulatory period and the annual tariff cut (this is the x-factor) are set. Also, for the electricity DSO a quality incentive is set (the q-factor, see below). X-factor decisions are made for each TSO and each DSO individually. Finally, during the regulatory period, ACM publishes tariff decisions annually, also individually for each TSO and DSO. Tariff decisions take the relevant X-factor decision as starting point and also account for further tariff corrections due to changes during a regulatory period, court decisions, etc.

### **Main Principles of the Tariff Regulation**

The most important principle is a revenue/price cap based on exogenous efficient cost level. ACM incentivizes TSOs and DSOs to operate efficiently by setting the revenue of the operators before the start of the regulatory period (i.e. an ex ante revenue cap or price cap). The allowed or target revenue is set equal to the expected efficient costs. If a system operator operates more efficiently than the cap, it may keep the resulting profits. On the other hand, if it operates less efficiently, it also has to take the resulting losses. Because the efficient cost level is not only based on the network operator's own costs, the regulation also gives incentives for dynamic efficiency. That is, because the efficient cost level is based on mostly exogenous data, the network operator knows that, in future periods, it is able to profit from efficient choices today. This gives the system operator an incentive to be efficient in both the short term and the long term. For each regulatory period, ACM renews the revenue or price cap to the actual efficient cost level. If cost reductions lead to a lower efficient cost level, consumers will benefit from these cost reductions in the period following these cost reductions. In this way, network operators earn a bonus for efficient operation, and consumers profit from lower cost levels in the long run. Hence, the Dutch incentive regulation also ensures affordability of energy network services.

In order to ensure the safety and security of the network, TSOs and DSOs have to invest in their networks and they need capital for that. In the incentive scheme parameters (like the WACC) are set such that network operators receive an appropriate return on their



investment, so that they are able to compensate their investors. This return should match the return a company would get in a competitive market. However, whether or not a network operator actually receives this return will depend on the decisions the network operator makes. The regulation is technology-neutral, i.e. it facilitates efficient investments, regardless of their nature.

### **Quality of Transport**

By way of a so-called q-factor, ACM gives an incentive to the electricity DSOs to maintain an optimal quality standard. If a DSO has fewer or shorter outages than the norm, it will gain extra revenue through a positive q-factor. If it has more or longer outages than the norm, it will lose a share of his revenues through a negative q-factor. For the gas DSOs there is no q-factor as no informative indicator for quality has been identified so far. By law, q-factors are not implemented for TSOs. Quality maintenance for the TSOs and the gas DSOs is therefore safeguarded by the minimum requirements embedded in the Electricity Act, the Gas Act, and the technical conditions, which are also set by ACM through separate procedures. Q-factors are added to x-factors when setting allowed revenues, so they have a cumulative effect.

### **The Regulatory Period**

The law allows for a regulatory period of three to five years. The current period started on 1 January 2017 and runs until 31 December 2021. In the past, often periods of three years were implemented. Advantage of a shorter period is the flexibility to actualize the method more frequently and that the gap between ex ante estimates and ex post realisations is lower. The main advantage of a longer period is more stability and certainty for network operators and customers. In addition, a longer period creates stronger efficiency incentives, because the network operators will have a longer period in which they are able to profit from efficient operations.

### **X-factor Mechanism**

The mechanism of the x-factor works as follows. ACM determines the base revenue on the basis of the realised costs and the static efficiency measures. Then, using parameters that estimate future cost trends, ACM determines the level of the revenue at the end of the period. The annual revenue then gradually evolves from the base level to the level at the end of the period, i.e. the x-factor is equal to the annual change in revenue. This means that the x-factor is a price differential, rather than an efficiency target.

### **Determining the Regulatory Cost Base**

The cost of a network operator includes operational costs and capital costs. The operational costs are determined on the basis of data from the network operators. The capital costs include the return on investment and depreciation. These are calculated by ACM based on investment data from network operators.

For all types of investments regulated depreciation periods are set in the regulation. Periods vary between classes of assets, ranging from 5 to 55 years.

The tariffs include an appropriate return, which is based on a WACC-method (“weighted average cost of capital”). This WACC gives an allowance for both the cost of debt and the cost of equity. When setting the WACC, ACM looks at the market return instead of the actual costs the network operators face. By looking at the market return, it is ensured that the return is no higher than what would be appropriate in a competitive environment. The WACC (real, pre-tax) is the same for all networks operators, because the reference group used to set the WACC is representative for all network operators. For 2016 it was set at 4.3%, for 2021 at 3.0%. The method takes into account embedded debt. This is not necessary for expansion



investments, so, for these investments, the WACC is set at 3.6% in 2016 and 3.0% in 2021. Since a real WACC is used, the regulatory asset base is indexed.

For TSOs the expected costs of regular expansion investments during the regulatory period are added as additional capital costs. The expected costs are set equal to the average costs for regular expansion investments of the three most recent years. Operational cost for expansion investments are estimated at 1% of the investment expense.

European directives stipulate that tariffs should reflect the actual costs incurred, insofar they correspond to those of an efficient and structurally comparable network operator. Since there is only one gas TSO and one electricity TSO in the Netherlands, ACM determine the efficient costs for the TSOs by comparing them with other European TSOs in a cost efficiency benchmark. When setting the efficient cost level for TSOs, ACM also takes into account the dynamic efficiency. This is the expected scope for improving cost efficiency resulting from technological and economic trends. Lower costs because of such dynamic efficiency are passed on to consumers during the regulatory period in the form of lower tariffs. Effectively, the result of cost efficiency studies is used when historic actual cost are translated to allowed revenues for a future period.

For DSOs so-called yardstick competition is used to determine the static efficiency. Two yardsticks are set, one for electricity DSOs and one for gas DSOs. ACM sets yardsticks equal to the cost per unit of output, based on the actual cost of the DSOs. Each service that is billed separately by a DSO adds to the output, where the national tariff code prescribes what can be billed and what not. For incomparable types of costs (so-called regional differences) a correction is made on individual basis. For DSOs, the dynamic efficiency is equal to the geometric mean of the annual difference in the costs/output ratio. This figure is used to adjust the yardstick. The so determined efficient cost levels constitute the basis for the cost estimates used to set the allowed revenues for the upcoming period.

### **Making Adjustments During a Regulation Period**

For some cost estimates ACM is obliged to correct estimates annually and correct the allowed revenue accordingly. There can also be other circumstances that may call for intermediate corrections: (a) by court ruling, (b) if it turns out that the decision was based on incomplete or incorrect data, (c) if deviations between estimates and realisations are disproportional, or (d) if the revenue is based on services that a network operator no longer provides. For circumstances b-d it is up to ACM to decide if and how corrections will be made.

## 2.20 Norway

|                       |   | Gas TSO   | Gas DSO                      | Electricity TSO   | Electricity DSO                             |
|-----------------------|---|---|------------------------------|---|---|
| Market structure      | Network operators                             | N/A   | 2                            | 1   | 128   |
|                       | Network length                                | N/A   | 740 km                       | ~12 500 km  | ~102500 km – HV<br>~204700 km – LV (≤ 1kV)  |
|                       | Ownership                                     | N/A   | Public and private ownership | State ownership   | Mainly municipality /local public ownership |
| General framework     | Authority                                     | N/A   | NVE                          | NVE   | NVE   |
|                       | System  | Under development   |                              | Incentive regulation / Revenue cap  |   |
|                       | Period  | Under development   |                              | Data is updated every year, important factors (i.e. WACC-model) fixed for five years                                    |   |
|                       | Base year for next period                     | Under development   |                              | Annual regulation, based on cost data two years back  |   |
|                       | Transparency                                  | Under development   |                              | Full transparency - Revenue caps, efficiency scores, all data, script for calculation in R                              |   |
|                       | Main elements for determining the revenue cap | N/A   | Under development            | Controllable and pass-through cost, TOTEX efficiency benchmark. Averagely efficient company receives RoR                |   |
|                       | Legal framework                               | Act on common rules for the internal market for gas with underlying regulations.  |                              | Energy Act with underlying regulations, accounting legislation  |   |
|                       | Type of WACC                                  | Under development   |                              | Nominal, pre-tax  |   |
|                       | Determination of the rate of return on equity | Under development   |                              | CAPM  |   |
| Rate of return        | Rate of return on equity before taxes         | Under development   |                              | $(R_f + \text{Infl} + \beta_e \times \text{MP}) / (1 - t) = (2.5 + 2.33 + 0.875 \times 5.00) / (1 - 0.24) = 12 \%^{15}$ |   |
|                       | Use of rate of return                         | WACC is multiplied with RAB   |                              |   |   |
| Regulatory asset base | Components of RAB                             | Book values from financial statement adjusted with 1% working capital premium, assets under construction and grants funded assets are excluded. |                              |   |   |
|                       | Regulatory asset value                        | Book values from financial statements   |                              |   |   |
|                       | RAB adjustments                               | BV + 1% working capital premium   |                              |   |   |
| Depreciations         | Method  | Linear depreciations from financial statements  |                              |   |   |
|                       | Depreciation ratio                            | Depending on asset type, must be approved by accountant   |                              |   |   |
|                       | Consideration                                 | Part of examined controllable costs   |                              |   |   |

### Introduction

The present Norwegian Energy Act came into force January 1st 1991. The Act unbundled the activities of generation and supply, which can operate in competitive markets, from transmission and distribution of electricity. In order to achieve a competitive and efficient electricity market, The Norwegian Water Resources and Energy Directorate (NVE) regulates transmission and distribution system operators with a combination of direct regulation and incentive based economic revenue cap regulation. The goal of the regulation is to promote efficient transmission and distribution of energy.

In Norway there are 128 electricity distribution system operators (DSOs). Statnett is transmission system operator (TSO).

<sup>15</sup>  $R_f$  = Risk free rate,  $\text{Infl}$  = Inflation,  $\beta_e$  = Equity Beta,  $\text{MP}$  = Market premium,  $t$  = tax rate.

The electricity system operators set their tariffs based on the allowed revenue (AR).

$$AR_t = RC_t + PT_t + TC_t + R\&D_t - CENS_t + TL_t$$

The allowed revenue is the sum of the revenue cap (RC), pass-through costs related to property tax (PT) and tariff costs to other regulated networks (TC). Approved R&D costs are also included. To remove the time lag (TL) in the cost of capital recovery, the difference between actual cost of capital (depreciations and return on assets) in the revenue cap year and the cost base from two years back is included.

Further, any Costs of Energy Not Supplied (CENS) during the year are deducted from the allowed revenue. CENS is a measure of the calculated value of lost load for the customers. The CENS arrangement provides as a quality regulation an incentive for network operators to maintain their assets properly and to ensure necessary investments in order to avoid power outages at a socioeconomic efficient level.

The revenue compliance is subject to regulatory control. Excess or deficit revenue for a given year is calculated as the difference between actual collected revenues and allowed revenues in a year. Actual collected revenues include tariff revenues from customers, congestion revenue and revenue from system operations.

NVE decides an excess/deficit revenue balance every year. The decision is made approximately one year after the RC is set, when the companies have reported their actual costs in the RC-year. The balance is to be adjusted towards zero over time through tariff changes. Excess revenues must be reimbursed to the customers, while deficit revenues may be recovered.

According to the economic regulation of network companies, transactions within a vertically integrated company and transactions between network company and other companies in the same group needs to be based on competitive market conditions. Further, the national regulator may impose a specific method for cost allocation between areas of operation in vertically integrated companies. NVE audits annually a selection of the companies to reveal any cross-subsidies

### Historical Development

In the first regulatory period from 1993-1996, NVE used a rate-of-return regulation for the industry. During this period, NVE prepared the implementation of a framework for revenue cap regulation that would give better incentives for cost efficiency than possible in rate-of-return regulation. NVE developed systems to collect data from the DSOs, and a revenue cap model that included the use of data envelopment analysis (DEA) to set general as well as company specific efficiency targets. In the second regulatory period, 1997-2001, NVE introduced a revenue cap model with a cost base that was based on the DSO's own historical cost. The regulatory rate of return was fixed at 8.3 per cent. The cost base was adjusted yearly to calculate revenue caps; the cost base was increased by CPI, and reduced by an efficiency target X. The general efficiency target was 1.5 per cent, and individual efficiency targets were between 0 and 3 per cent. The revenue caps were also adjusted for new investments with a factor deducted from growth in distributed electricity. In this period, the incentives for cost efficiency increased from the first regulatory period. To avoid that incentives to reduce costs should result in low quality of service, NVE introduced an incentive mechanism for quality of service in 2001, see Langset (2002)<sup>16</sup>. Cost of energy not supplied (CENS) was calculated based on price per MWh for energy that was not delivered due to outages. An expected value of CENS was added to the revenue caps, and actual value of

<sup>16</sup> Langset, T. (2002), Quality Dependent Revenues - Incentive Regulation of Quality of Supply. Energy & Environment 13(4): 749-61.

CENS was deducted from allowed revenue when this was settled.

The regulatory model in the third regulatory period 2002-2006 was similar to the second period. The cost base was updated and based on data from 1996 to 1999, and minor changes were introduced in the benchmarking models. The CENS model was expanded to differ between more customer groups (from 2 to 6), and adapted to implicitly take into account heterogeneity among DSOs. Similar to the second regulatory period, the decoupling of the DSOs costs and revenues due to the use of up to 10-year-old data gave strong incentives for efficiency. At the same time, the time delay between costs and revenues created weak incentives for investments. It took also time before efficiency improvements resulted in lower tariffs for end users.

In the fourth regulatory period, 2007-2012, NVE introduced major changes in the model. To address the weaknesses described above the CPI-X model was abandoned. It was replaced with a hybrid model where each DSO's share of the revenue cap was decided by a combination of the DSO's own costs (cost plus), whereas the rest was decided by a cost norm. This cost norm was estimated through benchmarking methods based on the costs of other comparable DSOs (yardstick competition). The cost base in the model was no longer fixed for the period, but updated yearly. This contributed to increase incentives for investments. After two regulatory periods with strong incentives for cost efficiency, the change was partly motivated to strengthen the incentives for investments. Around 2005, increasing investments were expected in the industry. A large part of the asset base had become rather old, and there was need for reinvestments. Reducing the lag of the cost base increased the incentives to invest. During this period, the incentives for quality were strengthened through expansion of the CENS arrangement. The incentives for cost efficiency were still strong, but these incentives were applied differently than in traditional CPI-X regulation. The cost norms were calibrated so that on industry level, the sum of cost norms was equal to the sum of cost bases. With this mechanism, the industry as a whole got the regulatory rate of return, and also DSOs with average efficiency. DSOs that were more efficient than the average earned a higher return, and opposite for the less efficient. Since this model was applied yearly, the implication was that the DSOs "competed" about their share of the total revenue cap. In the model, DSOs that lagged behind the average performance of DSOs would experience a lower rate of return.

This mechanism incentivised efficiency, and at the same time reduced time lag between costs and revenues. Another feature of this period was the incorporation of environmental variables (Z-factors) in the cost norm. This was important in order to increase the credibility of the model. These Z-factors were included as outputs in the model. In 2007, the DEA-model had one input (total costs) and nine output variables. Five of these were related to network structure and four were Z-factors.

The fifth regulatory period started in 2013. The main model framework from 2007 was maintained, but several elements in the model were improved. Disincentives for mergers and acquisitions were removed, and incentives for participation in research, development and pilot projects were strengthened. The number of outputs in DEA were reduced and the method for adjusting for Z-factors was revised, see Amundsveen et al (2014)<sup>17</sup>. Already in 2010, the Z-factors were moved to a second stage regression, but in 2013 the changes were

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<sup>17</sup> [Amundsveen, Kvile, Kordahl and Langset \(2014\) "Second Stage Adjustment for Firm Heterogeneity In DEA: A Novel Approach Used in Regulation of Norwegian Electricity DSOs" in Recent Developments in Data Envelopment Analyses and its Applications. Proceedings of the 12th International Conference of DEA](#)

applied in order to meet some of the criticism towards this approach. Also, the model for calculating the regulatory rate of return (based on a weighted average cost of capital model) was updated to ensure the DSOs ability to be able to earn a reasonable rate of return on their assets (Langset and Syvertsen, 2015)<sup>18</sup>.

### **Determining the Revenue Caps**

NVE regulates the network companies using an incentive-based revenue cap (RC) model. The RC is set annually, based on a formula of 40 percent cost recovery and 60 percent cost norm resulting from benchmarking models. There is a two-year lag in the cost data. The model regards operators of all electricity networks. Statnett is benchmarked together with other European TSOs, while the other network operators are benchmarked in models based on data envelopment analysis (DEA). There are separate models for local and regional distribution. NVE notifies the RC for the coming year in November and the network companies set the tariffs accordingly. In principle, the only difference between the notified and the final RC for a year, are the actual prices, inflation and WACC that has to be estimated in the notification. In addition to this, any errors in the companies' cost or technical data discovered after the notification, are corrected in the final RC.

Any changes in the rules and regulations will be subject to a public consultation, implemented before the RC-year begins. Changes in the methodologies not stated in the regulation, are mainly subject to a consultation with affected parties but are also publicly available on NVE's web site. The RCs are calculated based on expected total costs using inflation adjusted cost data from two years back. The deviation between the expected total costs and the actual total costs of all companies in a year is included in the RC calculation two years later (e.g. the deviation between expected and actual costs for 2017 will be corrected in the RC for 2019). The total cost deviation is distributed among the companies using their share of the sectors total regulatory asset base. This mechanism does not apply to the regulation of Statnett.

### **Efficiency Benchmarking**

NVE implements two different efficiency assessment models for determining the revenue caps for DSOs in the local and regional distribution grids.

Both models follow the same three stage procedure;

1. DEA – Compares efficiency solving specific tasks
2. Z-factor correction - Adjusts DEA scores from 1<sup>st</sup> stage for differences in environmental factors. Efficiency may increase or decrease dependent on target units Z-factors
3. Calibration - Addition to cost norm such that total industry cost base equals cost norm. Ensures that averagely efficient companies receive a return equal to the NVE-interest.

The inputs in the first and second stage of the calculation are essentially what differ in the two models. The differences are depicted in the table below.

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<sup>18</sup> [Langset & Syvertsen \(2015\) "The WACC Model in the Regulation of the Norwegian Electricity Network Operators" ICER Chronicle ed](#)

|                                   | Local distribution   |   | Regional Distribution   |  |
|-----------------------------------|--|---|---|--|
| Stage 1 - DEA                     | Input  | Outputs   | Input   | Outputs  |
|                                   | 1 ) TOTEX =<br>OPEX<br>+<br>Depreciations* <sup>19</sup><br>+ Return on BV*<br>+ Cost of<br>Network Losses<br>+ CENS | 1) Number of<br>customers<br>2) Length of HV<br>network KM<br>3) Number of<br>substations | 1 ) TOTEX =<br>OPEX<br>+ Depreciations *<br>+ Return on BV*<br>+ CENS | 1) Overhead lines,<br>weighted value<br>2) Ground cables,<br>weighted value<br>3) Sea cables, weighted<br>value<br>4) Substations, weighted<br>value |
| Stage 2<br>Z-factor<br>correction | Z-factors  |   | Z-factors   |  |
|                                   | Mountain environments**  |   | Forest environments**   |  |
|                                   | Coastal environments**   |   |   |  |
|                                   | Cold environments**  |   |   |  |
|                                   | City (share of grid laid as<br>underground cables)   |   |   |  |
|                                   | Forest environments (share of<br>overhead lines in coniferous forest)  |   |   |  |

TOTEX is used as input in a single input cost-minimizing DEA assuming constant returns to scale. Also the weighted values used as outputs in the regional distribution grid captures a lot of the differences between companies. This is one of the important reasons the second stage analysis includes more variables in the second stage analysis of the local distribution compared to the regional distribution. For readers interested in calculation specifics see our script (in R) for calculation on <https://github.com/NVE/IRiR> .

### General Sectoral Productivity Factor and Price Development

NVE does not implement any productivity factor. As described above, the total revenue cap for the industry is given. Since the model is updated annually, there are strong incentives for each DSO to reduce costs. In order to maintain a given level of rate of return a DSO has to keep up with the development of the “average DSO”. The large number of DSOs limits the effects of cartelisation.

### National Specificities

Some smaller DSOs are exempted from the regular RC-model described above. These companies are compared to their own historical average cost.

### Outlook

NVE currently has no plans on major model revisions. The method for determining the WACC will be subject to a public hearing in 2018. The WACC-model is fixed for minimum five years, and was last revised in 2013.

<sup>19</sup> \* Including depreciations on grants funded assets.

\*\* Estimated using Principal Component Analysis.



## 2.21 Poland

|                   |   | Gas TSO  | Gas DSO   | Electricity TSO  | Electricity DSO   |
|-------------------|---|--|---|--|---|
| Market structure  | Network operators                             | 1 entity   | 1 main entity and 55 local DSOs   | 1 entity   | 182 local DSOs  |
|                   | Network length                                | ~11 059 km <sup>20</sup>   | ~129 509 km <sup>21</sup>   | ~15 000 km   | ~815 000 km   |
|                   | Ownership                                     | State-owned  | Indirect state-owned, public and private  | State-owned  | Public, partly public and private   |
| General framework | Authority System                              | The President of Energy Regulatory Office ( <a href="http://www.ure.gov.pl">www.ure.gov.pl</a> )   |   |  |   |
|                   | Period  | Calendar year  | 12 months   | Calendar year  | 2016-2020   |
|                   | Base year for next period                     | Mainly a year preceding the year of tariff submission for approval, for which audited financial statement is available                       |   | Mainly a year preceding the year of tariff submission for approval, for which audited financial statement is available   | The basis will be set when developing the assumptions for the next regulatory period                                    |
|                   | Transparency                                  | The approved tariffs and guidelines on WACC issued by the President of URE   |   | The approved tariffs and guidelines on WACC issued by the President of URE   | Tariffs, assumptions on benchmarking models and WACC guidelines   |
|                   | Main elements for determining the revenue cap | Reasonable operating expenditures, depreciation, local taxes and other fees, cost of gas losses and return on capital employed               | Depreciation, local taxes, operating costs, cost of gas losses, pass-through costs and return on capital employed | RoC + OPEX, depreciation, property taxes, losses, costs of maintaining the system-related standards of quality and reliability of current electricity supplies | RoC (determined also by quality regulation factors) + OPEX, depreciation, property taxes, losses and pass-through costs |
|                   | Legal framework                               | Energy Law Act and regulations of the Minister of Energy; EU law   | Energy Law Act and regulations of the Minister of Energy  | Energy Law Act and regulations of the Minister of Energy   |   |
|                   | Type of WACC                                  | Pre-tax nominal  |   |  | Pre-tax nominal   |
| Rate of return    | Determination of the rate of return on equity | $C_{\text{equity pre-tax}} = (\text{Risk-free rate} + \beta_{\text{equity}} * \text{equity risk premium}) / (1 - \text{corporate tax rate})$ |   | $(\text{Risk-free rate} + \beta_{\text{equity}} * \text{equity risk premium}) / (1 - \text{corporate tax rate})$   |   |
|                   | Rate of return on equity before taxes         | 7,013% = $(3,256\% + 0,5388 * 4,50\%) / (1 - 19\%)$  |   | 7,838% = $(3,308\% + 0,724 * 4,20\%) / (1 - 19\%)$<br>or<br>7,774% = $(3,256\% + 0,724 * 4,20\%) / (1 - 19\%)$ <sup>22</sup>                                   |   |
|                   | Use of rate of return                         | In allowed revenue we include: $\text{RoC} = \text{WACC} * \text{RAB}$   |   |  |   |

<sup>20</sup> High-methane and low-methane natural gas transmission network.

<sup>21</sup> For main entity.

<sup>22</sup> Remarks on different risk-free rate: The risk free rate changes every 3 months.



|                       |                               |  |  |          |
|-----------------------|-------------------------------|--|--|----------|
| Regulatory asset base | <b>Components of RAB</b>      | Tangible fixed assets in use and intangible assets, deducted by assets financed by subsidy. Remunerated assets include the average value of planned net capital expenditures, deducted by an average planned depreciation.   | Fixed assets, assets under construction, intangible assets   |          |
|                       | <b>Regulatory asset value</b> | Set for every tariff   | Re-evaluated assets  |          |
|                       | <b>RAB adjustments</b>        | Adjustments of return of capital included in allowed revenue are possible during tariff calculation.   | Annually   | Annually |
| Depreciations         | <b>Method</b>                 | Straight-line  | Straight-line  |          |
|                       | <b>Depreciation ratio</b>     | Economic useful life is set according to requirements of accountancy law for adequate groups of fixed assets. Approximate EUL for compressors equals 5 years, measuring stations 15 years, pipelines and buildings 40 years. | For transformers and substations economic useful life is 30-40 years. For new investments an average depreciation value of all investments (e.g. transformers, substations, IT systems, meters) equalled 4% is allowed |          |
|                       | <b>Consideration</b>          | A component of allowed revenue   |  |          |

### Regulatory Framework

The President of URE<sup>23</sup> is a central body of governmental administration accountable for regulation of fuels and energy economy. His competence referred to in art. 23 of the Energy Law Act of 10 April 1997 embraces inter alia: granting and revoking of licences, approving tariffs and controlling their application and the promotion of competition as well. The President of URE regulates activities of energy enterprises with the aim of balancing interests of these companies and customers.

The legal framework for regulation of transmission and distribution of gaseous fuels and electricity is constituted by Energy Law Act and regulations of the Minister of the Economy/Energy on detailed terms for setting and calculation of tariffs and on detailed terms of operation of the transmission systems.

### Network Tariffs – Allowed Revenue Components

Energy enterprises dealing with transmission and distribution (both of gas and electricity) are obliged to hold a licence and do billing basing on tariffs approved by the President of URE. According to article 47 of Energy Law Act, tariffs are set by energy enterprises and submitted for approval by the President of URE, who approves the tariff or refuses to do it, in case he assesses that the tariff has been set not in line with provisions of articles 44-46 thereof. Generally gas transmission and distribution tariffs must cover justified costs of conducting licensed activity (set ex-ante) and a justified return on capital employed. Moreover customer's interest protection against unjustified level of prices and charges must be taken into account.

Allowed or target revenue in case of gas network tariffs consists of planned reasonable operating expenditures, depreciation, local taxes and other fees, cost of gas losses and return on capital employed. In WACC calculation for 2017 and 2018 the notional gearing of 25/75 and 30/70 was applied respectively. Before the year 2017 the actual gearing was applied, derived from the latest audited financial statement of the regulated entity.

<sup>23</sup> URE – Urząd Regulacji Energetyki (eng. Energy Regulatory Office).

For electricity network companies allowed revenue consists of planned reasonable operating expenditures, depreciation, local taxes and other fees, cost of losses, return on capital employed and costs of maintaining the system-related standards of quality and reliability of current electricity supplies. In WACC for electricity a ratio of debt to equity equals 50/50 is applied

The risk-free rate applied in the calculation of WACC for a specific quarter of the year is published by the President of URE at the beginning of each quarter and is the same both for gas and electricity network companies' tariffs. It corresponds to the average profitability of the fixed rate 10-year Treasury bonds with the longest maturity, listed on Treasury BondSpot Poland over 18 months preceding the a.m. quarter. Although the President of URE does not publish the explicit value of WACC, all data necessary to its calculation is published.

Guidelines on WACC calculation for gas network companies are included in the document: *The methodology for a calculation of cost of capital employed by gas network companies for years 2016-2018*, published on URE's website<sup>24</sup>.

The main component of RAB for gas assets is made up by tangible fixed assets in use and intangible assets<sup>25</sup>, revealed in the latest audited financial statement of gas network company, deducted by assets financed by subsidy. Remunerated assets include the average value (from tariff period and previous period) of planned capital expenditures from network development plans accepted by the President of URE, deducted by planned connection fees and corrected in some cases by a coefficient indicating the average underperformance of planned capital expenditures in previous years. Moreover an average planned depreciation for tariff year and previous year is subtracted.

Guidelines on WACC calculation for electricity network companies are included in the document: *The methodology for a calculation of cost of capital employed by electricity network companies for years 2016-2020* published on URE's website<sup>26</sup>.

RAB is based on re-evaluate assets. The re-valuation of the RAB was made for 31 December 2008. In the subsequent years the RAB was adjusted mostly due to investments, deprecation and connection fees.

A compliance of a proposed tariff with the specific provisions of law is verified under the administrative procedure which finishes with the decision of the President of URE (approving a tariff or refusing to approve it). In proceedings for tariff approval the President of URE carries out a detailed analysis of costs, which constitute the basis for calculation of transmission and distribution charges, making sure that there are no cross-subsidies between licensed and unlicensed activities, and between different types of licensed activities. Justified costs used for calculation are set according to articles 44 and 45 of Energy Law Act and rules of cost recording stipulated in accountancy act. The base of verification of these costs is audited financial statement from previous year, referred to in article 44 paragraph 2 of Energy Law Act. Moreover energy enterprises are also obliged to deliver quarterly reports on their activity (including inter alia amounts of gas sold, revenue, costs and investment expenditures) according to URE's template.

<sup>24</sup> <http://bip.ure.gov.pl/bip/taryfy-i-inne-decyzje/zalozenia-dla-kalkulacj/2189,Zalozenia-dla-kalkulacji-i-redakcji-taryf-przedsiębiorstw-sektora-gazowego.html>.

<sup>25</sup> net value, i.e. deducted by depreciation.

<sup>26</sup> <http://bip.ure.gov.pl/bip/taryfy-i-inne-decyzje/zalozenia-dla-kalkulac/2299,Zalozenia-do-kalkulacji-taryf-OSD-na-rok-2016.html>.

The tariff decision of the President of URE together with the tariff itself (the document containing transmission charges and conditions of its application) are published in the *Bulletin of URE*, available on URE's website, within 14 days from the approval date. Energy enterprises apply tariffs not earlier than after 14 days and not later than the 45<sup>th</sup> day from the publication date.

If a concerned energy enterprise is not satisfied with the President of URE decision approving or denying approval of the tariff, it can appeal against it within 14-day period to the Court of Competition and Consumer Protection. The most frequent reason for appeal was different assessment of the justified costs adopted for tariff calculation by supplier in comparison to the President of URE's assessment.

### **Gas TSO Tariff**

There is one gas TSO in Poland - OGP GAZ-SYSTEM S.A. It operates its own transmission network and the network owned by SGT EuRoPol GAZ S.A. (Yamal pipeline) under the ISO formula.

The tariff methodology is embraced by European and domestic law, supplemented by guidelines issued by the President of URE. Actually the postage stamp cost allocation methodology is applied. There is no distinction between domestic and cross-border transmission tariff, i.e. the same tariff applies both for domestic and cross-border network users.

In case of gas storage facilities and LNG facilities connected to the transmission system an 80% and 100% discount is applied respectively. The transmission tariff is calculated and approved for a yearly period – calendar year.

### **Gas DSOs Tariffs**

As of 31 December 2017 on the territory of Poland operated only one DSO undergoing to legal and functional unbundling requirements – Polska Spółka Gazownictwa Sp. z o. o.<sup>27</sup>, which main shareholders was PGNiG S.A. This company carries out its business activity involving the distribution of gaseous fuels using low, medium and high pressure distribution networks for customers located in the area of the whole Country. Besides, in Poland operated 55 local DSOs which were not obliged to unbundle their distribution and trading activities. Very often the share of gas supplying revenues for these companies make up a margin of total revenues. The methodology of justified costs setting and return on capital employed calculation are much the same as for TSO tariff but instead of entry/exit tariffs group tariffs approach is applied. In case of companies conducting integrated activity (distribution and supply of gas) the tariff includes prices of gas for households, because the obligation to apply regulated prices of gas will remain in force until 31 December 2023.

### **Electricity Grid Operators Regulation**

There is one TSO in Poland - a stated-owned company PSE S.A. It runs its business activity under a licence for electricity transmission granted by the President of URE and valid until 31 December 2030.

Distribution system operators (DSOs) operating within vertically integrated companies and serving more than 100,000 customers connected to their grids, are obliged to be

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<sup>27</sup> Polish Gas Company Ltd.

independent in terms of legal form, organizational structure and decision-making (Article 9d of the Energy Law Act).

There are 182 DSOs appointed by the President of URE, including 5 entities legally separated from former integrated distribution companies and 177 DSOs not obliged to be legally unbundled. Almost all DSOs not obliged to be legally unbundled perform their functions in systems not connected directly to the transmission grid, but to the distribution networks of the five legally unbundled operators.

### **Tariffs for Electricity Grid Operators**

TSO tariff is set as an one-year tariff and approved by President of URE although the works on long-term (multiannual) regulation of TSO were carried out. Cost of service and revenue cap methods are used in tariff setting. WACC determining method was adopted for years 2016-2020 (both for TSO and DSOs).

Regulatory period for 5 biggest DSOs is 5 years (the current one 2016-2020). Nevertheless the tariffs are approved annually by President of URE. Mixed type of regulation: revenue cap with elements of incentive-based regulation and quality regulation is in use. Models for OPEX and grid losses were established for above mentioned regulatory period. The X-coefficients were included in charges for the first year of regulatory period and were set for the next years. A quality charge (for maintaining power system standards) is also included in tariffs of TSO and DSOs.

For DSOs elements of quality regulation were introduced for regulatory period 2016-2020. The regulation assumes the use of a quality factor  $Q_t$  which influences the RoC.  $Q_t$  factor depends on DSO's performance in the field of supply quality, measured inter alia by SAIDI and SAIFI indicators.

### **Electricity TSO and DSOs Network Development Plans**

CAPEX which influence the RoC and depreciation are agreed by entities with President of URE in the network development plans.

The energy enterprises involved in the transmission or distribution of electricity prepares network development plans for their area of operation in terms of satisfying current and future demand for electricity, for a period not shorter than 3 years, excluding TSO preparing the plan for a 10-year period and DSOs for at least 5 years. The plans are updated every 3 years.

The network development plan should ensure a long-term maximizing of capital expenditures efficiency and costs incurred by energy enterprises, so that in particular years the capital expenditures and costs would not cause excessive increase in prices and charges for the supply of electricity, while ensuring continuity, reliability and quality of supply.

## 2.22 Portugal

|                       |   | Gas TSO  | Gas DSO  | Electricity TSO  | Electricity DSO  |
|-----------------------|---|--|--|--|--|
| Market structure      | Network operators   | 1 (REN)  | 11   | 1 (REN)  | 1 (EDP) <sup>28</sup>  |
|                       | Network length  | 1 375 km   | 18 245 km  | 8 863 km   | 82 558 km  |
|                       | Ownership   | Private ownership  | Private ownership  | Private ownership  | Private ownership  |
| General framework     | Authority   | Entidade Reguladora dos Serviços Energéticos (ERSE)  |  |  |  |
|                       | System  | Price-cap (OPEX) and rate of return (CAPEX)  | Price-cap (OPEX) and rate of return (CAPEX)  | Price-cap (OPEX) and standard costs/rate of return (CAPEX)   | Price-cap and rate of return (HV/MV) and TOTEX (LV)  |
|                       | Period  | 3 years (current period june 2016-july 2017 to june 2018- july 2019)   |  | 3 years (current period 2018-2020)   |  |
|                       | Base year for next period   | last real year   | last real year   | last real year   | last real year   |
|                       | Transparency  | Tariff code, Tariff board and Tariff documents   |  |  |  |
|                       | Main elements for determining the revenue cap                     | Non-controllable and controllable costs, RAB, WACC, efficiency benchmark, inflation, mechanism for attenuation of tariff adjustments   | Non-controllable and controllable costs, RAB, WACC, efficiency benchmark, inflation, mechanism for mitigating volatility of demand | Non-controllable and controllable costs, RAB, WACC, efficiency benchmark, inflation, incentives, general economic interest costs | Non-controllable and controllable costs, RAB, WACC, efficiency benchmark, inflation, incentives, general economic interest costs |
|                       | Legal framework   | Decree-Law No. 231/2012 of 26 October  |  | Decree-Law No. 215-B/2012 of 8 October   |  |
| Rate of return        | Type of WACC  | Nominal, pre-tax   |  |  |  |
|                       |   | The WACC (Pre-tax) is indexed to the Portuguese 10-year bond benchmark and depends, in each year, on its evolution, with a cap and a floor.  |  |  |  |
|                       |   | Tax rate = 29.5%   |  | Tax rate = 31.5%   |  |
|                       | Determination of the rate of return on equity                     | Capital Asset Pricing Model (CAPM);<br>The Market Risk Premium=Risk Premium for Mature Market+Country Risk spread<br>Risk Premium for Mature Market = Spread between S&P500 and USA 10 years treasury bond yields since 1961.<br>Country Risk spread = Spread between Portuguese 10 years bond yields and 10 years bond yields of Germany, Finland, Austria, Netherlands and France. |  |  |  |
|                       | Rate of return on equity before taxes                             | 7.6%   | 8.2%   | 7.9%   | 8.5%   |
| Use of rate of return | WACC is currently based on 50% debt and 50% equity applied to RAB |  | WACC is currently based on 55% debt and 45% equity applied to RAB  |  |  |
| Regulatory asset base | Components of RAB   | Fixed assets deducted from third parties contributions   |  |  |  |
|                       | Regulatory asset value  | 659 million euros for 2016 (mix of historical and re-evaluated costs)  | 1 626 million euros for 2016 (mix of historical and re-evaluated costs)  | 2 101 million euros for 2016 (mix of historical costs and standard costs)  | 3 002 million euros for 2016 (historical costs)  |

<sup>28</sup> Due to the volume of information, the table only includes data about the regulated distribution network operator of Mainland Portugal.

|                      |                           |  |  |  |  |
|----------------------|---------------------------|--|--|--|--|
|                      | <b>RAB adjustments</b>    | Each year the RAB allowed for year t is adjusted in order to consider new investments, write-offs and depreciation | Each year the RAB allowed for year t is adjusted in order to consider new investments, write-offs and depreciation | Each year the RAB allowed for year t is adjusted in order to consider new investments, write-offs and depreciation | Each year the RAB allowed for year t is adjusted in order to consider new investments, write-offs and depreciation |
| <b>Depreciations</b> | <b>Method</b>             | Straight line depreciation.  |  |  |  |
|                      | <b>Depreciation ratio</b> | 5-45 years   | 5-45 years   | 15-30 years  | 5-40 years   |
|                      | <b>Consideration</b>      | Part of CAPEX  |  |  |  |

## Introduction

In Portugal, the regulation of the electricity sector is focused on the transmission, distribution, last resort supplier and energy purchase and sale activities. In the Autonomous Regions of the Azores and Madeira, in addition to those activities, the regulation also focuses on the energy acquisition and global system management activity.<sup>29</sup>

In addition to those activities in the natural gas sector (Mainland Portugal only), the regulation also focuses on the global system management activity, underground storage activity and reception, storage and regasification of LNG activity. More recently, a new regulated activity has been created, the supplier switching activity. ERSE is responsible for regulation, which encompasses monitoring of markets and infrastructures and annual tariff fixing.

## Historical Development

The regulation of the electricity sector began in 1999, having undergone a major change in 2007, with the liberalisation of the markets. At that time, the figure of the "last resort supplier" was autonomised, which until then was under the purview of the distribution network operator. In the natural gas sector, regulation began in gas year 2007-2008 for the high pressure activities and in gas year 2008-2009 for the remaining activities.

In both sectors, regulation of regulated activities has been based mostly on incentive regulation (price-cap and revenue-cap) for OPEX and on the application of the rate of return to investments in CAPEX. However, TOTEX approach has been applied in some activities and standard investment cost in others. There are also other incentives, such as incentives for quality of service, losses reduction and smart grids, as outlined below. However, throughout the regulatory periods there has been a need to change to other methodologies.

The main aspects of the type of regulation followed by ERSE are: (i) the application of reference costs in the electricity transmission activity from the 2009-2011 regulation period; (ii) the modification in 2012 of the price cap methodology applied to TOTEX in the distribution activity to a price cap methodology applied to OPEX and rate of return to CAPEX and (iii) the application of the price-cap methodology to TOTEX in the low voltage distribution activity in the regulatory period 2018-2020<sup>30</sup>. In the Autonomous Regions, the definition of reference costs for fossil fuels consumed in electricity generation in the energy acquisition and the global system management activity should also be highlighted, as well as the application of an incentive regulation to the three activities of the Autonomous Regions from the 2009-2011 regulatory period.<sup>31</sup>

<sup>29</sup> The electricity generation activity in the Autonomous Regions of the Azores and Madeira is regulated and is not liberalised because these regions benefit from a derogation from the application of Directive 2003/54 / EC.

<sup>30</sup> Totex approach was applied into distribution activity between 1999 and 2011.

<sup>31</sup> In the activity of Energy Acquisition and Global System Management, incentive regulation only started in 2012.



In natural gas, at the beginning of the regulatory period 2016-2017 to 2018-2019, a mechanism was introduced in the transmission and distribution activity that seeks to mitigate the effects associated with the volatility of demand in the amount of allowed revenues to be recovered by tariffs. In the same period, for the reception, storage and regasification of LNG activity and subterranean storage activity, a mechanism was applied to mitigate tariff adjustments, recognizing the positive externalities this activity brings to all the Natural Gas National System. In the global system management activity, regulation changed from an accepted cost model to an incentive regulation model (revenue cap).

### **Regulatory Process**

ERSE is responsible for preparing and approving the Tariff Code, which establishes the methodology to be used for calculating tariffs, as well as the ways to regulate the allowed revenues. The approval of the Tariff Code is preceded by a public consultation and an opinion from ERSE's Tariff Board. ERSE's tariff-setting process, including its time frame, is also defined in the code.

The allowed revenues of each regulated activities are recovered through specific tariffs, each with its own tariff structure and characterized by a given set of billing variables.

The methodologies and parameters for the tariff calculation are evaluated and fixed at the beginning of each regulation period to be applied during that period, which has a duration of 3 years.

### **Determining Allowed Revenues**

The allowed revenues are calculated based on the information sent annually by the regulated companies, real audited data and estimated data. This information includes financial data, operating costs and depreciation, investments and subsidies and technical data, such as quantities. At the beginning of each regulatory period the companies send their cost forecasts for the entire new regulation period.

The cost bases considered in the price-cap and revenue-cap methodologies result from critical analysis of the companies' operating costs (net of additional income), controllable and non-controllable costs and investment costs. It should be noted that there are other costs that are accepted outside the cost bases, therefore not subject to efficiency: this is the case of concession rents and actuarial gains and losses.

The definition of efficiency targets, with the objective of reducing controllable costs, is based on international and national benchmarking studies through the application of parametric and non-parametric methods. Specifically, the *Corrected Ordinary Least Squares* (COLS) and *Stochastic Frontier Analysis* (SFA) methodologies are used in the parametric models and the *Data Envelopment Analysis* (DEA) methodology is used in the non-parametric models.

Regarding investments, in addition to the analysis of the values sent by the companies each year, ERSE also takes into account the Development and Investment Plan prepared every two years by each sector's transmission and distribution network operators in HV/MV. In these cases, ERSE must also carry out a public consultation and, in accordance with the result, issue its opinion for subsequent approval by the Government.

In addition to the definition of the accepted costs, incentives are also defined. For the electricity distribution activity, these consist of incentives for quality of service, losses reduction and for investments in smart grids. For the electricity transmission activity, there is an incentive to efficient investment in the transmission network, through the use of reference prices in the valuation of the new equipment to be integrated in the network, and an incentive to increase the availability of the elements of the transmission network. In the current regulatory period, the incentive for the maintenance of end-of-life equipment was replaced by incentives to economic rationalization of costs.



### Asset Base Remuneration

The remuneration of the asset base is calculated using a pre-tax nominal weighted average cost of capital (WACC). The methodology used for setting the cost of equity is the Capital Asset Pricing Model (CAPM) and the cost of debt is set using a default spread model, where a spread (debt premium) is added to the risk-free rate.

Due to the remaining of some uncertainty and financial volatility environment, the rate of return is updated ex-post each year in order to reflect the evolution of financial market conditions.

The WACC (Pre-tax) to be applied in the regulatory period, is indexed to the Portuguese 10-year bond benchmark and depends, each year, on its evolution, with a cap and a floor.

The floor is 4.75% for Electricity TSO and 5.00% for Electricity DSO. The cap is 9.75% for Electricity TSO and 10.00% for Electricity DSO.

The floor is 5.40% for Gas TSO and 5.70% for Gas DSO. The cap is 9.00% for Gas TSO and 9.30% for Gas DSO.

For the electricity regulatory period 2018-2020, a 0.75pp (percentage points) premium is added to the electricity TSO WACC, for investments after 2009, when their cost is considered efficient, using a methodology where real and standard costs for those investments are compared.

#### ROE parameters Portugal

| Gas/Electricity                      | Gas          |              | Electricity  |              |
|--------------------------------------|--------------|--------------|--------------|--------------|
|                                      | TSO          | DSO          | TSO          | DSO          |
| Risk free rate (nominal)             | 1,73%        | 1,73%        | 1,00%        | 1,00%        |
| Tax rate                             | 29,50%       | 29,50%       | 31,50%       | 31,50%       |
| Equity risk premium                  | 6,09%        | 6,09%        | 7,66%        | 7,66%        |
| Equity beta                          | 0,59         | 0,66         | 0,58         | 0,63         |
| <b>Cost of equity (Before taxes)</b> | <b>7,57%</b> | <b>8,17%</b> | <b>7,94%</b> | <b>8,50%</b> |

### Allowed Revenue Adjustments

The allowed revenues from each activity are adjusted after two years based on real, audited values. For price-cap and revenue-cap methodologies, the adjustments made result from changes in the level of cost drivers. In energy purchase and sale activities, given their more volatile nature, the adjustments are made after one year based on estimated values. Costs accepted outside the cost base are also recalculated on the basis of actual values. For the natural gas sector, all activities undergo adjustments at the end of 1 year (estimated adjustment) and at the end of 2 years (actual adjustment).

Investments and amortizations considered in the rate of return methodology are updated, in a first stage, based on estimated values, and after two years based on actual and audited values.

The values of the actual adjustments are deducted from the estimated adjustments in the activities where this calculation is made. The values of the adjustments are incorporated into the allowed revenues of the year with the appropriate financial update.

### National Specificities

In the electricity sector, there are regulated activities in Mainland Portugal and the Autonomous Regions, while in the natural gas sector they operate only in Mainland Portugal. In addition to the electricity distribution network operator in HV/MV and LV, there are ten LV distribution network operators that operate locally.

In Portugal, the concession of low voltage electricity distribution activity is awarded by municipalities, which entered into concession contracts with the national distribution network operator in exchange for a rent. In the natural gas sector, the distribution activity is licensed by different geographic areas, but is subject to the same regulatory methodologies. As mentioned, in the natural gas sector, at the high pressure level, mechanisms have been created to mitigate extreme volatility of demand, when it occurs.

The allowed revenue for transmission and distribution network operators in what regards the overall management of the system, the purchase and sale of electricity from and to the commercial agent and the purchase and sale of the access to the transmission network includes costs arising essentially from legal decisions, the so-called General Economic Interest Costs (CIEGs).

## 2.23 Romania

|                   |   | Gas TSO  | Gas DSO  | Electricity TSO  | Electricity DSO   |
|-------------------|---|--|--|--|---|
| Market structure  | Network operators                                   | 1  | 36   | 1  | 8 (concessionaries)<br>43 (nonconcessionaries)  |
|                   | Network length                                      | 13.350 km  | ~50.000 km   | 8835 km  | 325532 km<br>(+165825 - final connections)  |
|                   | Ownership   | Private and public ownership   | Private and public ownership   | Mainly public ownership  | Mainly private investors, indirect public ownership   |
| General framework | Authority   | ANRE (National Regulatory Authority for Energy)  |  |  |   |
|                   | System  | Incentive Regulation   |  |  |   |
|                   |   | Revenue cap  | Price cap  | Revenue cap  | Price cap/<br>Cost+   |
|                   | Period  | Generally 5 years<br>current period 2013-2018(DSO)- 6 years,<br>current period July2012-Sept.2019(TSO)-<br>7 years,  |  | 5 years, current<br>period:<br>July 2014 -<br>June 2019  | 5 years, current<br>period:<br>January 2014 -<br>December2018   |
|                   | Base year for next period                           | last year of current regulatory period   |  | 5 <sup>th</sup> year in current regulatory period  |   |
|                   | Transparency  | Tariffs methodologies, approved revenues and tariffs, general rules for efficiency, art. 29 and 30 requirements of Reg (EU) 460/2017   |  | Efficiency scores, efficiency parameters, specific cost data model   |   |
|                   | Main elements for determining the revenue/price cap | Non-controllable (pass-through) and controllable costs, efficiency factor, general inflation rentability of RAB (RABxROR) depreciation, technological consumption, working capital | Non-controllable (pass-through) and controllable costs, efficiency factor, general inflation rentability of RAB (RABxROR) depreciation, technological consumption, working capital | Non-controllable and controllable OPEX, variable costs, RAB depreciation, rentability of RAB (RABxWACC)  | Non-controllable and controllable OPEX, variable costs, RAB depreciation, rentability of RAB (RABxWACC) |
|                   | Legal framework                                     | Energy and Gas Law 123/2012<br>ANRE Order 42/2013 for distribution activity and Order 32/2014 for transmission activity  |  | Energy and Gas Law 123/2012<br>ANRE Order no. 53/2013  | Energy and Gas Law 123/2012,<br>ANRE Ord. no. 72/2013   |
| Rate of return    | Type of WACC  | Nominal WACC post-tax determined using CAPM method;<br>WACC is used in determination of rate of return.  |  | Real, Pre-TAX  |   |
|                   | Determination of the rate of return on equity       | $RoR = \frac{1 + WACC}{1 + pi} - 1$ $RoR = \frac{1 + WACC}{(1 - T)}$ pi – average inflation rate for regulated period<br>T – corporate income tax for regulated period             |  | Sum of risk-free rate and a market risk premium multiplied with beta   |   |
|                   | Rate of return on equity before taxes               | 7.72% =<br>$((1+9.41\%)/(1+2,74\%) - 1)/(1-16,00\%)$   | 8.43% =<br>$((1+9.91\%)/(1+2,63\%) - 1)/(1-16,00\%)$   | 7.2%=5.05%<br>+5.0%* 0.43  | 7.17% = 5.02%<br>+5.0%* 0.43  |
|                   | Use of rate of return                               | Granted for initial RAB (privatization value), existing assets and new assets<br>- RAB value at the beginning of each regulatory period  |  | Granted for initial RAB (privatization value), existing assets and new assets. RRR is multiplied with whole RAB. Debt and equity percentages are 40/60%. |   |

|                       |                               |  |  |                        |
|-----------------------|-------------------------------|--|--|------------------------|
|                       |                               | (Remaining value of initial privatization RAB and the other existing assets) is multiplied with RoR an included in the regulated revenue<br>- Beginning with the 2 <sup>nd</sup> year of the regulatory period, each year new entries, are multiplied with RoR and included in the regulated revenue   |  |                        |
| Regulatory asset base | <b>Components of RAB</b>      | Fixed assets, working capital  | Historical costs multiplied with index costs. Investments in new assets after the base year lead to an adjustment of the CAPEX.  |                        |
|                       | <b>Regulatory asset value</b> | The RAB value consists in historical assets value and value of the new investments. The value of the new investments included in RAB is considered to be the accounting value. For each year of the regulatory period, the RAB value increases with the investment in new assets and decreases with depreciation and the value of the asset that exits before complete depreciation. | The assets of the base year used as initial RAB. For each year of the regulatory period, the RAB value increases with the investment in new assets and decreases with depreciation and the value of the asset that exits before complete depreciation. For RAB existing in 1 ian. 2005 or the privatisation date, it was a fair value of the assets, updated with inflation. For the rest of the assets, based on historical costs updated with inflation. |                        |
|                       | <b>RAB adjustments</b>        | Investments in new assets after the base year and assets that exit before complete depreciation lead to an adjustment of the CAPEX.  | Investments in new assets after the base year and assets that exit before complete depreciation lead to an adjustment of the CAPEX.  |                        |
|                       |                               |  | RAB adjusted with CPI.   | RAB adjusted with CPI. |
| Depreciations         | <b>Method</b>                 | Straight line  |  |                        |
|                       | <b>Depreciation ratio</b>     | Depending on asset type Buildings: 50 years;<br>Pipes and technical inst: 40 years;<br>Other: between 5 and 20 years;<br>Land: no depreciation   | Depending on asset type.<br>Ratio between 2% and 16.6% e.g.<br>lines & cables: 2.5-10%<br>stations: 2%   |                        |
|                       | <b>Consideration</b>          | Part of regulated revenue<br>The depreciation calculated for the previous year asset entries is directly and 100% integrated into the regulated revenues. Afterwards, when the tariff adjustments are made, the depreciation already included in the regulated revenues is adjusted with inflation rate and X factor   | Part of revenue requirement Depreciation is included directly and 100% in revenue, before the linearization.   |                        |

### Introduction

Romanian Energy Regulatory Authority (ANRE) is the regulatory authority responsible in Romania for approving methodologies and tariffs for electricity and gas networks.

For electricity, ANRE is responsible for regulating the Romanian TSO (which is only one), 8 operators holding the concession of the distribution service (ODC) and other distribution operators (OD).

For gas, ANRE is responsible for regulating the Romanian TSO (which is only one) and 36 operators holding the concession of the distribution service (DSO).

## Historical Development

An incentive-based regulatory regime was introduced in 2005 for TSO (for setting transmission tariffs) and ODC. The Methodology for setting transmission tariffs uses *revenue cap* regulatory system. ANRE uses a *price cap* Methodology (tariffs basket cap) for setting distribution tariffs applied by ODC.

For OD (other distribution operators then concessionaires), is in force a *cost plus* Methodology. For setting regulated gas tariffs, since 2005, ANRE uses a *price cap* Methodology for distribution and *revenue cap* Methodology for transmission.

## Determining the Revenue/Price Caps

Electricity: The revenue/price caps for electricity network operators TSO and ODC are set for a five-year regulatory period. The current regulatory period is July 2014-june 2019 for transmission and January 2014-December 2018 for distribution.

Each revenue cap is composed of the non-controllable operating and maintenance costs, controllable operating and maintenance costs (applying an efficiency factor for reducing inefficiencies), costs of electricity losses, costs of RAB depreciation, rentability of RAB (RABxWACC).

There are efficiency requirements for controllable OPEX and for costs of electricity losses.

WACC set on the reference year for the next regulatory period and can be updated during the regulatory period in order to reflect the evolution of the financial market conditions.

Following assets are eliminated from evaluating RAB:

- Grants, received fees from new customer connection;
- Assets which are conserved, still under construction;
- Inefficient investments and other that don't follow the prudence criteria provided by regulations.

Gas: The revenue cap for TSO and price caps for DSOs are usually set for a five-year regulatory period. As an exception, the current regulatory period is 7 years for transmission, from July 2012-September 2019 and 6 years for distribution, from January 2013-December 2018.

Each revenue/price cap is composed of the controllable (applying an efficiency factor for reducing inefficiencies) and non-controllable (pass-through) costs, technological consumption costs, costs of RAB depreciation, rentability of RAB (RABxRoR) and general inflation.

## Efficiency Requirements

### Electricity

The level of controllable operating and maintenance costs (controllable OPEX) for the first year of the regulatory period is set by ANRE based on an efficiency benchmarking. An efficiency requirement (X-factor) is applied on controllable OPEX, during the regulatory period. An X-factor equal to 2% is applied annually to the controllable OPEX for transmission, in the current regulatory period. For distribution (ODC) X-factor is 1,5-1,75 % for the regulatory period 2014-2018.

For the level of electricity losses recognized in tariffs, ANRE imposed targets at the beginning of the regulatory period, that have a declining trend during the regulatory period.

For the electricity price recognized for acquiring the energy required to cover electricity losses, ANRE imposed a formula that considers average electricity prices recorded on electricity market.

The investment plan for the entire regulatory period is verified in terms of necessity, opportunity, efficiency, cost of investments. The structure of the plan is also verified and the plan is approved ex-ante by ANRE. The estimated benefits that justify efficiency of every investment in electricity network is evaluated ex-ante and also ex-post by network operator and reported to ANRE. ANRE removes from RAB the investments that prove ex-post to be inefficient because the expected benefits are not confirmed.

### **Gas**

The level of controllable and pass-through costs for the first year of the regulatory period is set by ANRE based on the analysis performed on the cost submitted by TSO and DSOs. An efficiency factor (X-factor) is applied on controllable OPEX, during the regulatory period. For distribution (DSO) X-factor is set not less of 1,5 % for each year of the period 2013-2017. As an exception, in 2018 X-factor for distribution activity was set to zero. For transmission (TSO) the efficiency was set to 3,5% starting from 2014 until 2019, applied on controllable OPEX.

### **Price Development**

The revenue/ tariffs basket caps take account of the development of consumer prices in relation to the base year (CPI-X regime). General price increases lead to an increase in the revenue cap.

Regulated tariffs for gas are yearly adjusted within each regulatory period and considered/reflected in the regulated prices.

### **Quality Regulation**

ANRE sets quality indicators for service quality and reliability for electricity and gas.

For electricity distribution, there are also set minimum levels of individual indicators like number and duration of interruptions in power supply. The distribution operator must pay compensations to the users of the grid when the minimum levels imposed are exceeded. Compensations paid by the operator are not justified costs to be recognized in regulated tariffs.

### **Adjustments After the Reference Year**

Each year ANRE calculates revenue corrections due to inflation, investment, non-controllable (pass-through) operating and maintenance costs, changes in energy volumes and losses (quantity and price of losses). The value of the revenue correction is included in the revenue used to determinate tariffs for the next year both electricity and gas.

For electricity if the accomplished value of annual investments is less than 80% of the predicted value taken into consideration, an annual revenue adjustment is made. In this way ANRE ensures that unused revenues are recovered as quickly as possible. These annual adjustments are considered at the end of the regulatory period for the final corrections.

For gas ANRE calculate revenue and tariffs corrections due to inflation, investment, pass-through costs, changes in volumes and technological consumption.



### **Transparency**

The data published on ANRE website include the tariffs and an informative note with details on the analysis used for calculating the revenue caps and annual adjustments.

For gas, ANRE publishes on website the tariffs for each operator (TSO and DSO's).

### **Outlook**

ANRE is in the process of reviewing the methodology for distribution tariffs. The intention is to specify more instruments to verify the level of maintenance done by operators (works done), to use different values for WACC to stimulate some categories of investments. We analyse the possibility to limit the operators' profits at a reasonable level.

Forward, we intend to detail the method for applying the provides related to a quality element in the formula for setting the revenue/ tariffs basket caps (develop the quality regulation).

For gas DSOs, ANRE intends to change from price cap to revenue cap, with effect in the next regulatory period (2019-2023).

For transmission we shall start this year the periodic consultation in order to comply with art.26 requirements of Reg. (EU) 2017/460.

## **2.24 Slovenia**

For 2018, the National Regulatory Authority was not able to author this subchapter.

## 2.25 Spain

|                       |   | Gas TSO  | Gas DSO   | Electricity TSO  | Electricity DSO   |
|-----------------------|---|--|---|--|---|
| Market structure      | Network operators                             | 1 large TSO (ENAGAS), 1 small TSO and 12 transport co.   | 19 DSO that are part of 6 groups  | 1 TSO (REE)  | 5 large DSO (>90% system revenues) and 327 small DSO <100.000 clients   |
|                       | Network length                                | 13,749 km  | 71,359 km   | 64,714 km  | 786,958 km  |
|                       | Ownership                                     | Private, except for 5% stake of the State in ENAGAS.   | Private: utilities and investment funds   | Private, except for 20% stake of the State in REE  | Private: 5 large DSO are part of integrated utilities, 4 of them listed in the stock exchange, 1 owned by investment fund.  |
| General framework     | Authority                                     | Ministry for the ecological transition sets revenues (CNMC is proposing and consultation body)   |   |  |   |
|                       | System  | Revenue Cap / Incentive Regulation   |   |  |   |
|                       | Period  | 6 years, next 2021-2026  |   | 6 years, next 2020-2025  |   |
|                       | Base year for next period                     | For regulatory period (n; n+5), review is made with n-1 available data, so n-2 data.   |   |  |   |
|                       | Transparency                                  | Revenues and elements to determine them are published by the Ministry for the ecological transition in the Official State Gazette. CNMC publishes its proposals and reports in its website.  |   |  |   |
|                       | Main elements for determining the revenue cap | Investment reference values, OPEX reference values, RAB, rate of return, regulatory lifetime of assets, Revenues for continuity of supply and extension of asset's useful life   | The allowed revenue of the preceding year, changes in the number of clients, changes in the volume of gas distributed | Investment reference values, OPEX reference values, RAB, rate of return, regulatory lifetime of assets, Incentives | Investment reference values, OPEX reference values, Other regulated tasks reference values, RAB, rate of return, regulatory lifetime of assets, number of clients, Incentives |
|                       | Legal framework                               | Law 34/1998 of the Hydrocarbons sector, Law 18/2014 of 15 October  |   | Law 24/2013 of the Electricity sector, R.D. 1047/2013, R.D. 1048/2013.   |   |
| Rate of return        | Type of WACC                                  | For the current regulatory period, WACC was not used   |   |  |   |
|                       | Determination of the rate of return           | <u>Electricity transmission and distribution</u> : for the current regulatory period, the rate of return was set as the average yield of the Spanish 10-year Bond of April, May and June 2013 (4,503%) plus a spread of 200 b.p. resulting 6,503%. For subsequent regulatory periods (year n; year n+5), the Rate of Return will be fixed as the average yield of the 10-year - Spanish Bond from (May year n-3; April year n-1) plus a spread. <u>Gas transmission</u> : The current rate of return is set at 5.09% for the first regulatory period (the average yield on 10-year Bonds in the 24 months before the entry into force of the legislation, plus a spread of 50 b.p.). An additional remuneration term ("Remuneration for the continuity of supply") increases the implicit return on gas transmission assets. <u>Gas distribution</u> : a rate of return of 10-year Bond plus a spread of 150 b.p. was set in 2002 and from then on, a parametric remuneration formula applies. |   |  |   |
|                       | Use of rate of return                         | Rate of return is applied (nominal pre-tax) on RAB in Gas TSO, Electricity TSO and Electricity DSO. A rate of return was set for gas distribution in 2002 and from then on, a parametric remuneration formula applies.   |   |  |   |
| Regulatory asset base | Components of RAB                             | Fixed assets (No working capital; No assets under construction)  |   |  |   |
|                       | Regulatory asset value                        | Electricity: depending on commissioning year: Replacement cost / Average between audited costs and Investment reference values. For TSO singular assets: Audited costs. Gas transmission: average between audited costs and investment reference values. Audited costs for singular assets. Gas distribution: RAB based on the inflated gross investment value of assets in 2000, since then, the parametric remuneration formula applies.   |   |  |   |
|                       | RAB adjustments                               | Assets built year n-1 are added year n   | RAB defined in 2002 and then parametric formula   | Assets built year n-2 are added year n   | Assets built year n-2 are added year n  |

|                            |                           |   |
|----------------------------|---------------------------|---|
| <b>Depre-<br/>ciations</b> | <b>Method</b>             | Straight Line   |
|                            | <b>Depreciation ratio</b> | Generally 2,5% (Lines, Cables, Substations, Transformers, transmission pipelines). For gas distribution assets, a 5% depreciation ratio was set in 2002, since then, the parametric remuneration formula applies. |
|                            | <b>Consideration</b>      | 100% of Depreciation is integrated into the revenues  |

### Electricity DSO and TSO

With the electrical reform in 2013, the regulatory framework to set Electricity DSO and TSO revenues has changed. The current and 1<sup>st</sup> regulatory period under the new regime lasts until 31/12/2019. Regulatory period length is 6 years, being the next one 2020 – 2025.

Electricity DSO and TSO receive revenues for investments (CAPEX), operation and maintenance (OPEX) and other regulatory tasks (only DSO). In addition to this, they also have incentives that can result in increased or decreased revenues, depending on their performance.

All regulatory parameters (reference values, rate of return) are fixed for each 6-year regulatory period, and can only be reviewed for subsequent regulatory periods. They are not updated by price indexes nor efficiency factors within the regulatory period. RAB is updated every year, by adding new investments and subtracting depreciation.

### Revenues for Investments (CAPEX)

#### Regulatory Asset Base (RAB)

For assets built until 31<sup>st</sup> December 2014 by DSO, RAB was set at replacement cost, by multiplying the existing physical assets by the investment reference values for each asset type, with an efficiency factor, and subtracting the grants and assets built or financed by third parties. This value was then adjusted to take into account only the proportion of investments that were pending to recover taking into account the remaining regulatory asset life as at 31<sup>st</sup> December 2014. This value was calculated for all RAB as at 31<sup>st</sup> December 2014 in aggregated terms, taking into account the proportion of investments pending to recover in the statutory accounts of each DSO.

For TSO, RAB was set taking into account the assets built before 1998 in aggregated terms, with an “implicit value” method. For assets built from 1998 to 31<sup>st</sup> December 2014, RAB was set at replacement cost like with DSO, but asset by asset, taking into account the remaining regulatory asset life of each asset, as that information was available for TSO.

For assets built from 1<sup>st</sup> January 2015 onwards, RAB is calculated as the average between audited costs and investment reference values. Therefore, if a DSO/TSO is able to build an asset at a cost below its reference value, it retains half of the difference in the RAB as a reward. On the other hand, if the asset is built at a cost above the reference value, only half the difference will be taken into account in the RAB, being the DSO/TSO therefore penalized. For singular TSO assets only, such as international interconnectors or submarine cables connecting islands or to the mainland, just audited costs are taken into account, due to lack of reference values.

There are specific investment reference values for the TSO assets in the isolated energy systems of the Canary and Balearic Islands.

Assets commissioned in year n start receiving revenues in year n+2. To take this into account, RAB is increased by  $(1 + \text{Rate of Return})^{1,5}$  years. Assets under construction and working capital are not included in the RAB. When assets end their regulatory life, they are taken out of the RAB, and stop receiving revenues for investment.

### **Depreciation**

RAB is recovered by a straight line depreciation value. Regulatory Asset Life is set at 40 years for most assets (lines, cables, substations, transformers).

### **Rate of Return**

In addition to this, Net RAB pending to recover is multiplied by the Rate of Return. The Rate of Return was fixed for the current regulatory period as the average yield of the Spanish 10-year Bond of April, May and June 2013 (4,503%) plus a spread of 200 b.p., resulting 6,503%. WACC was not used. For subsequent regulatory periods (year  $n$ ; year  $n+5$ ), the Rate of Return will be fixed as the average yield of the 10-year - Spanish Bond from (May year  $n-3$ ; April year  $n-1$ ) plus a spread. Once fixed, the Rate of Return can't be updated within the 6 years regulatory period. The Rate of Return can't change more than 50 b.p. a year. Therefore, changes between one regulatory period and the next one has to be made in the number of years necessary.

### **Revenues for Operation and Maintenance (OPEX)**

DSO/TSO receive an allowance for operation and maintenance (OPEX) that is calculated by multiplying the number of physical assets of each type by the OPEX reference values. Therefore, DSO/TSO have an incentive to operate and maintain the grid below the OPEX reference values set for each regulatory period.

For TSO singular assets only, singular OPEX values may apply. There are also specific OPEX reference values for the TSO assets in the isolated energy systems of the Canary and Balearic Islands.

Assets which regulatory life has expired receive increased OPEX reference values to incentivise they are kept under operation. The increasing factor ranges from 15% to 30% depending on the number of added years of operation of the asset (5 to 15). After 15 years, the increasing factor keeps rising until it reaches 100%, which tops up

### **Revenues for Other Regulated Tasks (DSO only)**

DSO receive the following revenues to perform other regulated tasks: (1) Metering, (2) Help clients contract electricity, revenues to support invoicing and to reduce non-payments by clients, (3) Attend telephone calls from clients, (4) Grid planning and (5) Revenues to cover overhead costs.

Each type of revenues for other regulated tasks is calculated as a reference value multiplied by the number of clients. There are different reference values for the first 1.000 clients, the first 10.000 clients and the first 1.000.000 clients.

DSOs are incentivised to perform these tasks at lower costs than those established as reference values per client, as they retain the difference.

### **Incentives**

DSO have incentives to reduce grid losses (-2%; +1%), to improve quality of supply (-3%; +2%) and to detect fraud (0%; +1,5%). TSO have an Incentive to maximise grid availability (-3.5%; +2.5%). Within the ranges established for each incentive, DSO/TSO can increase their revenues if they outperform, but are penalized if they underperform.

### **Gas Transmission and Distribution**

Six-year regulatory periods are established to determine the remuneration for the regulated activities (current regulatory period ends as of 31<sup>st</sup> December 2020).

The new framework establishes that the remuneration parameters are fixed for every regulatory period although some of them (including the unit reference values for market gains in distribution, unit operating and maintenance costs, unit standard values for investments, etc.) can be adjusted under special circumstances at the start of the fourth year for the remaining three years of the period, in the event that there are significant variances in the revenue and cost items. The rate of return and the efficiency factor cannot be adjusted during the regulatory period. The new framework also states that any automatic revision procedure covering remuneration values and parameters based on price indexes is eliminated.

### **Gas Transmission**

The remuneration formula for the primary transmission network takes into account two components: (i) remuneration of availability (RD) and (ii) remuneration of continuity of supply (RCS). The remuneration of availability includes the operating and maintenance costs, depreciation and financial remuneration calculated by applying the rate of return determined for each regulatory period to the annual net value of the investment. The calculation of each of these items is described below:

### **Regulatory Asset Base (RAB)**

For facilities commissioned before 2002, the assets value after the revaluation of 1996 (Royal Decree-Law 7/1996), less grants received to finance these assets is considered. For new facilities brought into service since 2002, the standard value of each investment set by the regulator is used, while those investments that entail expansion are measured at actual cost. Transport facilities brought into service since 2008 are valued at the average of the standard value and actual cost (audited).

### **Depreciation**

RAB is recovered by a straight line depreciation value. Regulatory life is set at 40 years for all pipelines and 30 years for other transmission assets.

### **Rate of Return**

A rate of return applies on the net value of transportation assets. The current rate of return is set at 5.09% for the first regulatory period (the average yield on 10-year government Bonds in the 24 months before the entry into force of the legislation, plus a spread of 50 b.p.).

### **Revenues for Operation and Maintenance (OPEX)**

Assets are remunerated based on their technical characteristics by using unit operating and maintenance costs determined by the regulator.

### **Remuneration for Continuity of Supply**

It is a remuneration assigned to the following activities: transmission, regasification and underground storage, that is then distributed to all facilities of each activity, while they are in operation, according to their standard replacement investment value. The global remuneration is calculated on a yearly basis, based on the prior-year remuneration, multiplied by an efficiency factor (0.97 for the first regulatory period) and the changes in total national demand for gas, excluding supplies through satellite plants, with the following maximum and minimum demand limits: 410 TWh and 190 TWh. Therefore, it can be considered that the financial remuneration for transportation facilities is made of two terms: an explicit financial return (5.09% on the net value) and an implicit financial return obtained from the remuneration for continuity of supply.



Once the regulatory useful life of the facilities has ended, and in those cases in which the asset continues in operation, the fixed remuneration is calculated as operating and maintenance costs increased by a coefficient determined by the number of years by which a facility exceeds its regulatory useful life.

### **Gas Distribution**

The current remuneration has its origins in 2002, when it was established according to the real investments and operating costs of the Spanish distribution companies at 2000. The initial annual remuneration base was calculated for 2000 taking into account the following remuneration blocks:

- Financial remuneration: a rate of 6.77% (equivalent to a 10-year Spanish bond + 150 b.p. at that time) was applied to the inflated gross investment value of regulatory asset base at 2000. The RAB was obtained assuming the gross investment value of assets of 1996 updated to 2000 since this was the last balance sheet revaluation available.
- Amortisation: based on the gross asset investment costs in 2000 divided by the useful economic life of assets (20 years).
- Annual operating costs based on the accounting data from the industry players.

In a second step, 2000 values were brought forward to 2002. This update was made taking into account the inflation through a price index for the period 2000-2002 and the average national demand growth over the period 2000-2002 and adjusted with an efficiency factor of 0.7103. The remuneration of incremental distribution activities from 2002 to 2014 was based on the yearly updating of initial revenues set for 2002 according to a parametric formula that remunerated the increase (or lost) on new points of supply (at pressures equal to or below 4 bar) and delivery of higher (or lower) volumes of gas (both at pressures equal to or below 4 bar and over 4 bar).

The regulatory review carried out by Law 18/2014 is based on performing a new evaluation of agents' remuneration bases while reducing the overall remuneration by 110 million €. This remuneration is updated on a yearly basis by a parametric remuneration formula. The parametric formula calculates annual allowed revenue as the sum of the allowed revenue of the preceding year, and additional revenue earned (or lost) during the current year from new points of supply acquired (or lost) and delivery of higher (or lower) volumes of gas (that distinguishes for supplies at pressures equal to or below 4 bars, between consumers with an annual consumption of less than 50 MWh and consumers with a higher consumption, so as to guarantee the adequacy of system revenue at all consumption levels). In order to incentivise network expansion to non-gasified zones and bring remuneration into line with actual costs incurred by companies, different unit values are used during 5 years depending on whether or not customers are in recently-gasified municipalities.

Additional regulated income (such as regulated inspections, activation rights, regulated services lines, supply renewal revenues, meter rents, etc) is received by DSO.

## 2.26 Sweden

|                       |   | Gas TSO  | Gas DSO  | Electricity TSO   | Electricity DSO  |
|-----------------------|---|--|--|---|--|
| Market structure      | Network operators                             | 1  | 6  | 2   | 184 (163+21)   |
|                       | Network length                                | 601 km   | 3 546 km   | ~15 000 km  | 550 085 km   |
|                       | Ownership                                     | Foreign ownership  | Municipality and foreign ownership   | State owned (SVK) and private (Baltic Cable)  | State, municipality, private, and foreign ownership  |
| General framework     | Authority                                     | Swedish energy markets inspectorate, Ei  |  |   |  |
|                       | System  | Revenue cap  |  |   |  |
|                       | Period  | 4 Year (Current 2015-2018)   |  | 4 Year (Current 2016-2019)  |  |
|                       | Base year for next period                     | 3 <sup>rd</sup> year in current regulatory period  |  |   |  |
|                       | Transparency                                  | All information on the decisions are public on the NRAs webpage, efficiency scores, calculations of the revenue caps and of the WACC to mention a few.                           |  |   |  |
|                       | Main elements for determining the revenue cap | TOTEX (divided into CAPEX, Non-controllable OPEX and Controllable OPEX). General efficiency target of reducing 1 percent of controllable OPEX annually                           | TOTEX (divided into CAPEX, Non-controllable OPEX and Controllable OPEX). General efficiency target of reducing 1 percent of controllable OPEX annually | TOTEX (divided into CAPEX, Non-controllable OPEX and Controllable OPEX). Incentives for good quality of supply. General efficiency target of reducing 1 percent of controllable OPEX annually | TOTEX (divided into CAPEX, Non-controllable OPEX and Controllable OPEX). Incentives for good quality of supply Efficiency benchmark. |
|                       | Legal framework                               | Naturgaslagen (Gas Act)  |  | Ellagen (Electricity Act)   |  |
| Rate of return        | Type of WACC                                  | Real WACC pre- tax   |  |   |  |
|                       | Determination of the rate of return on equity | CAPM: $r_e = r_f + \beta * (r_m - r_f) + \text{Extra riskpremium}$   |  |   |  |
|                       | Rate of return on equity before taxes         | For gas in %: 11,93 = (4 + 0,76 * 5 + 1,5) / (1-0,22)<br>For electricity in %: 10,39 = (4,01 + 0,72 * 5 + 0,5) / (1-0,22)  |  |   |  |
|                       | Use of rate of return                         | The debt share is derived from market values of European comparison companies that are publicly traded (52% debt 48 % equity for electricity and 47 % debt, 53 % equity for gas) |  |   |  |
| Regulatory asset base | Components of RAB                             | Meters, lines, stations, storage, and regasification assets  |  | Meters, lines (grid), and network stations  |  |
|                       | Regulatory asset value                        | 2015 SEK ~6,6 Billion  | 2015 SEK ~6,5 Billion  | 2015 SEK ~57 Billion  | 2015 SEK ~400 Billion  |
|                       | RAB adjustments                               | Adjusted for inflation, adjustments for new investments and disposals  |  |   |  |
| Depreciations         | Method  | Real linear (Straight line) depreciation   |  |   |  |
|                       | Depreciation ratio                            | Meters: 25 years<br>Lines: 65 years<br>Stations: 40 years<br>(storage: 50 years)   | Meters: 12 years<br>Lines: 50 years<br>Stations: 20 years<br>Regasification assets: 25 years   | Meters: 10 years<br>Lines and Network stations: 40 years<br>(+ up to 25 % extra if the asset is functional after full depreciation)   | Meters: 10 years<br>Lines and Network stations: 40 years<br>(+ up to 25 % extra if the asset is functional after full depreciation)  |
|                       | Consideration                                 | The depreciation is fully integrated into the revenue cap  |  |   |  |

## Introduction

The electricity and gas networks are examples of natural monopolies, as it would be both economically and environmentally unreasonable to have competing infrastructures available for each customer. This means that the network operators (DSOs and TSOs) have limited or no competition. To be the only seller in a price-inelastic market entails possibility for the operator to increase prices and thereby increase profits. To ensure that the network operators do not make unreasonable high profits, a regulation needs to be in place. The Swedish energy markets inspectorate, Ei, is the national regulatory authority, NRA, responsible for designing the regulation in a way that minimizes the welfare losses from monopoly power. The main objective with the regulation is to ensure that the network operators do not make monopoly profits while retaining efficient operations of the grid with a good quality of supply. In this way high quality and fair prices will be ensured for the customers.

Ei regulates both the gas and the electricity sector and the size of the regulated operators span from around 100 connections for the smallest operators, to over 800 000 customers for the largest operators.

On the electricity market there are currently 184 DSOs and two TSOs in Sweden. The Swedish TSOs are, Affärsverket Svenska kraftnät (SVK), owned by the government. With a few exceptions, the SVK owns and operates all parts of the transmission system. Baltic Cable (BC) owns one line of transmission connecting the electricity grid between Sweden and Germany. All other entities that operate power systems in Sweden are defined as DSOs. The 184 DSOs are of varying size and ownership structure (state, municipal, private and other), and they each have a so-called concession (permission) for the distribution of electricity, either for a defined geographical area (in total 163 local DSOs,) or for a specific line (in total 21 regional DSOs). The concession means a privilege, but also with several obligations, which are governed by laws and a regulation. Ei monitors that the network operators are in compliance with the existing rules. Ei's role as the NRA is for example to ensure that customers have access to a power distribution system, to provide incentives for cost efficient operation with acceptable reliability and with objective, reasonable and non-discriminatory tariffs.

The gas market is relatively small in Sweden and consists of one TSO, Swedegas, one regasification facility (RAB value in SEK ~104 million at 2015), one storage facility (RAB value in SEK ~460 Million at 2015) and 6 DSOs. With no distribution system in the northern parts of Sweden.

## Historical Development

The Swedish electricity market was deregulated in 1996, since then, generation and trading of electricity are exposed to competition. The network operations in their capacity as natural monopolies are subject to regulation. Since the deregulation multiple regulation methods have been implemented. One example is that in 2003, a performance-based tariff regulation was introduced where fictive reference networks were used. Until 2012 Sweden used an ex post regulation, where each year was treated as a regulatory period. From 2012 an ex ante revenue cap regulation has been used. In the regulation the regulator shall decide on each network operators' revenue caps after a proposal from each company. The revenue cap shall cover reasonable operational costs and a reasonable return on the assets used in the distribution and transmission.

A trend in Sweden amongst the DSOs are that the operators seem to merge into fewer and larger companies. At the end of the 1950s, there were more than 1500 companies and in the early 1980s the number had dropped to 380 companies. Today there are under 200 network operators under Ei's regulation.

### **Determining the Revenue Caps**

The regulatory model of Sweden is structured on the different cost items. First the division between capital cost, CAPEX, and operating cost, OPEX. Then latter cost is in turn divided in controllable and non-controllable cost. The controllable cost is reduced year by year by an efficiency target (see further on efficiency benchmarking). This requirement on higher productivity is not applied for the non-controllable cost. For capital cost the assessment of the regulatory asset base is the first and important part. The regulatory asset base is valued by the principle of replacement value. The norm for rate of return is decided by the method of WACC. The revenue cap is based on data reported from the network operators on historical costs, estimated non-controllable costs, and estimated investments and disposals for the regulatory period. The different posts are adjusted for inflation to have the same price level. At the end of the regulatory period, the operators replace the estimated cost with data on actual non-controllable costs, investments, and disposals. Investments and disposals are reported for every 6-month period. Any deviations from the revenue cap will be added to the cap in the next period. For the electricity network operators, the quality is set as a norm for the period in form of a mean value for historic data on interruption (SAIDI and SAIFI). The outcome of quality after the regulatory period is compared to the historically norm and the return on capital is adjusted in relation to the change of quality.

According to Section 5,1§ of Electricity Act the revenues will be fixed in advance for each regulatory period consisting of four calendar years, unless there are special reasons to use another period of time (4§). In the decision of the revenue cap the data and methodology used in the determining the revenue cap should be described (3§).

The Electricity Act states that the cap should cover the reasonable costs of conducting grid activities during the supervisory period and provide a reasonable return on capital (equity) needed to carry out the activity (6§). Regarding the design of the tariffs the legislation says that: "Grid tariffs should be objective and non-discriminatory" (Section 4, 1§ law 2009:892). Otherwise the network operators are free to design their tariffs as they please.

### **Quality Regulation**

Under a regulatory regime that provides incentives to cut costs, there is a risk that operators will refrain from undertaking the necessary investments or measures to achieve the required or potential savings. To counter this on the electricity market, quality norms are integrated in the cap so if norm values for delivery (outages) are exceeded (lowered) during the regulatory period, some reductions (rewards) in the next revenue cap will be the decided. The purpose is to give incentives for future improvement in quality. Operators achieving above-average quality in past years will have an amount added to their cap, while operators with comparatively poor-quality levels will have amounts deducted. The adjustments are limited to  $\pm 5\%$  of the revenue cap but no greater than the operators return on the asset base. Beyond this the network operators will need to economically compensate customers for outages longer than 12 hours. Outages longer than 24 hours are illegal and when they happen the operators must come up with a plan for it not to happen in the future.

Every DSO should, on a yearly basis, submit data to Ei on a customer level. For the reliability incentive scheme, data about outages between 3 minutes and 12 hours are used (both longer and shorter outages are also reported). Outages above 12 hours are excluded to not punish DSOs twice.

No quality regulation has been implemented for the gas network operators in Sweden.

### **Efficiency Benchmarking**

The gas network operators have a general efficiency requirement to annually reduce 1 percent of their controllable OPEX. The reason for a general requirement rather than firm-specific efficiency targets are due to the small number of operators. In a benchmarking analysis based on only a few operators the results are likely to underestimate the technological level, making the operators look more efficient than they are. We also see a lot of heterogeneity amongst the Swedish gas network operators making it difficult to compare them to each other. The same target is set for the electricity TSO, SVK, also due to a lack of comparable operators.

For the electricity DSOs an efficiency benchmarking model is used to estimate firm-specific potential for efficiency improvements. The benchmarking involves assessing the operators' individual costs against the services they provide and determining each operator's cost efficiency compared to the other operators. In the benchmarking process the NRA uses a DEA model to compare the inputs (controllable OPEX and CAPEX), to the outputs (number of customers, delivered electricity high and low voltage, the highest effect against overhead grid, and number of network stations) for the DSOs. By the choice of variables some structural differences are accounted for to some extent, for example number of network stations work as a proxy for customer density.

The calculations are based on the average of 4 years historical data. The efficiency requirement is based on the controllable OPEX. The maximal improvement potential has been set to 30 percent with a realization time of 8 years (two regulatory periods) and the DSOs get to keep 50 percent of their realised improvements. This results in a maximal requirement (lowering of the revenue cap) of 7,5 percent of a DSOs controllable OPEX. To also incentivise the relative efficient operators to improve a minimum level have been set to 1 percent annually of the controllable OPEX.

### **Determining the Regulatory Asset Base and Reasonable Return**

The regulatory asset bases in Sweden are based on norm-values, in a way to estimate the replacement value for all assets. In a second stage the asset base is adjusted for age. In Sweden a linear depreciation method is used to estimate depreciation costs. The depreciation times are currently set between 10 and 40 years (with possibilities for up to 10 years of extra compensation if the assets are functional). For the regulatory period 2020 – 2023, new depreciation times will be used, reaching from 10 to 50 years (+ up to 25 % extra if the assets are functional after being fully depreciated) divided over more categories.

To determinate the return for the network operators, a weighted average cost of capital, WACC, method is used. The WACC gives allowance for the cost of debt and the cost of equity. To calculate an efficient debt ratio, European network operators that are publicly traded are observed, since they should have incentives to minimize their costs in order to maximize shareholders utility (close to 50 Percent debt and 50 percent equity). The debt part of the WACC is based on the risk-free rate of return and a credit risk-premium based on the ratings for the publicly traded comparison networks. To determinate the cost of equity the capital asset pricing model, CAPM, is used. The same European comparison network operators as earlier are used for estimating the beta value, while the market risk-premium and the risk-free rate of return are based on Swedish market data. Except from this, the network operators also receive an extra risk-premium due to differences in risk structure than the European comparison network operators.

How to determinate a reasonable rate of return for network operators has been widely discussed in Sweden and the network operators have multiple times appealed Ei's decisions

and argued for a higher rate of return. For the regulation period 2016-2019 Ei decided on a real WACC of 4,53 % for the electricity network operators. This was later changed by the court to 5,85 %. For the gas network operators Ei decided on a real WACC on 6,26 % for the regulation period 2015-2018. This was also appealed and later changed by the court to 6,91 %. For the electricity regulation period 2020-2023, the government have decided on new legislation on how to determine a reasonable rate of return and added more differentiated depreciation time for network assets, this will give clearer guidance for the decisions.

### **Transparency**

Information, guides to reporting, and how to calculate the revenue cap among with Ei's calculations and decisions are published on the webpage of the NRA.



### **3 Economic Theory and the Regulatory System**

In the past, cost-based regulation approaches (rate-of-return regulation or cost-plus regulation) were widely used for tariff regulation purposes. The rate-of-return model guarantees the regulated company a certain pre-defined rate of return on its regulatory asset base. Another approach is cost-plus regulation, in which a pre-defined profit margin is added to the costs of the company. Obviously, the regulated company has no incentive to minimise its costs under a cost-based regulation framework, because it can increase its profits by simply expanding the asset or cost base. Under cost-plus regulation a company may have an incentive to signal incorrect costs to the regulator or to even opt for wasting resources in order to increase the cost base (“gold-plating”).

As a response to the major drawbacks of the cost-based regulation, incentive-based approaches to tariff regulation were first developed in Great Britain (GB) and are currently applied in many countries.

Incentive-based regulation can be characterised by the use of financial rewards and penalties to induce the regulated company to achieve the desired goals (generally in form of an efficient cost base) whereby the company is allowed some discretion in how to achieve them. Rewards and penalties replace a ‘command and control’ form of regulation and provide incentives to the company to achieve the goals by allowing it to share the ‘extra profit’ in case it over-fulfils the targets set by the regulator, in general aiming cost control – so that grid users later could benefit from them in a quantitative way through lower tariffs in the future.

#### **3.1 Regulatory System in Place**

As described before, most of the European countries use incentive-based regulation in form of a revenue cap. The tables in the Annex 3 accompanying this report, which contain the answers of the asked questionnaires, underline the usage of this regulatory instrument. In general, most countries use a mixture of a cap regulation (revenue or price) and a guaranteed rate of return. A revenue cap regulation can thereby be seen as an indirect price cap regulation, where the revenue is the result of price multiplied with the quantity. Today a cost plus regulation is an exception and only used in a few countries anymore.

Electricity transmission is regulated by incentive methods in 19 of 25 countries. Revenue caps are set by 15 National Regulatory Authorities (NRAs). From the beginning of the new regulatory period 2016-2019, Belgium introduced for the transmission of Electricity a considerable number and amount of extra incentives to increase efficiencies, foster market integration and security of supply and support the related research activities. The TSO has strongly taken those into account.

In electricity distribution 21 NRAs apply incentive regulation. Price caps are used by 7 NRAs, 13 NRAs say that they use revenue caps.

Also gas transmission is regulated by incentive methods in 20 countries. A limitation by caps is used at 19 countries, sometimes even with a mixture of price and revenue caps. At 7 countries a rate of return is implemented.

In gas distribution incentive based methods are applied by 22 countries. In 4 countries a mixture of incentive and cost-based methods is applied and 8 NRAs use a cost-based regulation.

### **3.2 Efficiency Requirements**

Efficiency requirements force the network operators to reduce costs and to work more efficiently. One way of implementing these requirements could be to reduce the allowed cost year by year. The tables in the Annex 3 show whether the NRAs set efficiency requirements ('X-factors') on OPEX and CAPEX.

The survey revealed that a majority of the regulators in electricity and gas alike require the cost saving mainly on the OPEX side. On the CAPEX side, nearly 20% of respondents have efficiency requirements applied. This result is independent of the energy (gas/electricity) and the market layer (TSO/DSO). In some cases, an efficiency requirement is applied to TOTEX (CAPEX+OPEX).

One country (Belgium) uses different efficiency requirements depending on its regional areas.

## 4 Calculation of the Rate of Return

Even in a regulated, monopolistic market, companies – in this case network operators – must be allowed to make a return on investment, just as in a competitive market. Returns secure companies' financing, since operators will only continue to operate networks, and investors invest in them, if they make adequate returns. Only then will equity and debt capital continued to be provided.

The fact that a return on investment is necessary for a network to be operated, raises the question of how the rate of such a return is calculated to create appropriate incentives.

### 4.1 Methods Used of the Rate of Return

There are different possible methods to calculate the rate of return. Mostly a WACC factor (Weighted Average Cost of Capital) is used.

In general, WACC can be expressed in a simplified manner by the following formula:

$$\text{WACC} = \underbrace{\frac{\text{Equity}}{(\text{Equity} + \text{Debt})}}_{\text{Weighting factors}} * \text{Cost of equity} + \underbrace{\frac{\text{Debt}}{(\text{Equity} + \text{Debt})}}_{\text{Weighting factors}} * \text{Cost of debt}$$

NRAs can distinguish between *nominal* or *real* and *before* and *after* taxation as well as a “Vanilla” WACC.

In conclusion, for electricity network regulation, the most popular approach is to use nominal WACC before taxation (as can be seen in the attached tables of Annex 3 accompanying this report). The otherwise most commonly used method for calculation of the rate of return is the real weighted average cost of capital before taxation, which is used from 25% of the NRAs. In the gas sector, the nominal WACC before taxation approach is popular as well, however the real weighted average cost of capital before taxation is also frequently used (WACC nominal 50%, WACC real 30%). In addition to that it is remarkable that 4 NRAs do not use WACC in the regulation of electricity and gas TSOs, and Germany and Spain also do not use WACC in the regulation of electricity and gas DSOs.

### 4.2 Year of Rate of Return Estimation and Length of Regulatory Period

To get information about the length of regulatory periods and the different tariff years in the individual regulatory systems, a time series from 2007 to 2018 was considered. In general, the majority of NRAs evaluate (or adjust) the rate of return parameters in the year before the regulatory period starts. The year before the regulatory period starts is used as ‘photo’ or base year in which the rate of return parameters are evaluated or adjusted for TSOs as well as for DSOs. Most NRAs make no distinction between gas and electricity. There are only a few Member States who evaluate or adjust the parameters 2 or 3 years before start of the regulatory period. The typical regulatory period is between 3 and 5 years independent of TSO or DSO and electricity or gas sector. Just a few Member States use a yearly regulatory period or a period which is longer than 5 years. One country (Estonia) uses an undefined regulatory period, so the operator can submit data at any time.

### 4.3 Rate of Interest

The weighted average cost of capital (WACC) is a factor applied to an asset volume to calculate a rate of return. However, as a company's capital generally consists of both equity and debt capital, rates of interest for both of these must be calculated when determining a suitable return.

#### 4.3.1 Risk-free Rate

The risk-free rate is the expected return on an asset, which bears in theory no risk at all, i.e. whose expected returns are certain<sup>32</sup>. In other words, the risk-free rate is the minimum return an investor should expect for any investment, as any amount of risk would not be tolerated unless the expected rate of return was greater than the risk-free rate.

The risk-free rate can be described as either “nominal” or “real”. The nominal interest rate is the amount, in money terms, of interest payable. The real risk-free rate excludes inflation and reflects the pure time value of money to an investor.

The relationship between nominal and real risk-free rates and inflation can be expressed as follows<sup>33</sup>:

$$(1 + \text{nominal risk-free rate}) = (1 + \text{real risk-free rate}) \times (1 + \text{inflation})$$

In practice, it is not possible to find an investment that is free of all risks. However, freely traded investment-grade government bonds can generally be regarded as having close to zero default risk and zero liquidity risk.

##### 4.3.1.1 Evaluating Risk-free Rates

There are only marginal differences in the individual regulatory systems concerning evaluating the risk-free rate. Most NRAs evaluate risk-free rate on the basis of government bonds interest rates. The risk-free rates are usually evaluated on the basis of the own national government bond interest rates. Some regulators however use the interest rates based on the government bonds of selected foreign countries (AA or higher rated) or OECD averages.

In most cases, they use the same methodology for all network operators, but in some countries there are differences in approaches between both electricity and gas sector, and between transmission and distribution. The main reason for such differences is that the risk-free rates have not been evaluated at the same time.

The most frequently used bonds have maturities of 10 years, but also 5-year bonds appear. In addition, it is remarkable that Germany uses maturities of 1, 2, 5, 10, 20 and 30 years. The most Member States use historical averages, but in relation to the years of historical analysis there is no uniform usage. The majority of NRAs apply 1, 5 or 10 years of historical analysis independent of electricity or gas sector and TSO or DSO regulation.

##### 4.3.1.2 Values of Nominal and Real Risk-free Rates

There are different values of nominal and real risk-free rates used by regulators. In order to compare the value of risk-free rates, the Member States were also asked if the risk-free rate is used nominal or real.

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<sup>32</sup> IRG – Regulatory Accounting, Principles of Implementation and Best Practice for WACC calculation, February 2007, [www.erg.eu.int/doc/publications/erg\\_07\\_05\\_pib\\_s\\_on\\_wacc.pdf](http://www.erg.eu.int/doc/publications/erg_07_05_pib_s_on_wacc.pdf).

<sup>33</sup> S. Ross, R. Westerfield, B. Jordan, Essentials of Corporate Finance, Irwin/McGraw-Hill, 1996, p. 248.

The conclusions could be drawn that most of the NRAs use nominal risk-free rates (only a few Member States use real risk-free rates) and the typical value of nominal risk-free rate is between 1.0 and 4.0%. Nevertheless, the values of the risk-free rates also depend on the year of assessment.

### **4.3.2 Debt Premiums**

In corporate debt finance, the debt risk premium is the expected rate of return above a (determined) risk-free interest rate. The risk premium is determined as the margin between the risk-free rate and the corporate bond rate. It expresses the incentive for an investor to invest in the corporation instead of investing in e.g. secure government bonds.

#### **4.3.2.1 Evaluating Debt Premiums**

In the attached tables the approach towards debt premiums (where applied), their value, the applicable year and a short description of the evaluation are shown. The evaluation of the values of debt premiums differs from NRA to NRA. They are usually estimated on the basis of market analysis provided by external experts and internal comparative analysis conducted by the NRAs, but some of them also use country ratings. The values rather reflect the borrowing conditions for network operators which are seen as companies with good ratings.

The values of debt premiums used by the regulators are in most cases between 0.40 and 2.00%. Portugal uses a debt premium of 2.5%. Greece has a debt premium for electricity network operators of 2.3% and of 4% for gas network operators. The values of debt premium differ marginally from electricity to gas regulation and TSOs to DSOs. Only a few Member States do not use debt premiums in their regulatory system.

#### **4.3.2.2 Real Cost of Debt in Tariff Calculation**

The tables in the Annex 3 show the value of real cost of debt. In order to make the cost of debt applied by the NRAs more comparable, the debt premium was (in most cases) added to the real risk-free rates. The survey shows that for the majority of the analysed countries, the real cost of debt is in range between 1.5 and 4.0%. Only a few Member States use real cost of debt with less than 1% or even higher than 6%. Concerning the year of evaluating real cost of debt the most NRAs apply years between 2015 and 2018. Just a few countries use years before 2013.

### **4.3.3 Market Risk Premiums**

Market risk premium could be defined as the excess return that the overall stock market provides over an investment at the risk-free rate. Thus, determined by comparing the returns on equity and the returns on risk-free investments. This excess return compensates investors for taking on the relatively higher risk of the equity market. The size of the premium will vary as the risk, in the stock market as a whole, changes; high-risk investments are compensated with a higher premium.

#### **4.3.3.1 Evaluating Market Risk Premiums**

The surveyed countries should give information about the value of the market risk premium, the year of evaluation and the NRAs approach for evaluating it. The value of market risk premium is often in range of 4 and 5% independent of electricity or gas sector and TSO or DSO regulation. Only a few NRAs use market risk premiums with a value of 3 or 6%, in addition to that it is remarkable that Romania uses the highest value for the gas market (6.42% for DSOs and TSOs) and Portugal uses the highest value for the electricity market (7.66% for DSOs – including a country risk spread). Concerning the year of evaluation of the market risk premium the most Member States apply years between 2015 and 2017.

As in the case of debt premiums, the values of market risk premiums are also based on a market analysis. The NRAs also use the reports prepared by expert group Dimson, Marsh, Staunton and the analysis provided by Damodaran.

#### 4.3.4 Capital Gearing

The gearing could be defined as the proportion of assets that were funded from borrowing funds. It is necessary for calculating the WACC, when the weighting factors have to be determined.

Like in subchapter 4.1 shown the formula  $\frac{Debt}{Equity+Debt}$  defines the gearing.

##### 4.3.4.1 Evaluating the Gearing Ratio

The implemented survey includes the values of the gearing the year of evaluation and a short description of the evaluation by the NRAs. Most of the Member States use a gearing between 40 and 60%. Mainly the same value is used for all sectors independent of TSOs or DSOs. Only a few countries make use of different values, and if they do so the value changes only minimally. Concerning the year of evaluation of the gearing the most Member States apply years between 2015 and 2017. The majority of NRAs base the gearing ratio on experts' reports or market analysis.

#### 4.3.5 Taxes

The tax value could be defined as the rate of income tax paid by the network operators.

##### 4.3.5.1 Evaluating the Tax Value

The attached tables show the value of the tax rates used by the NRAs. In detail they show the taxes values, the year of evaluation and a short description of evaluation.

The NRAs filled in the value of the corporate tax or the corporate income tax (depending on the name which is used) which apply to the network companies. The value of corporate tax depends on the national tax system. Most of the Member States use a corporate tax value between 10 and 30%, only a few NRAs are situated below or over this value. Mainly the same value is used for all sectors independent of TSOs or DSOs. Only a few countries make use of different values, and if they do so the value changes only minimally. Concerning the year of evaluation of the gearing ratio the most Member States apply years between 2015 and 2017. In the most regulatory systems the tax value is defined by law.

#### 4.3.6 Beta

An asset beta could be described as a quantitative measure of the volatility of a given stock, mutual fund, or portfolio, relative to the overall market.

The asset beta therefore reflects the business risk in the specific market where the company operates. A beta of 1 corresponds to the expectations of the market as a whole, a beta above 1 is more volatile than the overall market, while a beta below 1 is less volatile.

The beta of a company is calculated after subtracting its debt obligations, thus measuring the non-diversifiable risk.

Asset (unlevered) beta removes the effects of leverage on the capital structure of a firm, since the use of debt can result in tax rate adjustments that benefit a company. Removing the debt component allows an investor to compare the base level of risk between various companies.



An equity beta could be defined as an indication of the systematic risk attached to the returns on ordinary stocks. Equity beta accounts for the combined effects of market and financial risks that the stockholders of a company have to face. It equates to the asset beta for an ungeared firm, or is adjusted upwards to reflect the extra riskiness of stocks in a geared firm.

The dependence between the asset and equity beta is usually presented by the following formula:

$$e\beta = a\beta * [1 + (1-t) * (D/E)], \text{ where}$$

$e\beta$  = equity beta

$a\beta$  = asset beta

$t$  = tax rate

$D$  = Debt

$E$  = Equity

$D/E$  – gearing ratio

Sometimes in the calculation of the equity beta the influence of taxes is not taken into account. In this case the formula for calculation equity beta is as follows:

$$e\beta = a\beta * [1 + D/E]$$

#### 4.3.6.1 Evaluating the Asset and Equity Beta

The survey includes the NRAs approach for evaluation of asset and equity beta.

The majority of NRAs evaluate beta values by using both external and internal market analyses. The most frequently applied approach in the calculation of equity beta is to use the formula which includes tax. Some regulators use a formula which does not include tax and Belgium, Great Britain and Hungary use direct equity beta without a calculation of asset beta.

Due to the different gearing ratios, the comparison of equity betas could be misleading. In order to make the values comparable the asset beta were calculated. The calculation was based on the value of equity betas and gearing ratios used by the regulators. The formulas presented above were used in this calculation.

#### 4.3.6.2 Betas in the Regulation

The attached tables show asset beta  $a\beta = e\beta / [1 + (1-t) * (D/E)]$  and/or  $a\beta = e\beta / (1 + D/E)$  used in tariff calculation for the electricity and gas TSOs and DSOs.

The values of asset beta calculated with  $[a\beta = e\beta / [1 + (1-t) * (D/E)]]$  are in the electricity sector are typically in the range between 0.3 and 0.5. An exception is Sweden concerning the regulation of electricity TSOs, the value of asset beta is higher than 0.7. In the gas sector the values of asset beta are also between 0.3 and 0.5.

The values of asset betas calculated with  $[a\beta = e\beta / [1 + D/E]]$  are generally lower. The values for electricity and gas sector are between 0.28 and 0.4. An exception is Sweden concerning the regulation of electricity TSOs, the value of asset beta with this formula is higher than the value calculated with the formula above.

## 5 Regulatory Asset Base

The Regulatory Asset Base (RAB) serves as a fundamental parameter in utility regulation in order to determine the allowed profit. The structure of individual components included into the RAB and their valuation differ significantly among EU Member States and even among the regulated sectors. The RAB value is usually also linked with depreciation, depending on an individual NRA's approach.

In general, the RAB provides for remuneration of both historic and new investment. The RAB should be formed by the assets necessary for the provision of the regulated service in their residual (depreciated) value. The RAB can be comprised of several components such as fixed assets, working capital or construction in progress. Other elements such as capital contributions of customers, government (e.g. subsidies) and third parties, the contrary, are usually excluded.

The RAB may be valued according to different methods (e.g. historical costs, indexed historical costs or actual re-purchasing costs), which will have an influence on the determination of the CAPEX. A RAB based on indexed historical costs would therefore require the use of a 'real' instead of a 'nominal' WACC. As a result, it is important to understand the relation between RAB definition and the WACC structure.

### 5.1 Components of the RAB

The following chapter analyses the approach taken by NRAs towards fixed assets, working capital, assets under construction, contribution from third parties and leased assets with respect to their inclusion/exclusion to the RAB.

#### 5.1.1 Tariff Calculation

In general, the role of the RAB is very important at the tariff calculation. Most of the Member States use the RAB as one component (multiplied with the WACC) for calculating the allowed revenue. With a determined revenue, the therefore needed tariffs can also be calculated.

Concerning the question, whether 100% of RAB is used in tariff calculation all surveyed NRAs answered with yes for electricity TSOs. At the other sectors (electricity DSO, gas DSO, gas TSO) most of the Member States use 100% of RAB in tariff calculation. Only Poland (at electricity DSO, gas DSO, gas TSO) and Portugal (at electricity DSO, gas DSO) don't use 100% of RAB at the tariff regulation of the other sectors.

#### 5.1.2 Fixed Assets

Fixed assets, also known as a 'non-current asset' is a term used in accounting for assets and property which cannot easily be converted into cash. Fixed assets normally include items such as lines and pipes, land and buildings, motor vehicles, furniture, office equipment, computers, fixtures and fittings, and plant and machinery.

According to the survey data submitted by 23 (gas) resp. 24 (electricity) countries; all NRAs count the fixed assets into the RAB. In Poland, gas network assets are included in the RAB at net present value.

#### 5.1.3 Working Capital

Working capital represents operating liquidity available to company. Working capital is considered as a part of operating capital. Net working capital is calculated as current assets minus current liabilities:

$$\text{Working Capital} = \text{Current Assets}$$

## Net Working Capital = Current Assets – Current Liabilities

The survey resulted that approximately 1/3 of the NRAs calculate working capital into the RAB, therefore the greater part of countries do not take working capital into the RAB. It should be noted that in electricity as well as in gas DSO regulation not in whole Belgium working capital is taken into the RAB. For the Flemish region, they calculate working capital into the RAB, whereas in the Walloon and Brussels regions they do not take working capital into the RAB. In Finland, accounts receivables and inventories are allowed into the RAB in book values, however excluding cash equivalents or other receivables. In Estonia, the level of working capital is determined as 5% of the three years average sales revenue and in Norway as 1% of the book value. In Germany, only working capital, which is necessary for the operations is included and in Luxembourg the working capital is approved if duly justified.

### 5.1.4 Assets Under Construction

Assets under construction are a special form of tangible assets. They are usually displayed as a separate balance sheet item and therefore require a separate account determination in their asset classes.

Cost includes all expenditures incurred for construction projects, capitalized borrowing costs incurred on a specific borrowing for the construction of fixed assets incurred before it has reached the working condition for its intended use, and other related expenses. A fixed asset under construction is transferred to fixed assets once it has reached the working condition for its intended use.

Ordinary depreciation is not allowed for assets under construction in most countries. Even if from the accounting point of view these assets are not included in the fixed assets, the NRAs, from a regulatory perspective, do sometimes include such cost in the RAB for remuneration, as shown in the survey.

About half of the NRAs responded that electricity transmission and distribution assets under construction are included in the RAB.

In gas transmission and distribution less NRAs responded that assets under construction are included into the RAB. Some countries have certain conditions for assets under construction to be included in the RAB, e.g. for certain categories of investments, as a transition before phase-out or a length of construction of more than two years. In Luxembourg, also financing costs of assets under construction may be considered under working capital.

### 5.1.5 Contribution From Third Parties

Contributions from third parties such as connection fees, contributions from public institutions, EU funding under cohesion/structural funds, or EU grants under Decision No 1364/2006/EC, which lays down guidelines for trans-European energy networks, are often deducted by the NRAs from the RAB (*'ringfencing'*).

This approach is based on the reasoning that to the extent the asset (partly or in total) was not financed by the regulated entity, it must not be included in the RAB and remunerated.

The survey shows that the vast majority of the NRAs are deducting such contributions from the RAB in electricity and gas sector as well as for TSO or DSO regulation. Only Great Britain and Italy take contributions from the third parties into the RAB in their whole regulation.

### **5.1.6 Leased Assets**

According to International Financial Reporting Standards (IFRS)<sup>34</sup>, finance lease assets must be shown on the balance sheet of the lessee, with the amounts due on the lease also shown on the balance sheet as liabilities. This is intended to prevent the use of lease finance to keep the lease liabilities off-balance sheet.

According to a number of national accounting standards, however, it is possible to consider these assets as the OPEX and keep them off-balance sheet.

The attached tables show that around 40% of the surveyed NRAs include leased assets into the RAB. For DSO regulation Belgium includes leased assets only for Flemish Region and not for Walloon or Brussels Region. The most countries which not include leased assets considered them as OPEX. Some countries have certain conditions for leased assets to be included in the RAB, e.g. for certain types of lease or do not always base them on IFRS.

### **5.1.7 Other RAB Components**

## **5.2 Determination of Initial Regulatory Asset Value**

The value of the RAB on which the companies earn a return in accordance with the regulatory cost of capital (i.e. the weighted average cost of capital where applicable) is crucial for the calculation of the regulatory revenue.

The value of the assets included into the RAB could be expressed either in historical costs or re-evaluated values. Whilst the historical cost approach values the RAB with reference to the cost that were actually incurred by the company to build or acquire the network, the re-evaluated values represent the costs that would hypothetically be incurred at the time of re-evaluation of the assets.

### **5.2.1 Historical Costs**

The method of valuation of the RAB in historical costs is applied in regulatory regimes where the assets of regulated companies were not re-evaluated or in the regimes where NRAs keep a regulatory database of the historical values of the assets. As the historical costs do not reflect decrease in the real value of the assets caused by the inflation, some NRAs make use of the indexed historical cost method.

In electricity and transmission regulation most of the surveyed NRAs (72%) do base RAB exclusively on historical value of assets. In regulation of gas and electricity DSOs the surveyed value is only a little bit lower: 65% of all countries base RAB exclusively on historical value of asset.

### **5.2.2 Re-evaluation of Assets**

The re-evaluation of fixed assets is a technique that may be required to accurately describe the true value of the capital goods a business owns. The purpose of a re-evaluation is to bring into the books the fair market value of fixed assets. This may be helpful in order to decide on selling one of its assets or inserting part of the company into a new company. Re-evaluation of assets was conducted in many countries following the unbundling of vertically integrated companies where separate network companies were established.

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<sup>34</sup> [International Financial Reporting Standards](#)

Other reasons for re-evaluation mentioned in the survey were; very high inflation rates and the consolidation processes of regulated companies. In some regulatory regimes, a re-evaluation of distribution assets is conducted annually according to the IFRS accounting standards. Even though the most frequently applied method was depreciated replacement costs, for the sake of comparison it is crucial to know, when the last re-evaluation was performed. This is the major difference among countries surveyed. In principle, the re-evaluation can be done in two ways: only once or on a frequent basis.

One of the main advantages of the annual re-evaluation is that a NRA works with the real asset values and does not need to deal with the significant increase of RAB of market circumstances.

The surveyed countries answered the question whether the RAB is exclusively based on re-evaluated assets and if yes, how they influence the level of RAB. Overall, it should be noted that only a few Member States (25%) base the RAB on re-evaluated assets. Some of them index RAB annually by using different index e.g. retail price index or construction industry index or they evaluate assets on the basis of historical costs.

In electricity transmission, the RAB is exclusively based on the re-evaluated assets in 5 countries: the Czech Republic, Great Britain, Italy, Poland and Sweden. At gas transmission and distribution the situation is nearly the same. The Czech Republic, France, Great Britain (only in gas transmission), Hungary, Ireland, Italy and Sweden base the RAB exclusively on the re-evaluated assets.

### **5.2.3 Mix of Historical and Re-evaluated Assets**

7 NRAs apply a mix of historical values and re-evaluated assets:

In Germany, for the cost determination the equity-financed share of old assets is indexed at replacement values. The debt-financed share of old assets is valued at historical values. New assets are always valued at historical values.

In Luxembourg, assets are valued at historical costs. Old assets (capitalised before 1 January 2010) may, as an option, be evaluated as follows: A fraction of old assets is valued at historical costs (up to the debt ratio, 50% of all old assets) and at indexed historical costs (up to the equity ratio, 50%).

In Hungary in case of natural gas TSOs and DSOs, the self-owned fixed assets were re-evaluated, except the other technical machines, equipment, tools which were accepted at book value. Since one of the two natural gas TSOs was established in 2015, its assets weren't re-evaluated at all, but were accepted at book value.

### **5.3 Difference Between the RAB Defined on the Net Book Values and the RAB Based on Re-evaluated Asset Base**

The Member States were asked for the difference (in %) between the RAB defined on net book values according to national GAAP (or IFRS) and the RAB based on re-evaluated asset base. The purpose of this question was to find out if there is any difference between net book value and RAB. The reason for this is that regulated companies may have re-evaluated the assets but the NRA, for regulation purposes, could approve only part of those assets.

The survey shows that in electricity as well as in gas sector nearly 75% of the countries there is no difference between net book value and RAB. If there is a difference between net book value and RAB, the percentages are very various from about 30% to over 120%. It is remarkable that Hungary mostly has the highest percentage (RAB to NBV).

#### **5.4 Monetary Value of Regulated Assets on Historical Cost Basis and Monetary Value of Re-evaluated Regulated Assets**

The survey includes the question of monetary value of regulated assets on historical cost basis and monetary value of re-evaluated regulated assets (in both cases aggregated for all companies). Nearly half of the surveyed NRAs are unable to make a statement concerning this and some of them are not allowed because of confidential information. The monetary values of regulated assets and re-evaluated regulated assets are very different and vary from country to country. It cannot be said, that the height of the values is depending on a special sector.

#### **5.5 RAB Adjustments**

The RAB is ordinarily adjusted annually within the regulatory period when the value of the new investments is taken into consideration and the value of the depreciation is deducted.

According to survey responses, over half of the NRAs adjust RAB during the regulatory period and the annual recalculation of the net book value (new investment depreciation) is the most common approach. Concerning the question whether the adjustment affects net book values by accounting for new investments and/or depreciation, most Member States confirm this. Usually the book value is calculated by adding investments and subtracting depreciations.

The survey also enquired whether NRAs adjusted the RAB within the regulatory period to correspond the real values of the RAB by some kind of progression index.

In Great Britain, the RAB indexed for inflation using RPI (Government retail price index of inflation including interest costs) is applied. In Ireland, the Irish Harmonised Index of Consumer Prices is used. This applies to the current 5-year period, which started 1 January 2016. Previously, the Irish Consumer Price Index was used as the index. In Italy, the gross fixed investment deflator measured by the National Institute of Statistics is used.

#### **5.6 RAB Conclusions**

From a balance sheet perspective, fixed assets are the most significant items in the energy industry. Also, according to the responses of the energy regulators, fixed assets were unanimously indicated as a component of the RAB. More than half of the regulators additionally include working capital in the RAB, albeit with specific rules for its determination and inclusion.

Less than half of the regulators in the gas and electricity distribution sector and in gas transmission include the investment in progress in the RAB. For electricity transmission, on the other hand, the ratio is inversed and investment in progress is included in the RAB. The contribution by third parties is deducted from the RAB by all NRAs with only two exceptions (Great Britain and Italy).

From the responses one can conclude that the most common way of calculating the RAB components is the historical costs method, followed by the re-evaluated assets method, with the mixture of these two methods applied only rarely.



In all countries surveyed, other adjustments were not mentioned.

## 6 Depreciations

Depreciation decreases the asset value through use and the shortening of theoretical asset life and should also allow a firm to cover replacement investment costs during the economic life of an asset. Concerning the duration of depreciation, the economic lifetime of the asset should be taken into account in a forward looking, long-run approach.

The two most common approaches towards depreciation are the 'straight line' and 'accelerated' depreciation: The straight-line depreciation method spreads the cost evenly over the life of an asset. On the other hand, a method of accelerated depreciation such as the double declining balance (DDB) allows the company to deduct a much higher share in the first years after purchase.

### 6.1 Overview

Once the NRA has decided on a depreciation method (straight line or accelerated depreciation), then this method is applied for both gas and electricity system operators in this country. As mentioned before almost all NRAs use the straight line approach towards depreciations. Only Estonia uses the accelerated approach in electricity sector and gas distribution.

For both electricity and gas regulation, most NRAs have the same depreciation rate for typical TSO and DSO network assets, it differs only marginal.

One question in the questionnaire was: *"Which values of depreciation are allowed into the regulation?"* The NRAs predominantly use the same value of depreciation for the TSOs and DSOs. There are at most minor differences between the two. The NRAs use different depreciation values, with the majority using historical values in different variations.

For the most part the linear method is applied for the depreciation of the regulated assets. The lifetime of a typical network asset ranges from 30 to 50 years and the majority of the NRAs use the individual depreciation rate for each type of asset. However, in some regulatory frameworks the average rate for all companies and all assets is applied.

As with RAB valuation, the depreciation of assets could be based on historic values, re-evaluated values or on a mixture of these two methods. The vast majority of regulators allowed depreciation of tangible and intangible assets valued on the same basis as the RAB in their regulation, hence clear correlation between these values can be observed.

## 7 Conclusions

This CEER report analysed different regulatory systems of electricity and gas networks in most individual EU Member States, Iceland and Norway. It provides a general overview of the regulatory practices in place, the calculation of a classic and adequate rate of return, the determination of the regulatory asset base (RAB) and the depreciation of assets in the different regulatory systems. All these components give an impression of the conditions for possible investments in electricity and gas networks in Europe.

It is not the intention of this report to paint a complete picture of the existing regulatory framework. For example, the costs of OPEX and their treatment within the regulatory systems are not considered in this report. Furthermore, other important factors which are difficult to measure (such as the stability of the regulatory framework or regulatory processes) are not addressed in this report, although they play a key role in the decisions of investors.

When interpreting the figures which are used as the background for the report's content and which are presented in Annex 3 accompanying this report, the regulatory framework must be considered as a whole, as singling out selected parameters would distort the picture. Nevertheless, this report provides detailed information about the regulatory framework and indirect about the investment conditions in each country, offering helpful insights.

The report shows that different countries have different characteristics in their respective regulatory systems, which have to be considered. Despite differences in the regulatory system and the specific situation in each country, no regulatory regime can be seen as a stand-alone system with exclusive regulatory instruments. Many parallels between the regulatory regimes can be identified (As seen in the new chapter 2).

For the method of asset valuation, the WACC is the preferred method. Whereas the real WACC was used for the profitability calculation of the re-evaluated assets, the nominal WACC is used for the assets in historical values.

A separate chapter is devoted to the Regulatory Asset Base (RAB). The RAB can be comprised of several components including fixed assets, working capital or constructions in progress. There are thus different variations among the NRAs. According to the survey data, almost all NRAs include the fixed assets in the RAB. In contrast, with respect to the working capital, more than half of the NRAs do not include working capital in the RAB, or use a derived notion of that working, depending on whether the electricity or gas system operator is considered. The "construction in progress" component gives the same result as working capital. Less than half of the NRAs surveyed allow assets under construction in the RAB.

The RAB value is usually linked with depreciation, depending on the NRAs. In gas and electricity regulation, straight line depreciation is applied by most NRAs. The NRAs use different depreciation values, with the majority using the historical values in different variations. The lifetime of the typical network asset ranges from 30 to 50 years and the majority of the NRAs use the individual depreciation ratio for each type of asset.

For a deeper analysis of investment conditions, it would be useful to take a closer look at other fundamental parameters such as costs per unit, share of CAPEX, total expenditures (TOTEX) or the consideration of total costs [€].

Furthermore, the current developments of the energy networks in Europe should be analysed in the future. The switch from conventional to renewable energy sources, a growing cooperation between (and inside) European energy networks and the integration of smart elements into the networks can be seen as the next huge challenges for the network operators on the one hand, but on the other as well for the regulating national authorities.

## Annex 1 – Lists of Abbreviations

### General Abbreviations

| Term  | Definition                                  |
|-------|---|
| b.p.  | Basic Point                                 |
| CEER  | Council of European Energy Regulators       |
| CAPEX | Capital expenditure                         |
| CAPM  | Capital Asset Pricing Model                 |
| DDB   | Double declining balance                    |
| DEA   | Data Envelopment Analysis                   |
| DSO   | Distribution System Operator                |
| GAAP  | General Accepted Accounting Principles      |
| IFRS  | International Financial Reporting Standards |
| NRA   | National Regulatory Authority               |
| NBV   | Net Book Values                             |
| OPEX  | Operational expenditure                     |
| RAB   | Regulated asset base                        |
| RAV   | Regulatory asset value                      |
| SFA   | Stochastic Frontier Analysis                |
| TOTEX | Total expenditures                          |
| TSO   | Transmission System Operator                |
| WACC  | Weighted average cost of capital            |

### Country Abbreviations

| Abbreviation | Country        |
|--------------|----------------|
| AT           | Austria        |
| BE           | Belgium        |
| CZ           | Czech Republic |
| DE           | Germany        |
| DK           | Denmark        |
| EE           | Estonia        |
| ES           | Spain          |
| FI           | Finland        |
| FR           | France         |
| GB           | Great Britain  |
| GR           | Greece         |
| HR           | Croatia        |
| HU           | Hungary        |
| IE           | Ireland        |

| Abbreviation | Country     |
|--------------|-------------|
| IT           | Italy       |
| LT           | Lithuania   |
| LU           | Luxembourg  |
| LV           | Latvia      |
| NL           | Netherlands |
| NO           | Norway      |
| PL           | Poland      |
| PT           | Portugal    |
| RO           | Romania     |
| SE           | Sweden      |
| SI           | Slovenia    |



## Annex 2 – List of Questions

*Country:*  
*National Regulatory Authority:*  
*Name of the respondent:*  
*E-mail:*

If information can not be provided, please fill the cell "N/A"

Please do not add any additional rows and columns! If you want to add something, please fill row "Other comments"

### QUESTIONS / REMARKS

| Parameters   | electricity  |              | natural gas  |              | WACC parameters | electricity       |                   | natural gas       |                   |
|--|--------------|--------------|--------------|--------------|-----------------|-------------------|-------------------|-------------------|-------------------|
|  | Transmission | Distribution | Transmission | Distribution |                 | Trans-<br>mission | Distri-<br>bution | Trans-<br>mission | Distri-<br>bution |
| Nominal risk-free rate   |              |              |              |              |                 |                   |                   |                   |                   |
| Real risk-free rate  |              |              |              |              |                 |                   |                   |                   |                   |
| Debt premium   |              |              |              |              |                 |                   |                   |                   |                   |
| Cost of Debt   |              |              |              |              |                 |                   |                   |                   |                   |
| Risk premium   |              |              |              |              |                 |                   |                   |                   |                   |
| Asset beta   |              |              |              |              |                 |                   |                   |                   |                   |
| Equity beta  |              |              |              |              |                 |                   |                   |                   |                   |
| Cost of Equity   |              |              |              |              |                 |                   |                   |                   |                   |
| Gearing - D/(D+E)  |              |              |              |              |                 |                   |                   |                   |                   |
| Tax rate   |              |              |              |              |                 |                   |                   |                   |                   |
| Nominal pre-tax WACC   |              |              |              |              |                 |                   |                   |                   |                   |
| Nominal post-tax WACC  |              |              |              |              |                 |                   |                   |                   |                   |
| Nominal "vanilla" WACC   |              |              |              |              |                 |                   |                   |                   |                   |
| Real pre-tax WACC  |              |              |              |              |                 |                   |                   |                   |                   |
| Real post-tax WACC   |              |              |              |              |                 |                   |                   |                   |                   |
| Real "vanilla" WACC  |              |              |              |              |                 |                   |                   |                   |                   |
| If it is possible, provide the formulas (e.g. in active cells or as a description) |              |              |              |              |                 |                   |                   |                   |                   |
| In case of different methodology than WACC, provide the most important information |              |              |              |              |                 |                   |                   |                   |                   |
| <b>Additional information and comments</b>   | electricity  |              | natural gas  |              |                 |                   |                   |                   |                   |

|   | Transmission | Distribution | Transmission | Distribution |                          |  |  |  |  |
|---|--------------|--------------|--------------|--------------|--------------------------|--|--|--|--|
| Year of evaluation of "cost of capital" parameters  |              |              |              |              |                          |  |  |  |  |
| Regulatory period (if parameters are set for period)  |              |              |              |              |                          |  |  |  |  |
| Tariff year (if parameters are set for one year)  |              |              |              |              |                          |  |  |  |  |
| Inflation (which can be comparable to the risk-free rate in order to calculate both nominal and real rate)      |              |              |              |              |                          |  |  |  |  |
| How risk-free rate is evaluated?  |              |              |              |              | Evaluation of parameters |  |  |  |  |
| How debt premium is evaluated?  |              |              |              |              |                          |  |  |  |  |
| How equity risk premium is evaluated?   |              |              |              |              |                          |  |  |  |  |
| How beta is evaluated?  |              |              |              |              |                          |  |  |  |  |
| How gearing ratio is evaluated?   |              |              |              |              |                          |  |  |  |  |
| How tax ratio is evaluated?   |              |              |              |              |                          |  |  |  |  |
| Which "cost of capital" is used in tariff calculation?  |              |              |              |              |                          |  |  |  |  |
| How "cost of capital" parameters are actualised?  |              |              |              |              |                          |  |  |  |  |
| Were "cost of capital" parameters actualised as a reaction on the financial crisis?                             |              |              |              |              |                          |  |  |  |  |
| Are some kind of premiums on "cost of capital" for anything (e.g. new investments, quality of supply)?          |              |              |              |              |                          |  |  |  |  |
| How Regulatory Asset Base (RAB) is evaluated? (e.g. net book value, replacement cost, re-evaluated value, etc.) |              |              |              |              | Evaluation of RAB        |  |  |  |  |
| Are fixed assets taken into RAB?  |              |              |              |              |                          |  |  |  |  |
| Are assets under construction taken into RAB?   |              |              |              |              |                          |  |  |  |  |
| Is working capital taken into RAB?  |              |              |              |              |                          |  |  |  |  |
| Was RAB re-evaluated?   |              |              |              |              |                          |  |  |  |  |

|   |  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| If yes, when and which methodology  |  |  |  |  |  |  |  |  |  |
| Is 100% of RAB used in tariff calculation?  |  |  |  |  |  |  |  |  |  |
| If no, please quote the remunerated share of RAB and inform, when 100% of RAB will be remunerated.  |  |  |  |  |  |  |  |  |  |
| Are some kind of premiums on RAB for anything (e.g. new investments, quality of supply)?  |  |  |  |  |  |  |  |  |  |
| How is the depreciation calculated?   |  |  |  |  |  |  |  |  |  |
| What is the depreciation ratio for typical network assets?  |  |  |  |  |  |  |  |  |  |
| Can be above information published by other regulators?   |  |  |  |  |  |  |  |  |  |
| If not, please indicate which information cannot be published.  |  |  |  |  |  |  |  |  |  |
| Other comments  |  |  |  |  |  |  |  |  |  |
| Which values of the depreciation are allowed into the regulation? (depreciation of the tangible and intangible assets based on historical values, re-evaluated or mixture of values - please describe briefly your approach and the decision taken by NRA ) |  |  |  |  |  |  |  |  |  |
| Is an X-factor/ efficiency requirement applied on the OPEX (if yes please describe your approach)?  |  |  |  |  |  |  |  |  |  |
| Does the NRA have competences to approve investment plans of companies?   |  |  |  |  |  |  |  |  |  |
| Does the NRA differentiate between replacement investments and new investments?   |  |  |  |  |  |  |  |  |  |
| If the previous answer was 'yes' please describe your approach.   |  |  |  |  |  |  |  |  |  |
| Does the regulation contain additional investment incentives / remuneration?  |  |  |  |  |  |  |  |  |  |
| How are investments included in the regulation (regulatory formula).(please describe your approach)   |  |  |  |  |  |  |  |  |  |

|   |  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| Do you account for a time-lag (t-x problem - tariff calculation might for example be based on book values, which causes a certain time-lag (e.g. two years)?        |  |  |  |  |  |  |  |  |  |
| If the answer to the previous question is 'yes', which mechanism do you apply and how does it work? (e.g. planned values with recalculation after a certain period) |  |  |  |  |  |  |  |  |  |
| If possible, please provide the monetary value of regulated assets (aggregated for all companies) on historical cost basis.   |  |  |  |  |  |  |  |  |  |
| If possible, please provide the monetary value of re-evaluated regulated assets (aggregated for all companies).   |  |  |  |  |  |  |  |  |  |
| If the RAB is adjusted during the regulatory period please indicate how often.  |  |  |  |  |  |  |  |  |  |

## Additional questionnaire

|  | country      |              |              |              |
|--|--------------|--------------|--------------|--------------|
|  | electricity  |              | natural gas  |              |
|  | transmission | distribution | transmission | distribution |
| <b>WACC (Weighted Average Cost of Capital)</b>   |              |              |              |              |
| Is allowed profit calculated by the formula RAB * WACC?<br>(if not please describe your approach)  |              |              |              |              |
| Is the WACC differentiated by type of RAB (for the same activity), ie, taking into account how the RAB is valued or taking into account the nature of the RAB (ex.: new investments)?  |              |              |              |              |
| Is the municipal tax taken into account in the WACC?<br>(If yes, please describe briefly in what way)  |              |              |              |              |
| How is the municipal tax evaluated?  |              |              |              |              |
| Is the tax shield taken into account in the WACC?<br>(If yes, please describe briefly in what way)   |              |              |              |              |
| <b>Components of the RAB (Regulatory Asset Base)</b>   |              |              |              |              |
| Are fixed assets taken into RAB?   |              |              |              |              |
| Are contributions from the third parties taken into account for the calculation of the RAB?<br>(non-interest bearing liabilities taken, tangible and intangible assets in the amount, which is subsidized by the European cohesion and structural funds) |              |              |              |              |
| If the answer to the previous question is 'yes' please describe the approach (how the inclusion in RAB affects depreciation costs and costs of capital, etc.)  |              |              |              |              |
| Is working capital taken into RAB?<br>(if yes please indicate how is this capital calculated or which percentage of fixed asset is included)   |              |              |              |              |
| Are assets under construction taken into RAB?<br>(if yes please describe briefly how does this mechanism work)   |              |              |              |              |
| Are leased assets included into the RAB? (according to the IFRS)   |              |              |              |              |
| If the answer to the previous question is 'no' - are leased assets considered as OPEX?   |              |              |              |              |
| Are there any other components that are included into the RAB (e.g. special positions of the balance sheet)?   |              |              |              |              |
| <b>Determination of the initial value of RAB for regulatory period.</b>  |              |              |              |              |
| Is the RAB exclusively based on historical value of assets?  |              |              |              |              |
| Is the RAB exclusively based on re-evaluated assets?   |              |              |              |              |
| If previous answer was 'yes' please describe in detail how the re-evaluation of assets influenced the level of RAB. (how is the RAB linked to the re-evaluated assets and the reasons for this decision)   |              |              |              |              |
| Is the RAB based on a mixture of historical and re-evaluated assets?   |              |              |              |              |
| If previous answer was 'yes' please describe in detail how the level of RAB was set up. (how is the RAB linked to the re-evaluated and historical assets and the reasons for this decision)  |              |              |              |              |

|   |  |  |  |  |
|---|--|--|--|--|
| What's the difference (in %) between the RAB defined on net book values according to national GAAP (or IFRS) and the RAB based on re-evaluated asset base? (Please use net book values as the basis for your calculation).<br>(The purpose of this question was to find out if there is the difference between net book value and the RAB. There could be included example of the calculation (net book value = 100 €, RAB 50 €, answer is 50%). The reason is that the regulated companies has done re-evaluation of the assets but the NRA for the regulatory purposes could approved only part of the assets.) |  |  |  |  |
| <b>If RAB was set up on the basis of re-evaluated assets please indicate:</b>   |  |  |  |  |
| Which methodology was applied?<br>(e.g. replacement costs, depreciated optimal replacement costs, economic value, deprival value, optimal deprival value, impairment test - the description of the methods is in the table "methods")   |  |  |  |  |
| If Regulated Asset Base (RAB) is evaluated according to market value or replacement cost, which sources are used? (e.g. cost catalogue)   |  |  |  |  |
| When was the re-evaluation done (year)?   |  |  |  |  |
| Was the re-evaluation done for all companies in the same manner and at the same time?   |  |  |  |  |
| <b>Adjustment of the RAB within the regulatory period.</b>  |  |  |  |  |
| Is the RAB adjusted during the regulatory period?   |  |  |  |  |
| Does the adjustment affect net book values by accounting for new investments and/or depreciation?<br>Please explain your approach.  |  |  |  |  |
| Is the RAB adjusted within regulatory period by any kind of escalation index?<br>(if yes please indicate by which index and since when is this method applied)  |  |  |  |  |
| Is there any kind of other adjustment addressed which is not mentioned here? (if 'yes' please describe the approach).   |  |  |  |  |
| <b>Investment conditions</b>  |  |  |  |  |
| What regulatory system is in place?<br>(Cost-plus/ Rate-of-Return aRegulation, Incentive-based Regulation [Price-Cap/ Revenue-Cap, Mixture ...])  |  |  |  |  |
| Does the NRA evaluate investment plans of the companies?  |  |  |  |  |
| If the previous answer was 'yes' please describe in detail this approach.   |  |  |  |  |
| Is there any incentive scheme for efficient investments decision?   |  |  |  |  |
| Is an X-factor/ efficiency requirement applied on the CAPEX?  |  |  |  |  |
| Is there any incentive scheme for the efficient use of the CAPEX (ex: to extend the economic/technological asset life or to reduce the energy losses?)  |  |  |  |  |
| Is there any incentive scheme for the efficient CAPEX acquisition (for ex., considering standard costs)?  |  |  |  |  |
| Does the RAB include budget costs/ additional costs for planned new investments?<br>(If 'no' how long is the time-lag and is there an adjustment for new investments during the regulatory period?)   |  |  |  |  |
| Are there any kind of premiums on OPEX for anything (e.g. quality of supply, bonus systems etc.).<br>Does this have any consequences for the interest rate?<br>(if yes please explain in more detail)   |  |  |  |  |

\*The non-interest bearing liabilities comprise provisions, customer advance payments and down payments received, non-interest-bearing trade payables, contributions to construction costs received, including compensation payments of network recipients for grid connection costs entered on the liabilities side, and other liabilities to the extent the funds have been made available to the operator of the supply grids without interest.

## About CEER

The Council of European Energy Regulators (CEER) is the voice of Europe's national energy regulators. CEER's members and observers comprise 37 national energy regulatory authorities (NRAs) from across Europe.

CEER is legally established as a not-for-profit association under Belgian law, with a small Secretariat based in Brussels to assist the organisation.

CEER supports its NRA members/observers in their responsibilities, sharing experience and developing regulatory capacity and best practices. It does so by facilitating expert working group meetings, hosting workshops and events, supporting the development and publication of regulatory papers, and through an in-house Training Academy. Through CEER, European NRAs cooperate and develop common position papers, advice and forward-thinking recommendations to improve the electricity and gas markets for the benefit of consumers and businesses.

In terms of policy, CEER actively promotes an investment friendly, harmonised regulatory environment and the consistent application of existing EU legislation. A key objective of CEER is to facilitate the creation of a single, competitive, efficient and sustainable Internal Energy Market in Europe that works in the consumer interest.

Specifically, CEER deals with a range of energy regulatory issues including wholesale and retail markets; consumer issues; distribution networks; smart grids; flexibility; sustainability; and international cooperation.

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